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Three Year Regional Goals and Program Statement 1973-76

BAY AREA REGIONAL PLANNING PROGRAM

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THREE YEAR REGIONAL GOALS

and

PROGRAM STATEMENT

1973-1976

Association of Bay Area Governments

Hotel Claremont
Berkeley, California 94705

(415) 841-9730

September 14, 1973

THREE YEAR REGIONAL GOALS AND PROGRAM STATEMENT

Association of Bay Area Governments
(Overall Program Design 1973-1976)

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16. Abstracts Enabling local governments to plan cohesively for the preservation and enhancement of the quality of life in the San Francisco Bay Area is the main goal of the Association of Bay Area Governments (ABAG) and its member cities and counties. ABAG plans, as indicated in the OPD, to direct its programs toward service to member governments, through provision of data, coordination of solutions to mutual problems, and dissemination of information for more effective local planning and governing. This emphasis is reflected in the type of programs and projects described in the OPD and in the internal reorganization of the ABAG staff. Questions of environmental quality, protection, and safety will receive increasing attention at ABAG during the next three years. The reciprocal impacts that land use and transportation planning have on one another will be explored and programs developed with MTC so that the operational goals of ABAG and MTC are complementary. There is a need to test the cliches concerning questions of social and economic equity which have long been bandied about. In the next three years, ABAG intends to study the impacts of growth policies, environmental control, housing and other land use restrictions on various			
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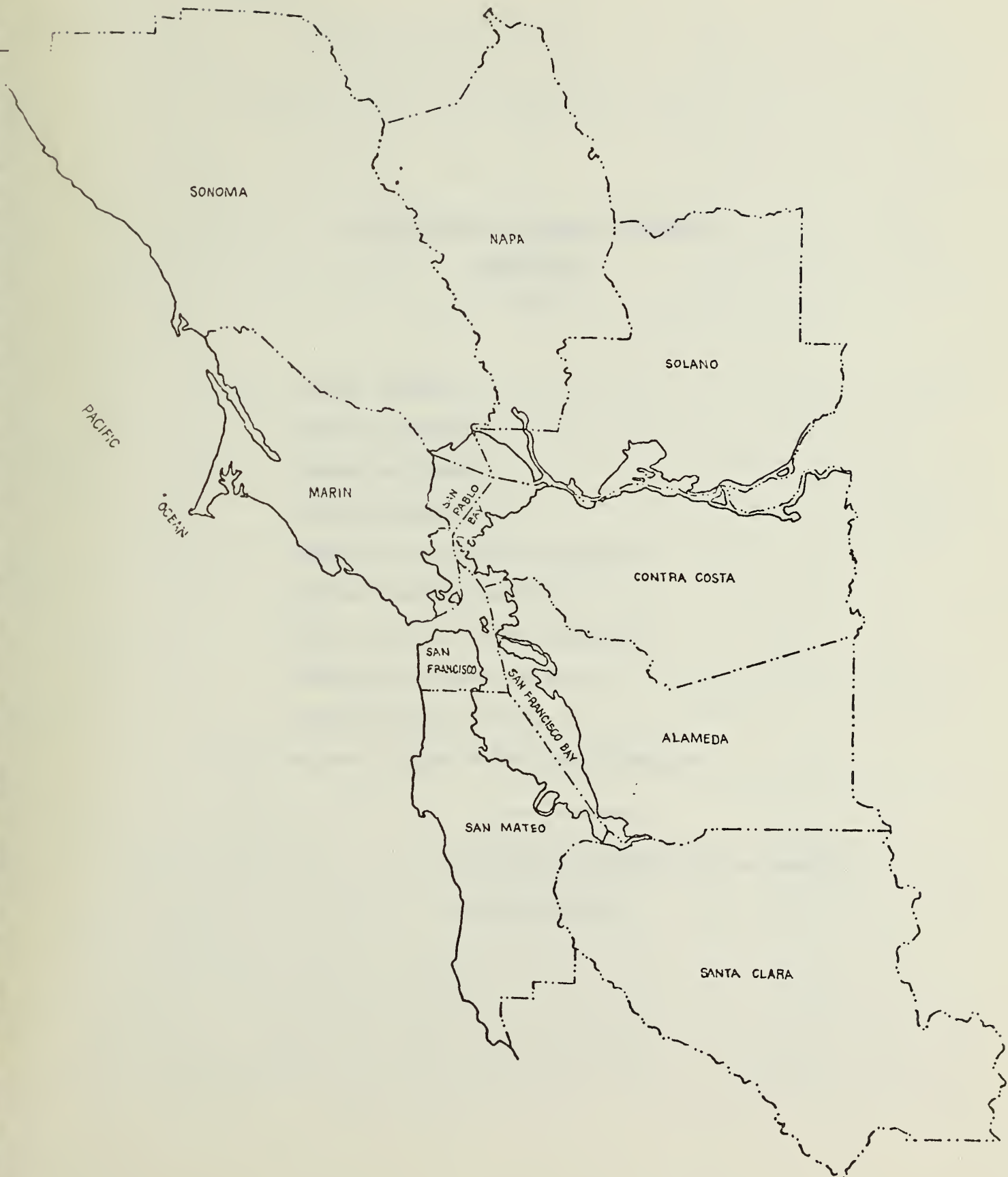
Preface

The purpose of this document is two-fold. First, it responds to specific requirements from the Department of Housing and Urban Development for ABAG's Comprehensive Planning Assistance Grant. Secondly, it identifies policy directions which this agency will be pursuing over the next three years. This Overall Program Design makes it clear that ABAG will not only serve its member governments but will serve them towards some particular ends. The Regional ends, or goals, of the agency are presented in Chapter II and the means, strategies, programs and activities employed to meet the goals are articulated in subsequent chapters.



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ASSOCIATION OF BAY AREA GOVERNMENTS

COMMITTEES

1973

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Executive Committee

Cooperating Members

Finance Subcommittee

Regional Home Rule Goals Committee

Regional Planning Committee

Ocean Coastline Planning Committee

Regional Open Space Task Force

Regional Housing Task Force

Regional Airport Systems Study Committee

Bay Delta Solid Waste Action Committee

CATV Committee

ASSOCIATION OF BAY AREA GOVERNMENTS

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August, 1973

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 SECRETARY-TREASURER: Revan A. F. Tranter

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Napa	*Mayor Ralph C. Bolin (Napa)	Mayor John F. Aquila (St. Helena)
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*Term of office: July 1, 1972 - June 30, 1974

**Term of Office: July 1, 1973 - June 30, 1975

(Term applies to both Representative and Alternate)

ADVISORY MEMBER, Mrs. William Eastman, Regional Water Quality Control Board
 ALTERNATE ADVISORY MEMBER, Mr. Louis P. Martini, Regional Water Quality Control Board

ASSOCIATION OF BAY AREA GOVERNMENTS
COOPERATING MEMBERS

TOTAL: 27

7-1-73

Bay Area Air Pollution Control District
939 Ellis Street
San Francisco, California 94109

Bay Area Rapid Transit District
800 Madison Street
Oakland, California 94607

Belmont County Water District
P.O. Box 158
Belmont, California 94002

Bolinas Community Public Utility District
P.O. Box 345
Bolinas, California 94924

Castro Valley Sanitary District
21040 Marshall Street
Castro Valley, California 94546

Central Contra Costa Sanitary District
P.O. Box 5266
Walnut Creek, California 94597

County Sanitation District No. 2
of Santa Clara County
18 North San Pedro Street
San Jose, California 95110

County Sanitation District No. 3
of Santa Clara County
18 North San Pedro
San Jose, California 95110

County Sanitation District No. 4
of Santa Clara County
100 E. Sunnyoaks Avenue
Campbell, California 95008

Crockett-Valona Sanitary District
P.O. Box 578
Crockett, California 94525

East Bay Municipal Utility District
2130 Adeline Street
Oakland, California 94623

East Bay Regional Park District
11500 Skyline Boulevard
Oakland, California 94619

Fairfield-Suisun Sewer District
P.O. Box 102
Fairfield, California 94533

Greater Vallejo Recreation District
395 Amador Street
Vallejo, California 94590

Hayward Area Recreation & Park District
1015 E Street
Hayward, California 94543

Menlo Park Sanitary District
500 Laurel Street
Menlo Park, California 94025

Napa Sanitation District
P.O. Box 2068
Napa, California 94558

North San Mateo County Sanitation District
153 Lake Merced Boulevard
Daly City, California 94015

Novato Sanitary District
P.O. Box 525
Novato, California 94947

Oro Loma Sanitary District
P.O. Box 95
San Lorenzo, California 94580

Port of Oakland Executive Offices
66 Jack London Square
Oakland, California 94607

Redevelopment Agency of the City and County of San Francisco
939 Ellis Street
San Francisco, California 94109

San Pablo Sanitary District of Contra Costa Co.
P.O. Box 65
San Pablo, California 94806

Sanitary District No. 1 of Marin Co.
103 East Sir Francis Drake Blvd.
Greenbrae, California 94904

Tiburon Sanitary District
P.O. Box 227
Tiburon, California 94920

Union Sanitary District
4057 Baine Avenue
Fremont, California 94536

Valley Community Services District
P.O. Box 2206
Dublin, California 94566

ASSOCIATION OF BAY AREA GOVERNMENTS

FINANCE SUBCOMMITTEE

Type: Subcommittee of the Executive Committee

Functions: Study and submit reports and recommendations to the Executive Committee regarding the following matters:

1. The proposed annual budget prepared by the Executive Director, all as per Articles V, VIII and IX of the Bylaws.
2. The annual audit of the financial affairs of the Association required by Article IX of the Bylaws and audits of funding agencies.
3. The financial and budgetary status of the Association and the reports to the General Assembly required by Article V of the Bylaws.
4. Personnel rules and regulations and procedures.
5. Salary and compensation and benefits plans.
6. Review and monitor work program expenditures as compared to approved program budgets.
7. Such other matters as may be assigned to the Subcommittee by the Executive Committee including litigation.

Composition: Six members of the Executive Committee, three representing cities and three representing counties, as required by Article V of the Bylaws. The Executive Director shall serve as Secretary to the Committee.

Membership: 1973

Mayor R. David Martin, Chairman
Supervisor Victor Calvo
Councilman Felix F. Chialvo
Supervisor Fred Cooper
Councilman Arne Digerud
Thomas J. Mellon C.A.O.

Burlingame
San Jose County
Oakland
Alameda County
Fairfield
San Francisco

Ex Officio

Councilman Don F. Dillon

Fremont

Legal Counsel

Arthur Harris

8/30/73

ASSOCIATION OF BAY AREA GOVERNMENTS

REGIONAL HOME RULE GOALS COMMITTEE

Type: Policy Committee of the Association

Functions: Study and develop recommendations for the Executive Committee and General Assembly regarding the following matters:

1. ABAG goals and organization.
2. ABAG legislative program.
3. All aspects of existing and future regional organization.
4. Such other matters as may be assigned to the Committee by the Executive Committee.

Composition Thirteen officials of Association members; President and Vice President of the Association ex officio members. The Public Affairs Department provides services to the Committee.

Membership 1973

Supervisor Joseph P. Bort, Chairman	Alameda County
Councilwoman Louise Giersch, Vice Chairman	Antioch
Mayor Jean Barnard	Mill Valley
Mayor Ralph Bolin	Napa
Councilman Rodney J. Diridon	Saratoga
Mayor Florence Douglas	Vallejo
Supervisor Jean Fassler	San Mateo County
Vice Mayor Mary W. Henderson	Redwood City
Mayor Arthur Lepore	Millbrae
Councilman William Lucius	Healdsburg
Mr. Thomas J. Mellon, CAO	San Francisco
(John Tolan alternate for Mr. Mellon)	(San Francisco)
Mayor John H. Reading	Oakland
(Dave Johnson alternate for Mayor Reading)	(Oakland)
Supervisor Robert St. Clair	San Mateo County

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Supervisor Warren Boggess	Contra Costa County
Mr. Wesley McClure, C.M.	San Leandro
Mr. Edward G. Wohlenberg, C.M.	Pinole

Association of Bay Area Governments

COMMITTEE ON REGIONAL PLANNING

1973-74

Type: Standing Committee of the Association

Function: Study and submit reports and recommendations to the Executive Committee regarding the following matters:

1. The preparation and adoption of a Recommended Regional Plan for the San Francisco Bay Area (now accomplished).
2. The form and content of the Regional Plan Program.
3. Such other matters as may be assigned to it by the Executive Committee.

Composition: Eighteen officials of the Association members. The Association staff shall provide secretarial and technical services at the request of the Committee.

Membership: 1973-74

Supervisor Michael Wornum, Chairman
Mayor Joseph L. Alioto
Councilman Robbieburr Berger
Councilman Donn L. Black
Councilman Donald F. Dillon
Mrs. William Eastman

Supervisor Jean Fassler
William Fraley, Planning Director
Sanford Getreu, Planning Director
Vice Mayor Mary Henderson
Councilman James Jackson
Allan Jacobs, Planning Director
Supervisor James P. Kenny
Supervisor Ralph H. Mehrkens
Mayor Gerald Pera
Mayor John H. Reading
William Rugg, Community Development Officer
Vice Mayor Geoffrey Steel
Supervisor John Tuteur

Marin
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Fairfield
Lafayette
Fremont
Regional Water Quality
Control Board
San Mateo County
Alameda County
San Jose
Redwood City
Cupertino
San Francisco
Contra Costa County
Santa Clara County
Half Moon Bay
Oakland
San Leandro
Fremont
Napa County

ASSOCIATION OF BAY AREA GOVERNMENTS

OCEAN COASTLINE PLANNING COMMITTEE

- Type: 1. Temporary Committee of the Association under the general direction of the Regional Planning Committee.
- Functions: 1. Initiate and propose a Phase II - Regional Ocean Coastline Development and Conservation Plan for wider Association consideration.
2. Make regular progress reports and seek direction on significant policy matters involved in the Plan, particularly as they may relate to the Association's Comprehensive Regional Planning Program.
3. Make recommendations on the Association's continuing role in regional ocean coastline planning including organizational structure.
4. Such other matters as may be assigned to it by the Regional Planning Committee.
- Composition: Supervisors from coastal counties
Elected city officials from coastal counties
Elected city officials representing non-coastal interests
Regional Planning Committee member
Regional citizen interests
- Membership:
- | | |
|--------------------------------------|------------------------|
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| Supervisor Michael Wornum | Marin County |
| Supervisor Jean Fassler (RPC Member) | San Mateo County |
| Supervisor Robert Mendelsohn | San Francisco County |
| Supervisor Bob Theiller | Sonoma County |
| Councilwoman Grace McCarthy | Pacifica |
| Councilman Carlisle Becker | Tipuron |
| Mayor Gregory Jones | Santa Rosa |
| Councilwoman Ilene Weinreb | Hayward |
| Councilman Frank Egger | Fairfax |
| Mrs. Ellen J. Johnck | Citizen Representative |
| Professor Georg Treichel | Citizen Representative |

REGIONAL OPEN SPACE TASK FORCE
1973-74

Type: 1. Temporary Advisory Committee of the Association
 2. Term - May, 1973, to October, 1974
 3. Under the general guidance and direction of the Regional Planning Committee in matters relating to preparation of a Regional Open Space Plan - Phase III and coordination of such planning with other functional planning programs.

Function: 1. Direct staff and consultants in the preparation of a preliminary report Regional Open Space Plan - Phase III for recommendation to the Regional Planning Committee. Such report shall include an implementation program with recommendations on the local-regional role in carrying out the open space element of the comprehensive Regional Plan. Sit jointly with other ABAG committees as necessary and appropriate in the development of such recommendations.

 2. Organize and implement a public process to encourage maximum input from all affected groups throughout the planning process. Recommend to the Executive Committee at the end of the third meeting of the Task Force the procedure to be followed and the citizen, technical, and coordinative relationships to be established in the conduct of the planning process.

 3. Make regular reports to all ABAG committees and the General Assembly on the progress of the planning process.

 4. On matters that do not relate directly to Phase III plan preparation or coordination with the comprehensive Regional Planning Program, the Task Force may report directly to the Executive Committee or the relevant ABAG committee.

 5. Such other matters as may be assigned to it by the Executive Committee.

Composition: Composition of Voting Representation: nine elected officials and eight non-elected officials. Non-Voting Representation as approved by the Executive Committee in Function 2 above.

Membership: 1973-74

Councilman Donn L. Black, Chairman
Mayor Nat Landes
Councilman Alfredo Garza, Jr.
Councilman Robert I. Reid
Supervisor Ginny Simms
Supervisor Bob Theiller
Professor T. J. Kent, Jr.
Professor Lenneal Henderson
Mrs. Dorothy Erskine
Mr. Richard Bell
Mr. Robert Kirkwood
Mrs. Geri Stewart
Mr. Paul B. Wineman
Mr. Keith Roberts

Lafayette
Woodside
San Jose
Pleasanton
Napa County
Sonoma County
University of California
California State University at SF
People for Open Space
Operating Engineers, Local Union No. 3
AREA, President of SPUR
League of Women Voters
Bay Area Council
S. F. Bay Chapter, Sierra Club

ASSOCIATION OF BAY AREA GOVERNMENTS

REGIONAL HOUSING TASK FORCE

Type: Policy Committee of the Association

Function: The Task Force is charged with:

1. The development of a regional (housing planning process;
2. The initiation of the development of a regional housing plan;
3. The development of guidelines for HUD use in distributing housing funds in the region.

(See Framework for a Regional Role in Housing, March, 1972.)

Composition: Elected officials (some of whom are members of ABAG), housing consumers (citizens), housing producers and lenders, academicians, others.

Membership: As of September 1, 1973

<u>Name</u>	<u>Description</u>	<u>Category</u>
Booker T. Anderson	Mayor, City of Richmond	Elected Official
Larry L. Asera	Councilman, City of Vallejo	Elected Official
Margaret Azevedo	County Planning Commissioner Marin County, CASA	Citizen
James Belda	Singer Housing, San Leandro	Builder
Ralph Bolin	Mayor, City of Napa	Elected Official
Cliff Boxley	PROBE, Community Action Agency, San Mateo County	Citizen
Art Carter	Secretary-Treasurer, Central Labor Council Contra Costa County	Labor
Marie Converse	League of Women Voters OCCUR, Oakland	Citizen
Joseph Cowan	San Francisco Citizens Savings & Loan Association San Francisco	Finance

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<u>Name</u>	<u>Description</u>	<u>Category</u>
Mary Davey	Former Councilwoman Los Altos Hills	Citizen
James A. Day	Radiation Laboratory Employee, Livermore	Citizen
Ethel Dotson	California & Richmond Welfare Rights Organizations	Citizen
John Douglas	Lomas-Nettleton San Francisco	Finance
Gertrude Hall	Senior Citizen President Commission on Aging, Martinez	Citizen
Joseph E. Hall	San Francisco Associates	Citizen
Janet Gray Hayes	Councilwoman, San Jose	Elected Official
Aileen Hernandez	National Committee Against Discrimination in Housing San Francisco	Citizen
William Holsman	Chairman, SPUR Housing Committee, San Francisco	Citizen
Fred Ivey	Project Director, Model Cities Program, Merritt College, Oakland	Citizen
Larry A. Joyner	Director, East Oakland- Fruitvale Planning Council	Citizen
Sophia Kreling	Glen Ridge Housing Association San Francisco	Citizen
Bill Leonard	Vice-President, Greater Eastbay Association of Homebuilders, Berkeley	Homebuilder Representative
George Lowy	Councilman, City of Pittsburg	Elected Official
James Nelson	Page Street Housing Corporation, San Francisco	Citizen
E. Ross Parkerson	Vice-Mayor, City of Fairfax	Elected Official
Herbert Rhodes	Chairman, East Palo Alto Municipal Council	Citizen

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<u>Name</u>	<u>Description</u>	<u>Category</u>
Joshua Rose	Councilman, City of Oakland	Elected Official
Alan Rothenberg	Financial Support San Francisco	Finance
Ed Tom	Chairman, Tom Association Chinatown, San Francisco	Citizen
William Wheaton	Dean, College of Environmental Design, U. C., Berkeley	Academic

ASSOCIATION OF BAY AREA GOVERNMENTS

REGIONAL AIRPORT PLANNING AND POLICY COMMITTEE

Type: Joint Committee of the Association and the Metropolitan Transportation Commission.

Function: Conduct studies and submit reports and recommendations to the Executive Committee and to the Commission regarding the following matters:

1. Airport development, development policies and proposed legislation within and/or related to the Bay Area;
2. Monitoring, updating and refinement of the Regional Airport Systems Study's Final Plan, as adopted by the ABAG Executive Committee;
3. Formulation of policy guidelines for the development of an aviation element of the Regional Transportation Plan;
4. Such other tasks as may be assigned by the Executive Committee or by the Commission or which are necessary for compliance with State and/or Federal requirements.

Composition: Eight elected officials representing the nine Bay Area Counties, the three members of the Bay Area Study on Aviation Requirements (BASAR) and one representative of the State Department of Transportation. Such ex-officio non-voting members as the Association and the Commission may determine.

Membership: Appointed by the Association of Bay Area Governments:

Supervisor Warren Boggess, Contra Costa County
 Supervisor Ralph H. Mehrkens, Santa Clara County
 Mayor Thomas Hannigan, Fairfield
 Mayor Helen Putnam, Petaluma

Appointed by the Metropolitan Transportation Commission:

Supervisor Joseph P. Bort, Alameda County
 William Lawson, San Mateo County
 (Two additional members to be named)

BASAR Representatives:

Ben E. Nutter, Executive Director, Port of Oakland
 (Walter Abernathy, Alternate)
 James M. Nissen, Manager, San Jose Municipal Airport
 William J. Dwyer, Director, San Francisco International Airport
 (Thomas Bertken, Alternate)

State Department of Transportation (representative to be named)

8-31-73

ASSOCIATION OF BAY AREA GOVERNMENTS

BAY DELTA SOLID WASTE ACTION COMMITTEE

Type: Ad hoc committee of contributing agencies. Staff services provided by ABAG under an EPA grant to ABAG on behalf of the Action Committee.

Functions:

1. To identify the direct participants in the pilot scale solid waste demonstration.
2. To recommend a financial plan for the operation of the demonstration.
3. To initiate formation of an intergovernmental structure to carry out the demonstration.

Composition: Voting Members: representatives and alternates from each contributing agency and

Official Observers: representatives of State and Federal agencies and civic organizations.

Membership: 1973

Voting Members:

	<u>Cities</u>
Antioch	Councilman Nick Rodriquez (Rep.) Tom Oglesby, City Manager (Alt.)
Berkeley	Ariel Parkinson, President, Solid Waste Mngmt. Comm. (Rep.) Richard Gazlay, Dept. of Services (Alt.)
Livermore	William Parness, City Manager (Rep.) Daniel Lee, Public Works Director (Alt.)
Oakland	Councilman Fred Maggiora (Rep.)
Palo Alto	Councilwoman Enid Pearson (Rep.) Warren Deverel, Asst. City Manager (Alt.)
Pleasanton	Mayor Robert I. Reid (Rep.) William Edgar, City Manager (Alt.)
San Leandro	Wes McClure, City Manager (Rep.)
Vallejo	Councilman Larry Asera (Rep.)

	<u>Counties</u>
Contra Costa	Victor Sauer, Public Works Director (Rep.) Jack Port, Dept. of Public Works (Alt.)
Marin	Ray Foreaker, Public Works Director (Rep.) George Davison, Dept. of Public Works (Alt.)
San Francisco	Supervisor Dianne Feinstein (Rep.)
Santa Clara	Supervisor Dan McCorquodale (Rep.) Jack Elwanger, Asst. to Sup. McCorquodale (Alt.)

	<u>COG</u>
San Joaquin County	Council of Governments Councilman Ben Schaffer, Lodi, COG President (Rep.) Peter Verdoorn, Ex. Director, COG (Alt.)

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Districts

Central Contra Costa Sanitary District

John Bohn, Counsel for the District (Rep.)

William Dalton, Dep. General Manager (Alt.)

East Bay Municipal Utility District

John S. Harnett, General Manager (Rep.)

Walter Anton, Manager Design and Construction Div. (Alt.)

South County Garbage and Refuse Disposal District (San Mateo County)

Joseph Zucca, President (Rep.)

Industry

California Refuse Removal Council, Northern District

Leonard Stefanelli, Sunset Scavenger Company (Rep.)

Wayne Trewhitt, Fasley and Brassy Corporation (Alt.)

ASSOCIATION OF BAY AREA GOVERNMENTS

CATV COMMITTEE

Type: Ad hoc committee of the Association. Members appointed by the President.

- Functions:
1. To work closely with the League of California Cities to provide information and technical assistance to local governments on matters of regional significance and to monitor legislative proposals.
 2. To seek funding to implement a regional telecommunications network.
 3. To build demand for regional interconnection through demonstration of the potential public benefits of regional media programming.

Composition: Local elected officials, city managers, academicians, others.

Councilman Donn L. Black, Chairman
 John Dever, City Manager
 George Sipel, City Manager
 Lee Roberts, City Manager
 Stanley Scott

Edwin Parker

Donald Dunn

Robert Peters

City of Lafayette
 City of Sunnyvale
 City of Palo Alto
 City of Napa
 Institute of Governmental Studies
 University of California
 Institute for Communications Research
 Stanford University
 Engineering-Economic Systems Dept.
 Stanford University
 Stanford Research Institute

CHAPTER I

Summary and Introduction

SUMMARY

Enabling local governments to plan cohesively for the preservation and enhancement of the quality of life in the San Francisco Bay Area is the main goal, and central issue presently facing the Association of Bay Area Governments (ABAG) and its member cities and counties. The organization and programs of ABAG must be designed to respond to important regional problems and issues. The Overall Program Design (OPD) establishes the direction for ABAG's next three years' activities, based on the issues which are confronted and the goals which must be met. Chapter 1 describes the Bay Area environment and growth patterns and the governmental structure which has evolved. Chapter 2 presents the existing organization of ABAG and outlines the issues, goals, and implementation strategies which will comprise its activities over the next three years. Detailed programs are outlined in Chapter 3, and methods of regional management are discussed in the concluding Chapter 4.

INTRODUCTION

Demographic growth in the San Francisco Bay Region has occurred primarily because of the economic opportunity, temperate climate, and natural beauty of the area. Physical development has been largely determined by the topography of the area. Nearly 5 million people now live in the 7,000 square-mile, nine-county region. Eighty percent of the population and ninety percent of the jobs are concentrated near the Bay on narrow plains bounded by hills.

Development patterns show lines of industrial activity along the Bay shoreline with concentrations of commercial activity adjacent to major highway arterials. High-density residential areas occur next to large employment centers, especially along the Bay front, with declining density as distance from the Bay increases.

Recent rapid rates of employment growth in the major metropolitan centers of San Francisco, Oakland, and San Jose have stimulated residential spread into outlying valleys within commute range, to the north, east, and south. Smaller urban centers, developing communities located away from the Bay plain to the north and east, have stemmed from the development of heavy industrial sites and large military installations.

Together with the physical and climatic amenities of the region, the brisk pace of economic growth has induced migration from other parts of the United States and immigration from the South Pacific, the Far East, and Latin America. The Bay Area is accordingly diverse in racial, cultural, and political traditions, educational and occupational skills, and income distri-

bution. Minority populations in the region are concentrated in the three largest cities.

Local government in the Bay Area is based on a strong "home rule" philosophy. There are in the region 101 general-purpose local governments--nine counties and 92 cities--and no fewer than 606 local special districts, including 100 independent school districts. In addition, there are 15 regional and sub-regional functional agencies with jurisdiction as follows:

<u>Purpose</u>	<u>Number of Agencies</u>
Transportation-Related	5
Water Quality Management	4
Air Quality Regulation	1
Comprehensive Health Planning	1
Bay Front Regulation	1
Sub-Regional Parks (2-county)	1
Coastal Commissions	2

Fragmented decision-making and the inadequacy of independent attempts to solve problems generated by rapid growth and development led the Bay Area cities and counties to form ABAG in 1961, and are today focusing consideration toward a stronger regional government with comprehensive planning power.

CHAPTER 2

Description of ABAG

Current Organization of ABAG

ABAG is a voluntary council of local governments formed to solve regional problems through cooperative action of cities and counties. Eighty-four of the ninety-two cities in the region, and seven of the nine counties, are members of ABAG, representing 96 percent of the area's people. Twenty-seven special districts and other units of government are non-voting, cooperating members.

ABAG Structure

Figure 1 shows ABAG's legislative organization and Figure 2 the internal staff structure.

ABAG policy is determined by the General Assembly, which convenes twice yearly. Delegates to the General Assembly are elected officials from member cities and counties. Each city and county has one vote, and a majority of both city and county votes is required for action. The General Assembly adopts the budget and the annual program, and reviews policy actions taken by the Executive Committee.

The 35-member Executive Committee, made up of local elected officials, meets monthly to make operating decisions, appoint committees, authorize expenditures, and recommend major policy decisions to the General Assembly.

The Executive Committee is served by several standing committees. Legislative matters and agency budget and financial considerations are reviewed by the Regional Home Rule Goals Committee and the Finance Subcommittee, respectively, before Executive Committee action. The Regional Planning Committee is responsible for comprehensive regional planning and implementation, while other task forces

and advisory committees, composed of elected officials, citizens, and agency representations, deal with specific problems and issues. Current committees address airports, housing, open space, ocean coastline, solid waste, revenue and taxation, and cable television issues.

ABAG Accomplishments¹

ABAG - approved plans include:

- Regional Plan 1970:1990 (this document represents Phase I of ABAG planning programs)
- Regional Water, Sewage, and Drainage Plan - Phase I and II
- Regional Ocean Coastline Plan - Preliminary Ocean Coastline Plan
- Regional Open Space Plan - Phase II

Plans now under preparation include:

- Regional Land Use Plan - Phase II
- Regional Growth Policy
- Regional Open Space Plan - Phase III
- Regional Housing Plan

Other Regional Plans under preparation with ABAG participation include:

- Regional Transportation Plan - Metropolitan Transportation Commission
- Regional Wastewater Management Plan - Bay Area Sewage Services Agency
- Regional Water Quality Management Plan - State Water Resources Control Board

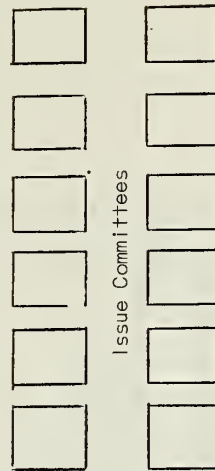
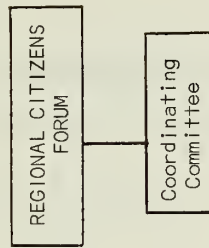
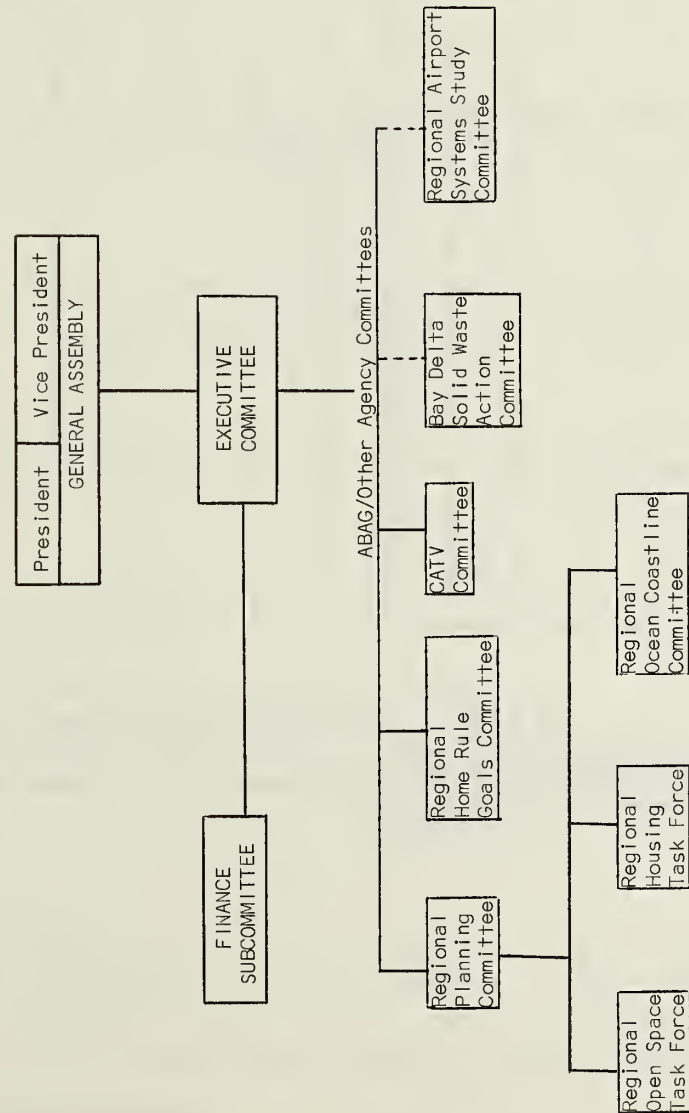
1. Refer to chart in Figure 3.

ABAG Funding

ABAG is funded primarily through the U. S. Department of Housing and Urban Development (HUD) and from local dues amounting to 3.5 cents per resident in unincorporated areas, and 7 cents per resident in incorporated areas per year. 'Cooperating' members pay an annual cost based on the size of their annual budgets:

Much of the local funds is used to generate state and federal planning grants. In recent years other local and regional agencies have contributed to the local matching share for planning grants as part of formal agreements to integrate specific planning activities of the several agencies.

FIGURE 1



- Consumer Affairs
- Criminal Justice
- Employment/Business
- Environmental Protection
- Government Operations/Efficiency
- Growth and Density
- Education
- Health Care including Mental Health
- Housing and Social Planning
- Open Space
- Transportation Systems
- Cultural Efforts
- Regional Systems

CPM 6041.1A

ORGANIZATIONAL CHARACTERISTICS STATEMENT

AGENCY* REPRESENTATION	TOTALS		Male	Female	White (non Minority)	Negro	Spanish- American	Oriental	American Indian	Other Minority	Elected Officials	
	Filled	Auth										
General Assembly Policy Body Exec. Comm.	91	93	80	11	39	1		1			all	
	33	35	29	4	28	2	1	2			32	
STAFF POSITIONS	55	66	26	29	37	9	4	4	1	--		
FULL-TIME Professional Sub-Prof.	34	42	23	11	28	3	1	2	--	--		
	20	23	3	17	8	6	3	2	1	--		
PART-TIME Professional Sub-Prof.	1	1	--	1	1	-	-	-	-	--		
	--	--	--	--	-	-	-	-	-	--		

*TOTAL AREAWIDE Population 4.8 millionPOPULATION with Areawide Representation 96.5 %NUMBER of Governments Represented All member governments are representedNUMBER of Governments not Represented 2 counties and 6 cities are not members

*VOTING FORMULA

☒ 1 Vote per Government - General Assembly
 ☐ Other (specify)

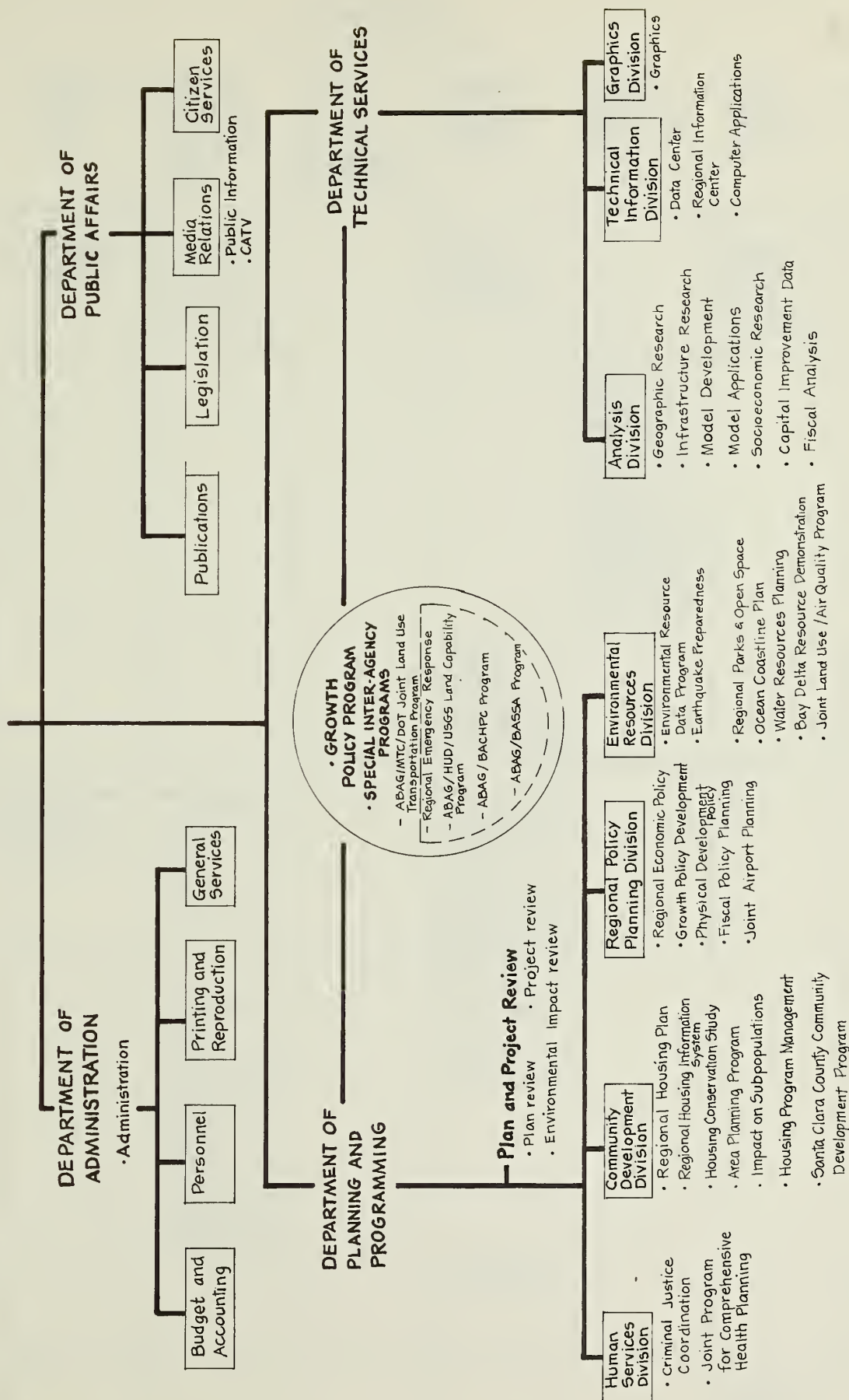
☒ Vote according to population - Executive Committee

☐ Combination to above

*FOR AREAWIDE AGENCIES ONLY

The ABAG Organizational and Program Structure

OFFICE OF THE EXECUTIVE DIRECTOR



ABAG ACCOMPLISHMENTS
(Major Plans and Policy Studies)

Regional Goals

- | | | | | | | |
|---------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------------|
| 1. Develop and Implement a Rational Growth Policy | 2. Develop and Implement a Policy for Conservation and Enhancement of Natural Resources | 3. Develop and Implement Plans to Minimize Loss of Life and Physical Damage due to Earthquakes | 4. Develop and Implement Community Development Strategies | 5. Develop and Implement More Effective Human Services Delivery Strategies | 6. Improve Effective Cooperation Among Bay Area Governments | 7. Improve the Range and Quality of Services to Member Governments |
|---------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------------|

Program Categories

2.000
Planning and Programming

2.100
Human Services

2.200
Community Development

2.300
Regional Policy Planning

2.400
Environmental Resources

3.000
Technical Services

4.000
Public Affairs

<ul style="list-style-type: none"> •Comprehensive Regional Plan 1970: 1990 	<ul style="list-style-type: none"> •Comprehensive Regional Plan ... •Procedures for Regional Clearinghouse (EIS) 		<ul style="list-style-type: none"> •Toward a Unified Planning Program •Comprehensive Regional Plan 		<ul style="list-style-type: none"> •Comprehensive Regional Plan •Federal Grant in Aid •Local Government Expenditures 	
				<ul style="list-style-type: none"> •Local Government Manpower Survey •Community Shelter Plan •Region V Criminal Justice Plan •Staff Paper on Bay Area Comprehensive Health Planning •Recreation Preferences of Minority People in the East Bay Area 		
			<ul style="list-style-type: none"> •Regional Housing Plan •Regional Housing Study •Develop Regulations and Costs •New Communities in the Bay Area 			<ul style="list-style-type: none"> •Regional Housing Newsletter
<ul style="list-style-type: none"> •Regional Growth Policy •Issue Papers 1-3 •Issue Paper 4 	<ul style="list-style-type: none"> •How to Implement Open Space Plans •Regional Growth Policy •Water Resources Projections 		<ul style="list-style-type: none"> •How to Implement Open Space Plans •Regional Airport Systems Plan •Regional Growth Policy •Regional Transportation Plan •New Communities in the Bay Area •Economic Activity •Issue Papers 			
	<ul style="list-style-type: none"> •Regional Open Space Plan II •Regional Water, Sewer, and Drainage Plan II •Regional Ocean Coastline Plan II •Regional Parks and Open Space •Regional Water Quality Management Plan •Agricultural Resources Study 		<ul style="list-style-type: none"> •Regional Water, Sewer, and Drainage Plan II •Regional Water Quality Management Plan 			
			<ul style="list-style-type: none"> •Water Resources Projections 			<ul style="list-style-type: none"> •Bay Region Planning and Information Support •Geography Base File System
					<ul style="list-style-type: none"> •Bay View •Regional Citizens Forum 	<ul style="list-style-type: none"> •Bay View •Regional Home Rule and Government of the Bay Area

Issues, Goals and Strategies

Regional Issues

The Bay Area is a natural economic community. It is common for people to work in one county, reside in another, and spend most of their leisure time in several others. This reflects the existence of distinct industrial, agricultural, residential and recreational areas which serve the region as a whole. This high degree of interdependence creates many issues of regional concern. Of these at least eight will be of major significance during the next three years.

1. GROWTH

In the last twenty-five years the Bay Area has experienced one of the nation's highest growth rates. The 1970 census figures of 4.6 million represents a 70 percent increase over the 1950 total of 2.7 million. Projections for 2000 range between 6.0 to 7.7 million depending on a variety of economic and environmental assumptions.

Among the reasons for this rapid growth are:

- 1) economic opportunity;
- 2) the unique and beautiful physical environment;
- 3) the good climate.

Only in recent years has the unavoidable conflict between continued economic growth and preservation of the natural environment become fully evident. This dilemma has surfaced more starkly in the Bay Area than in most places because the natural environment is so magnificent and because continued in-migration has produced high unemployment at various skill levels.

Whether approached in terms of "growth vs. no-growth" or "economy vs. environment," this is the most comprehensive and controversial of all regional issues. It involves four broad considerations:

- 1) the overall rate of growth of population in the Region;
- 2) the allocation of growth within the Region;
- 3) the consequent demands on the man-made and natural systems of the Region;
- 4) the effects of growth alternatives on the quality of life in terms of economic, social, and environmental considerations.

The resolution of these questions will determine the direction of policies on a wide range of more specific issues.

2. GOVERNANCE

Public decision-making in the region is done primarily at the local level. This causes an apparent fragmentation which is often detrimental because many issues transcend local political boundaries. Local governments often find themselves without sufficient information, authority, or resources to adequately respond to the many problems which extend far beyond their boundaries. One solution to this problem has been the formation of single-purpose agencies to deal with specific regional or sub-regional issues. The chief limitation of this approach is the lack of a comprehensive attack on interrelated regional problems. There is a critical need for better regional information, intergovernmental coordination, and a more effective means of implementing comprehensive regional plans and guidelines.

This fact is now being recognized by policy-makers at all levels of government. The Advisory Commission on Intergovernmental Relations (ACIR) has recently endorsed the concept of the umbrella multijurisdictional organization

(UMJO) as the most appropriate vehicle for planning and coordinating public policy on issues of regional significance. The California State Legislature is currently considering a bill (AB 2040) which would create in the Bay Area a comprehensive planning agency similar in many respects to an UMJO.

Inevitably, the form and content of regional government will be an important issue during the next several years.

3. CENTRAL CITIES

Many of the problems faced by local governments in the region are especially acute in its central cities. Environmental problems, such as air and water pollution and traffic congestion, are aggravated because the central cities serve as the major employment and cultural centers of the region. Social problems, such as high crime rates, inadequate housing and public services, are more acute because they primarily affect the poor in central cities. The character of the population places higher demands on public services without the higher revenues to meet them. Thus the poor, elderly, and minorities have become "locked" into large cities because the opportunities for jobs, mobility, and cheap housing are greater there than in the rest of the region.

Because the problems of the central cities are caused in part by the employment and residential patterns of the region as a whole, their problems should be addressed regionally and not solely as local concerns.

4. THE PROVISION OF HUMAN SERVICES

The term Human Services, as it is used here, means the range of social, cultural, and related services which are provided to the citizens of a

community by a host of sources, both governmental and private.

Examples of these services are physical and mental health care, welfare, job training, day care, varieties of forms of counseling, housing, and drug rehabilitation, services to the elderly, legal aid, etc.

These services are not intended exclusively for low-income groups, but it is these groups that have the greatest needs. Presently, neither the services nor the providers of those services are well coordinated or planned at any level - local, regional, or state.

There is an urgent need for improved planning and coordination of human services. Furthermore, in many instances the available services even if coordinated are inadequate.

5. THE ALLOCATION OF HOUSING AND EMPLOYMENT OPPORTUNITIES

All Bay Area residents do not have access to adequate housing even by minimal national standards. When new or sound used housing is available, it may be priced beyond the reach of potential residents, it may be poorly-located relative to employment and services or may be sold under subtly discriminatory terms.

This problem most affects the elderly, the disabled, and the poor in general, and minority groups in particular.

Although present high unemployment rates are a product of general economic conditions in the Bay Area, there is some evidence to indicate that some reduction in unemployment could be achieved if the geographic allocation of jobs or people could be altered and/or if systems providing information about and accessibility to employment were improved.

6. TRANSPORTATION

Bay Area residents are among the most mobile in the country. A recent survey indicated that commute linkages exist from each Bay Area county to every other county in the region. This heavy reliance on the auto is traditional for Californians. Only recently, however, has there been strong public recognition of the full cost of that reliance in terms of its detrimental social and environmental impacts. Consequently, planning towards a more efficient, equitable and balanced transportation system which provides adequate accessibility to employment, recreation, and housing for all citizens is a major regional issue.

7. NATURAL RESOURCES

Preservation and conservation of natural resources in face of continuing economic and demographic growth is a regional dilemma. Natural resources are needed to support the regional economy. The challenge is to efficiently utilize these resources - land, lumber, minerals, water, air - in productive service to people without poisoning, destroying, or totally consuming the natural environment. This issue is important not only because it affects the amenities of the Bay Area for those who live here, but also because man is a unit of the ecological system and must coexist within it in order to survive.

8. EARTHQUAKES

Historically, the San Francisco Bay Area is earthquake country. There is one active fault system in the region - the San Andreas system consists of several major faults including the Hayward, Calaveras, Healdsburg, Rogers,

and the Seargent. The Bay Area was chosen in 1971 by the Office of Emergency Preparedness (OEP) as the study area for an analysis of potential life loss and property damage in an earthquake prone metropolitan area. Scientific opinion indicates the real possibility of a major earthquake in the Bay Area in the foreseeable future. Earthquake disaster planning must address both short and long term issues:

In the short term, the region must prepare to react to a major quake; in the longer term, "land capability" considerations must be an integral part of the land use planning process so that the most hazardous areas are categorically avoided.

Goals

The primary mission of ABAG is to develop and implement policies which help local governments plan and act cohesively on issues of regional significance. As a council of governments, ABAG performs three basic functions - planning, information, and coordination.

In this way, more efficient and effective solutions can be achieved and thus enhance the quality of life in the Bay Area. A number of operational goals flow from this fundamental aim.

1. DEVELOPMENT AND IMPLEMENTATION OF A RATIONAL GROWTH POLICY.
2. DEVELOPMENT AND IMPLEMENTATION OF A SYSTEMATIC POLICY FOR THE CONSERVATION AND ENHANCEMENT OF THE NATURAL RESOURCES BASE.
3. DEVELOPMENT AND IMPLEMENTATION OF PLANS TO MINIMIZE THE POTENTIAL LOSS OF LIFE AND PHYSICAL DAMAGE RESULTING FROM A MAJOR EARTHQUAKE.
4. DEVELOPMENT AND IMPLEMENTATION OF COMMUNITY DEVELOPMENT STRATEGIES which foster:

- better housing, particularly low-income groups
- better access to employment, particularly for low-income groups
- more efficient, balanced mix of transportation modes
- 5. DEVELOPMENT AND IMPLEMENTATION OF STRATEGIES TO PROVIDE FOR THE DELIVERY OF SERVICES TO CITIZENS MORE HUMANELY AND EFFICIENTLY.
- 6. MORE EFFECTIVE COOPERATION AMONG BAY AREA GOVERNMENTS.
- 7. IMPROVEMENT IN THE RANGE AND QUALITY OF SERVICES TO MEMBER GOVERNMENTS.

Strategies

In pursuing the above goals ABAG must maximize its ability to perform those three basic functions - planning, information, and coordination.¹

Strategies for Planning

- Create a multi-disciplinary team to develop the regional growth policy
- Maintain a regional growth-monitoring program
- Seek funding for an earthquake planning program
- Seek funding for initial studies with regard to the planning and coordination of human services
- Continue current planning efforts in specific fields, e.g., housing, criminal justice, open space, etc.

Strategies for Coordination

- Promote the use of the agency as a forum for discussion and resolution of multijurisdictional issues.

1. Refer to Chart 2, Functional Matrix.

- Strengthen the intergovernmental relations function particularly as it related to Federal and regional agencies.
- Develop the analytical capacity to advise member governments when coordination or conjunction of their services and programs would be mutually beneficial, e.g., Solid Waste Management, Criminal Justice, Earthquake Disaster planning, etc.
- Work for acceptance and legal enactment of the UMJO concept.

Strategies for Information

- Develop the capacity to serve as the most reliable source of regional data on growth, housing, employment, environmental questions, etc.
- Develop the capacity to serve as a source of information on Federal and State programs of regional significance.
- Strengthen ABAG's capacity to provide technical services to all its member governments.

Citizen Participation

ABAG, as a large regional agency, has the responsibility to seek input from citizens throughout the region. ABAG is presently attempting to increase citizen accessibility to its planning and policy-making activities.

One element of ABAG's Citizen Participation Program is to provide staff services to the Regional Citizens Forum, founded by a citizen convention's action on March 10, 1973. With membership open to all Bay Area residents, more than 400 persons have participated in the Forum Convention Issue Committees and the Coordinating Committee.

Issue Committees, created to study and make recommendations on specific topics, are active in the following areas:

- consumer affairs
- criminal justice
- employment/business
- environmental protection
- government operations/efficiency
- growth and density
- health care including mental health
- housing and social planning
- open space
- transportation systems
- cultural efforts
- education
- regional systems

The Coordinating Committee is composed of 20 members elected at the Annual Forum meeting each March with 10 additional members appointed by the Committee to ensure geographic, ethnic, economic, sex, and interest balance.

Due to the nature of this completely democratic citizen effort, ABAG has not established duties or activities for the Forum. This is in contrast to most citizen participation mechanisms operating in other metropolitan areas.

Forum Activities have included co-sponsorship with the Regional Planning Committee of a public workshop on urban growth; the development of a policy paper on the proposed growth policy resolution to be considered at ABAG's October General Assembly; and extensive review and comment on the

Metropolitan Transportation Commission's Regional Transportation Plan.

With ABAG support, the Forum is now searching for independent funding. ABAG's annual financial commitment to its total citizen participation program is \$47,500. This appropriation not only includes staff services to the Forum, Coordinating Committee, and Issue Committees but also funds services to countless other citizen groups and individuals for speakers bureau and information services.

Other opportunities for citizen input are presented through public hearings and meetings, conferences, workshops, public speaking engagements, informal citizen visits and Open House Days at ABAG's offices.

For further description of ABAG's citizen participation commitment refer to program number 4.200.

Equal Opportunity

An overriding ABAG concern is to make the region's resources more accessible to the disadvantaged and to minorities. ABAG is designing a more efficient hiring and affirmative action program to insure a better reflection of the region's population subgroups in staff composition.

There are several program subcategories that are designed to expand opportunities for minorities, low-income groups, elderly, and the handicapped. The matrix on the following page displays this information. ABAG subcategory programs with a direct impact will do the following:

1. The Joint ABAG/UC Work Study Program will provide academic and professional experience for six minority graduate students in City and Regional Planning.

2. The Impacts on Sub-populations program will study the effects of comprehensive planning and growth-limiting policies on all aspects of the lives of sub-populations (minorities, elderly, etc.); for example, impact on personal income, influence on educational choices, effect on personal mobility, changes in housing patterns, etc.
3. The Criminal Justice Coordination program emphasizes the improvement of the region's Criminal Justice system by attempting to involve more lay community in justice planning.
4. The Joint Program for Comprehensive Health Planning will focus on improving the health care delivery systems for the disadvantaged and unemployed, many of whom are minorities.
5. The Regional Employment Program will design plans and foster policies for the reduction of unemployment in central cities.
6. The Allied Services Project will identify gaps between needed and existing human services, it will produce base line data for future programs to aid the disadvantaged, elderly, low-income, etc.
7. The Elderly Citizens Studies will identify needs to improve service delivery to accommodate the life styles of elderly citizens.
8. The Regional Parks and Open Space program will implement the Regional Open Space Plan with a conscious effort to improve recreational facilities for minorities in the region.

EQUAL OPPORTUNITY MATRIX

PROGRAMS AND SUBCATEGORIES	DIRECT IMPACT	INDIRECT IMPACT
A. <u>Planning and Programming</u>		
Subcategories:		
1. Joint ABAG/UC Work Study Program	X	
B. <u>Community Development Program</u>		
Subcategories:		
1. Regional Housing Plan	X	
2. Housing Conservation Study		X
3. Area Planning Program		X
4. Impacts on Sub-populations	X	
C. <u>Human Services Program</u>		
Subcategories:		
1. Criminal Justice Coordination	X	
2. Joint Program for Comprehensive Health Planning	X	
3. Regional Employment Program	X	
4. Allied Services Project	X	
5. Elderly Citizens Studies	X	
D. <u>Environmental Resources Program</u>		
Subcategories:		
1. Regional Parks and Open Space Programs	X	

CHAPTER 3

Description of ABAG Programs

Introduction

The programs and projects executed by ABAG provide the vehicle for implementing agency strategy and for achieving agency goals. Every program category concept and every program subcategory activity is directed towards at least one Regional Goal.

The first chart illustrates the relationship between program category strategies and goals and the agency's overall goals. Each box or intersection may have an asterisk indicating the affinity of a program category goal with an agency goal or its function as a strategy. The second chart depicts the relationship between program subcategories and the primary functions of the agency e.g. Planning, Information Services, and Coordination.

Finally, the charts are followed by descriptions of ABAG programs and program subcategories. These descriptions include first year budgets and staff time statements and bar chart time lines.

Goals Matrix

ABAG Goals

TO IMPROVE THE QUALITY OF LIFE IN THE BAY AREA FOR ALL CITIZENS, BY DEVELOPING AND IMPLEMENTING POLICIES WHICH HELP LOCAL GOVERNMENTS PLAN AND ACT COHESIVELY ON REGIONAL ISSUES."

1. Develop and Implement a Rational Growth Policy
2. Develop and Implement a Policy for Enhancement of Natural Resources
3. Develop and Implement Plans to Minimize Loss of Life and Physical Damage due to Earthquakes
4. Develop and Implement Community Development
5. Develop and Implement More Effective Human Services Delivery
6. Improve Effective operation among Bay Area Governments
7. Improve the Range and Quality of Services to Member Governments

Program

1.000 General Administration Increase the ability of all governments in the region to meet regional goals and objectives.			●Emergency Response (1.330)	●Land-Use Transportation (1.320)		●Joint Land-Use Transportation (1.320) ●Intergovernmental Relations (1.200) ●Emergency Response (1.330)	●Administration (1.100)
2.000 Planning & Programming Improve the quality of life in the Bay Area - to increase socio-economic well-being while protecting the splendid physical and environmental qualities of the area.	●Growth Policy Management (2.020)			●Growth Policy Management (2.020) ●Project Review (2.031) ●EIR (2.032)		●Plan and program management (2.010) ●Project Review Coordination (2.031) ●Growth Policy Manager	
2.100 Human Services Provide, through a systematic inventory, planning, and coordination activities, for the more humane, effective, and efficient delivery of human services to the citizens of the region.	●Regional Employment (2.130) ●Criminal Justice (2.110) ●Joint Health (2.120)				●Allied Service (2.150) ●Criminal Justice (2.110) ●Joint Health Program (2.120) ●Regional Employment Program (2.130) ●Elderly (2.160) ●Regional Arts Program (2.140)	●Joint Health Allied Services	●Regional Employment Program (2.130)
2.200 Community Development Provide the opportunity for all persons in the Bay Area to obtain adequate shelter convenient to other activities and facilities in neighborhoods that are satisfying to them.	●Housing Conservation Study (2.230) ●Impacts on Subpopulations (2.250)			●Regional Housing Plan (2.210) ●Housing Conservation Study (2.230) ●Impact on Subpopulations (2.250)	●Impacts on Subpopulations (2.250)	●Santa Clara (2.270)	●Housing Information (2.220) ●Housing Management (2.260)

Goals Matrix (continued)

48

ABAG Goals

"TO IMPROVE THE QUALITY OF LIFE IN THE BAY AREA FOR ALL CITIZENS, BY DEVELOPING AND IMPLEMENTING POLICIES WHICH HELP LOCAL GOVERNMENTS PLAN AND ACT COHESIVELY ON REGIONAL ISSUES."

1. Develop and Implement a Rational Growth Policy
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4. Develop and Implement Community Development
5. Develop and Implement More Effective Human Services Delivery
6. Improve Effective Co-operation among Bay Area Governments
7. Improve the Range and Quality of Services to Member Governments

Program

<p>2.300 <u>Regional Policy Planning</u> Maximize the benefits of regional growth and development so that each Bay Area resident has the opportunity to experience a wide range of life style choices.</p>	<ul style="list-style-type: none"> •Regional Economic Policy (2.310) •Fiscal Policy (2.340) •CI Data (3.231) •Growth Policy Development (2.320) 	<ul style="list-style-type: none"> •Regional Environmental Policy (2.330) 		<ul style="list-style-type: none"> •Regional Economic Policy (2.310) •Capital Improvement Data (3.231) •Regional Environmental Policy (2.330) •Fiscal Policy (2.340) •Airport Planning (2.350) •Growth Policy Development (2.320) 	<ul style="list-style-type: none"> •Fiscal Policy (2.340) 	<ul style="list-style-type: none"> •Navigation and Port (2.360) •Joint Airport (2.350) 	<ul style="list-style-type: none"> •Fiscal Policy (2.340)
<p>2.400 <u>Environmental Resources</u> Protect and enhance the Bay and the major physical features and environmental qualities of the region so that all residents may enjoy this unique collection of natural resources.</p>	<ul style="list-style-type: none"> •Water Resources (2.460) •Open Space Preservation (2.440) 	<ul style="list-style-type: none"> •Environmental Resource Data (2.410) •Open Space Preservation (2.440) •Ocean Coast (2.450) •Water Resources (2.460) •Bay Delta(2.471) •Land-Use-Air Quality(1.570)(2.480) 	<ul style="list-style-type: none"> •Earthquake Preparedness (2.420) 	<ul style="list-style-type: none"> •Regional Energy St. (2.430) •Water Resources •Regional Solid Waste (2.470) 	<ul style="list-style-type: none"> •Open Space Recreation (2.440) 		<ul style="list-style-type: none"> •Environmental Resource Data (2.410) •Earthquake Preparedness (2.420)
<p>3.000 <u>Technical Services</u> Foster better government decision-making by providing the requisite technical information and expertise to member governments and to ABAG staff.</p>	<ul style="list-style-type: none"> •Geographic Research (3.210) •Model Application (3.221) •Economic & Demographic Data (3.230) 	<ul style="list-style-type: none"> •Geographic Research (3.220) 		<ul style="list-style-type: none"> •Geographic Research (3.210) •Model Application (3.220) •Fiscal Analysis (3.232) •Infrastructure Research (3.211) •Computer Application (3.130) •Economic & Demographic Data (3.230) 	<ul style="list-style-type: none"> •Geographic Research (3.210) •Fiscal Analysis (3.232) •Socio-economic Research (3.230) 		<ul style="list-style-type: none"> •Fiscal Analysis (2.232) •Metropolitan Data Center (3.110) •Geographic Research(3.210) •Model Development (3.220) •Socio-economic Research (3.230) •ABAG Library (3.121) •Graphics (3.300)
<p>4.000 <u>Public Affairs</u> Increase the potential for successful implementation of ABAG goals and policies.</p>	<ul style="list-style-type: none"> •Public Information (4.100) 	<ul style="list-style-type: none"> •Legislation (4.300) 		<ul style="list-style-type: none"> •CATV (4.110) •Legislation (4.300) 	<ul style="list-style-type: none"> •Legislation (4.300) 	<ul style="list-style-type: none"> •Legislation •Public Information •CATV (4.110) 	<ul style="list-style-type: none"> •Public Information (4.100) •CATV (4.110) •Citizen Service (4.200) •Legislation (4.300)

ATT 2 FUNCTIONAL MATRIX

PLANNING

INFORMATION

	Plan Preparation	Policy Studies	Plan Implementation	
1.000 <u>General Administration</u>				<ul style="list-style-type: none"> •Emergency Response •Intergovernmental Relations •Joint Land-Use Transportation
2.000 <u>Planning and Programming</u>	<ul style="list-style-type: none"> •Planning Program Management 	<ul style="list-style-type: none"> •Planning Program Management •Growth Policy Management 	<ul style="list-style-type: none"> •Planning Program Management •Project Review •EIR 	<ul style="list-style-type: none"> •Planning Program Management •Growth Policy Management
2.100 <u>Human Services</u>		<ul style="list-style-type: none"> •Allied Service •Elderly Citizens 		<ul style="list-style-type: none"> •Criminal Justice Coordination •Joint Health Planning •Regional Employment Program •Regional Arts Project •Emergency Response
2.200 <u>Community Development</u>	<ul style="list-style-type: none"> •Regional Housing Plan •Santa Clara County 	<ul style="list-style-type: none"> •Housing Conservation Study •Regional Housing Plan 		<ul style="list-style-type: none"> •Housing Information System
2.300 <u>Regional Policy Planning</u>	<ul style="list-style-type: none"> •Open Space Planning and Resource Management •Joint Airport Planning 	<ul style="list-style-type: none"> •Growth Policy Development •Regional Economic Policy •Capital Improvement Program •Impacts on Sub-populations •Fiscal Analysis 		<ul style="list-style-type: none"> •Local Growth and Development Communities •Joint Land Use-Transportation and Joint Coordination
2.400 <u>Environmental Resources</u>	<ul style="list-style-type: none"> •Open Space Preservation •Ocean Coastline 	<ul style="list-style-type: none"> •Water Resources •Regional Energy •Regional Solid Waste •Bay Delta Demonstration 		<ul style="list-style-type: none"> •Ocean Coastline Planning and Management •Water Resources •Earthquake Response •Ocean Coastline
3.000 <u>Technical Services</u>	<ul style="list-style-type: none"> •Geographic Research •Model Development 	<ul style="list-style-type: none"> •Model Applications •Fiscal Analysis •Geographic Research •Model Development 		<ul style="list-style-type: none"> •Regional Information Center
4.000 <u>Public Affairs</u>		<ul style="list-style-type: none"> •CATV 		<ul style="list-style-type: none"> •Public Information •Legislation •Library

ABAG Programs
1973-1976

1.000	<u>General Administration</u>	2.400	<u>Environmental Resources</u>
1.100	Administration	2.410	Environmental Resource Data Program
1.200	Intergovernmental Relations	2.411	<i>Land Capability Program</i>
1.300	Special Interagency Programs	2.420	<i>Disaster (Earthquake) Preparedness</i>
1.310	<i>Land Capability Program Management*</i>	2.422	<i>Seismic Building and Engineering Standards</i>
1.320	Land-Use Transportation Program Management	2.430	<i>Regional Energy Study</i>
1.330	<i>Regional Emergency Response Program</i>	2.440	Regional Parks and Open Space Program
1.340	<i>Joint ABAG/BAAPCD Program Management</i>	2.450	Ocean Coastline Planning and Management
1.350	<i>Joint ABAG/BASSA Program Management</i>	2.460	Water Resources Planning Program
2.000	<u>Planning and Programming</u>	2.470	<i>Regional Solid Waste Management Program</i>
2.010	Plan and Program Management	2.471	Bay Delta Resource Demonstration
2.020	Growth Policy Management	2.480	<i>Joint Land Use Air Quality Program</i>
2.030	Plan Review	2.481	<i>Complex Source Air Quality Program</i>
2.031	Project Review	3.000	<u>Technical Services</u>
2.032	Environmental Impact Review	3.110	Data Center
2.040	Joint ABAG/UG Work Study Program	3.120	Regional Information Center
2.100	<u>Human Services</u>	3.121	ABAG Library Program
2.100	Criminal Justice Coordination	3.130	Computer Applications
2.120	Joint Program for Comprehensive Health Planning	3.210	Geographic Research
2.130	<i>Regional Employment Program</i>	3.211	<i>Infrastructure Research</i>
2.140	<i>Regional Arts Project</i>	3.220	Model Development
2.150	<i>Allied Services Project</i>	3.221	Model Applications
2.160	<i>Elderly Citizens Studies</i>	3.230	Socio-Economic Research
2.200	<u>Community Development</u>	3.231	Capital Improvement Data
2.210	Regional Housing Plan	3.232	Fiscal Analysis
2.220	Regional Housing Information System	3.300	Graphics
2.230	Housing Conservation Study	4.000	<u>Public Affairs</u>
2.240	Land Area Planning Program	4.100	Public Information
2.250	Impacts on Subpopulations	4.110	<i>Regional Telecommunications Program</i>
2.260	Housing Program Management	4.200	Citizen Services
2.270	Santa Clara County Community Development Program	4.300	Legislation
2.300	<u>Regional Policy Planning</u>	4.400	Publications
2.310	Regional Economic Policy		
2.320	Growth Policy Development		
2.330	Physical Development Policy		
2.340	Fiscal Policy Planning		
2.350	Joint Airport Planning Program		
2.360	<i>Port and Navigation Coordination</i>		

* Projects identified in italics do not yet have funds committed.

PROGRAM CATEGORY: GENERAL ADMINISTRATION 1.000

Issues and Problems

As described in chapters one and two of this Overall Program Design, ABAG serves a complex group of public interests. The issues and problems the Association faces always generate distinctive positions from its mixed constituency. All of these realities and the tenuous nature of agency authority make the job of developing plans and policies which affect broad goals and elicit compliance a massive challenge. In meeting this challenge, ABAG must face administrative, legal and organizational problems.

Opportunities

This region is growing and becoming a more complex organism to manage, or even to guide. There is a great opportunity for a regional agency to perform analytical and information services, as well as to help orchestrate the myriad of agencies at all governmental levels and of private interests which contribute to the region's growth and development. There is a need and an opportunity to set joint regional policy and to seek its implementation.

The Role of Program Evaluation

It is important to note that the Agency is currently in the process of establishing a rigorous system for the evaluation of program and employee performance.

Program performance will be monitored by a tracking system similar to the operational planning systems used at the Department of Health, Education and Welfare. Program managers will be committed to very specific timelines and milestone objectives and progress will be assessed on a monthly basis at management staff meetings.

The key element in evaluation of individual employees is a newly-installed management by objectives (MBO) system. The essence of ABAG's process involves a series of negotiation meetings between supervisors and employees, in which agreement is reached on a set of objectives to be achieved over a specified period of time. ABAG will employ two basic documents in its MBO System.

- 1) An annual work statement in which objectives for the year are set forth and performance criteria identified.
- 2) A quarterly review form, by which progress is measured and necessary revisions and additions are made.

Goals

The goal of this program is to increase the ability of all governments in the region to meet regional goals and objectives. This goal seeks to strengthen local governmental capacity to solve local issues and regional governmental capacity to solve regional issues. It can best be pursued by making ABAG well managed internally and responsive to member agencies in its vigorous pursuit of regional goals.

Regional Coordination

This program staff, particularly the Office of the Executive Director, is the primary coordinator of policy matters with all other agencies. It performs with the consent and at the desire of ABAG's Executive Committee.

Program Subcategories

All of the activities assigned to this program fall under two subcategories and one special program category:

Administration

Intergovernmental Relations

Special Interagency Programs

PROGRAM AREA: 1.000 General Administration
PROGRAM SUBCATEGORY: 1.100 Administration

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

Although its staff is small and its implementation responsibility slight, ABAG is a Council of Governments and a Regional Planning agency serving 9 counties and 91 cities, a dozen regional special function agencies, and 4.5 million citizens. It has many of the administrative, legal and organizational problems of any comprehensive agency.

OBJECTIVES:

To increase the efficiency and effectiveness with which ABAG serves its member city and counties.

STRATEGIES:

To develop a system of management by objectives to provide more effective use of all funds.

To establish closer work relationships with member agencies to achieve common goals.

To work closely with Regional, State and Federal agencies to achieve regional goals.

To develop a stable funding base for ABAG.

To provide further professional development for staff members.

WORK ELEMENTS:

- a) Provide area-wide liaison and coordinative services
- b) Conduct legislative activities
- c) Manage the ABAG staff
- d) Manage the financial operations of ABAG
- e) Operate the personnel system
- f) Provide purchasing support
- g) Provide central services (printing, supplies, graphics, etc.)

PRODUCTS:

- * Sounder ABAG funding
- * Stronger legal structure
- * More pertinent reports, plans and

BUDGET

Staff	\$ 73,250
Consultants	13,000
Other	,
Total	\$ 86,250

FUNDING SOURCE

701 Fed.	
Other Fed.	
Non-Fed.	\$86,250
	\$86,250

OBJECTIVES:

To increase the efficiency and effectiveness with which ABAG serves its member city and counties.

STRATEGIES:

To develop a system of management by objectives to provide more effective use of all funds.

To establish closer work relationships with member agencies to achieve common goals.

To work closely with Regional, State and Federal agencies to achieve regional goals.

To develop a stable funding base for ABAG.

To provide further professional development for staff members.

WORK ELEMENTS:

Continue elements from 1973-74.

- (1973-1974 continued)
- policy suggestions
- * Services to members
- * Staff development

PERSON-MONTHS

36 staff	
15 consult	

BUDGET ESTIMATE

\$200,000	
(1974-1975)	

BUDGET ESTIMATE

\$200,000	
(1975-1976)	

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 1.000 General Administration
 PROGRAM SUBCATEGORY: 1.200 Intergovernmental Relations

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

The various environmental, developmental and social issues facing the region and the fragmentation of powers and resources among many public agencies at all levels of governments requires cooperation and coordination among agencies to address issues effectively.

OBJECTIVES:

To strengthen the relationships and linkages among local governments.
 To strengthen linkages between functional and comprehensive planning at the regional level, among all levels of government, and between the public and private sectors.

STRATEGIES:

To negotiate agreements of understanding with agencies at all levels of government; to support interagency cooperation.

WORK ELEMENTS:

- a) Strengthen linkages with regional agencies having planning responsibilities
- b) Establish new linkages with functional agencies
- c) Support local initiatives towards cooperative action on regional issues
- d) Review and update of existing agreements
- e) Develop expanded joint program framework to include BASSA, BAAPCD, etc. (See 1.300)

PRODUCTS:

- * Assistance in forming "Ad Hoc" regional issues committees
- * Technical assistance to agencies at all levels of government
- * New agreements executed

Significant Program Linkages
 o All programs

OBJECTIVES:
 same

STRATEGIES:
 same

WORK ELEMENTS:
 same

OBJECTIVES:
 same

STRATEGIES:
 same

BUDGET

Staff \$25,100
 Consultants
 Other
 Totals \$25,100

FUNDING SOURCE

701 Fed. \$12,500
 Other Fed. 4,200
 Non-Fed. 8,400
 Totals \$25,100

PERSON-MONTHS

12 staff

BUDGET ESTIMATE

701 \$24,000
 Non-Fed. 12,000
 Totals \$36,000

BUDGET ESTIMATE

54

SPECIAL PROGRAM CATEGORY: SPECIAL INTERAGENCY PROGRAMS 1.300

Issues & Problems

The Bay Area has responded to regional problems through the creation of functionally defined single purpose agencies, such as the Metropolitan Transportation Commission, the Air Pollution Control District, the Bay Area Sewer Services Agency, and Commissions regulating use of the Bay and the Ocean Coastline. The planning, programing and regulatory activities undertaken by each of these agencies all impact on the development of the Region and the conservation of its natural resources. Further, in each case, the achievement of each agency's objectives is dependent on the actions of other Regional agencies. Air quality objectives, for example, will not be achieved without the cooperative development of a regional transportation system. The proper sizing of consolidated sewerage facilities is highly dependent on the effect which transportation systems development and the implementation of air quality standards have on residential and industrial development patterns. Despite these apparent and important interdependencies, these agencies now act independently in the absence of any compelling Federal or State mandate to unify their programs where there are demonstrated reasons for doing so.

Opportunities

In the absence of an umbrella agency, the means of interrelating the planning activities of the several separate agencies lies through the development of joint agreements and joint work programs. Historically, ABAG has initiated this process by constructing Memoranda of Agreement with several regional agencies. Increasing awareness by regional agency staffs that they cannot solve their problems alone has made them more receptive to the joint program approach. Recent Federal actions linking air quality and land use development (complex sources), air and water pollution

control, and air quality and public transportation systems have underscored the need for inter-agency programs, particularly those embracing technical and analytical subjects.

The transportation - land use program maintained by ABAG and MTC, now in its second year, is well funded and firmly supported by Federal and State administrative policies. The technical work supported by this program, that is, of population and employment forecasting and of transportation network analysis, provides the bridge through which related joint programs with air pollution control planning and sewerage systems planning can be formulated.

Goals

TO DEVELOP A BAY AREA PLAN THROUGH A COMPREHENSIVE PLANNING PROCESS WHICH INCORPORATES REGIONAL MULTI-AGENCY PLANNING INPUT. This goal in turn requires that common data systems be developed to support by interlocking technical and analytical programs. It also requires the development of plan and project review processes which maximize opportunities for meshing the planning objectives of the various regional agencies.

Regional Coordination

On-going coordination is maintained within the administration of joint programs, as developed through Memorandum of Agreement with the Metropolitan Transportation Commission, the Bay Area Air Pollution Control District, the Bay Area Sewer Agency, and the Bay Area Comprehensive Health Planning Council. Coordination on a project by project basis is achieved through the A-95 process. Continuing staff liaison is provided through the Regional Agency Technical and Program Advisory Committee, which meets monthly and which is served by representative from all agencies with which ABAG maintains joint programs.

have underscored the need for inter-agency programs, particularly those embracing technical and analytical subjects.

The transportation - land use program maintained by ABAG and MTC, now in its second year, is well funded and firmly supported by Federal and State administrative policies. The technical work supported by this program; that is, of population, and employment forecasting and of transportation network analysis provides the bridge through which related joint programs with air pollution control planning and sewerage systems planning can be formulated.

Program Subcategories

*Land Capability Program Management **

Land Use - Transportation Program Management

Regional Emergency Response Program

Joint ABAG/BAAPCD Program Management

Joint ABAG/BASSA Program Management

* All programs written in italics do not yet have funds committed.

Relationship of Major Joint Programs to Regional Goals

ABAG Regional Goals

1. Develop and Implement a Rational Growth Policy
2. Develop and Implement a Policy for Conservation and Enhancement of Natural Resources
3. Develop and Implement Plans to Minimize Loss of Life and Physical Damage Due to Earthquakes
4. Develop and Implement Strategies
5. Develop and Implement More Effective Human Service Delivery Strategies
6. Improve Effective Cooperation Among Bay Area Governments
7. Improve the Range and Quality of Services to Member Governments

1. The Regional Growth Policy	Growth Policy Program will coordinate regional and local government policies and programming. 2.020, 2.320	Carefully explore the impact of growth policy on the natural resource base environment. 2.320, 2.330	Provide basis to examine new growth areas for potential hazards. 2.320, 2.330	Provide means for involvement of government decision making organizations. 2.020, 2.240	Provide better match of growth and land for housing including low income households. 2.330, 2.240, 2.250, 2.330	Provide basis for agreements among government revised financial support related sharing. 2.020	Provide a comprehensive framework for examination of social service institutions and delivery of services. 2.320	Provide a basis for joint participation in explicit examination of future with key decision makers. 2.320	Provide members with additional opportunities to get rising consideration by other regional gov'ts Also ABAG T/A for preparation of individual growth policy. 2.020, 2.320, 2.240
2. Joint Land-Use Transportation Program (ABAG-MTC-DOT)	Strengthen existing capability for ABAG to relate its planning to major regional transportation agency. 1.320, 2.020, 2.320, 2.330	Better relation between open space planning and transportation programs. 1.320, 2.330	Incorporate hazards data into regional growth model. 2.411, 2.420, 2.422	Joint transportation provides for coordination among two agencies and a model for coordination with other regional agencies. 1.320, 2.260	Better relation between land use and transportation programs. 1.320, 2.330	Better management of growth patterns and pace of development by relating to transportation system. 1.320, 2.320, 2.330	Better assessment of comprehensive planning effects on human service delivery. 2.100	See #4	Provide members with more effective coordination of regional proposals. Major analytic and data capability of models available to member unity. 1.320
3. *Land Capability Programs (ABAG-HUD-USGS)	Develop ABAG's capabilities to relate and evaluate Land uses to potentially hazardous geologic rains. 2.400, 2.411, 2.420, 1.310	Provide the standard criteria and measurable environmental assessment methods. 2.410, 2.411	Develop the methodology that correlates the nature of geologic hazards, local geologic characteristics and urban land uses. 2.411, 2.420, 2.422	Provide the means for rational land use decision making. 2.411	Better relate geologic conditions hazardous and safe to the housing stock locations. 2.420, 2.422	Provide the rational environmental basis for maximum cost benefit of public facilities locations. 2.411	Provide the comprehensive rational planning framework for social services facilities localities analysis. 2.411	Provide the basis for sensitizing and educating the planning communities to their unique environmental conditions. 2.411, 1.310	Provide the Bay Area cities and counties with the understanding of the significance of the wide spread occurrences of geologic hazards and problems and the capability in solving them. 2.411, 1.310

*Not yet fully funded

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 1.300 Special Interagency Programs
PROGRAM SUBCATEGORY: 1.310 Land Capability Program Management

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>ABAG will Pioneer an effort to thoroughly integrate earth science data into its Comprehensive Planning Program. This new project will require coordination and management of diverse research and planning activities.</p> <p>Significant Program Linkages</p> <ul style="list-style-type: none">• Environmental Resource Division• Regional Policy Planning Division• Area Planning Program	<p>OBJECTIVES: To integrate regional earth science data into the comprehensive planning process and maintain continued input of said data.</p> <p>STRATEGIES: To coordinate and manage earth science programs to produce information useful to physical planning programs.</p> <p>WORK ELEMENTS:</p> <ul style="list-style-type: none">a) Develop Land Capability Programb) Modify relevant physical programs to support Land Capabilityc) Develop management toolsd) Coordinate and monitor programe) Evaluate and redirect L. C. programf) Provide support to Growth Policyg) Provide support to Plan Reviewh) Provide support to EISi) Provide support to Project Review <p>PRODUCTS:</p> <ul style="list-style-type: none">o Written, funded and operating L.C. Programo Modified Work Programso Management tools specifiedo Management Services	<p>OBJECTIVES: same</p> <p>STRATEGIES: same</p> <p>WORK ELEMENTS:</p> <ul style="list-style-type: none">• Coordinate and monitor Program• Evaluate and redirect Program• Provide support to Growth Policy• Provide support to Plan Review• Provide support to Project Review• Provide support to EIS	<p>OBJECTIVES: same</p> <p>STRATEGIES: same</p>	<table><tr><td>BUDGET</td><td>FUNDING SOURCE</td><td>PERSON-MONTHS</td><td>BUDGET ESTIMATE</td></tr><tr><td>Staff</td><td>\$ 8,900</td><td></td><td>701 \$14,000</td></tr><tr><td>Consultant</td><td></td><td>4 Staff</td><td></td></tr><tr><td>Other</td><td></td><td>(consultants)</td><td></td></tr><tr><td>Total</td><td>\$ 8,900</td><td></td><td>\$21,000</td></tr></table>	BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE	Staff	\$ 8,900		701 \$14,000	Consultant		4 Staff		Other		(consultants)		Total	\$ 8,900		\$21,000	<p>BUDGET ESTIMATE</p>
BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE																						
Staff	\$ 8,900		701 \$14,000																						
Consultant		4 Staff																							
Other		(consultants)																							
Total	\$ 8,900		\$21,000																						

59

OPD SUBCATEGORIES FOR 1973-1976

SPECIAL PROGRAM AREA: 1.300 Special Interagency Programs
 PROGRAM SUBCATEGORY: 1.320 Land Use - Transportation Program Management
 (ABAG/MTC Joint Program)

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

TRANSPORTATION PLANNING	OBJECTIVES:	OBJECTIVES:	OBJECTIVES:
<p>Transportation planning is a vital component of any regional planning effort. The placement of responsibility for regional transportation planning in a separate regional agency (MTC) makes unique efforts toward planning coordination essential. Joint staff analysis, and plan review and evaluation must be established to assume continuity of the ABAG and MTC planning efforts.</p> <p>Significant Program Linkages:</p> <p>1.100 Administration</p> <p>2.020 Growth Policy Management</p> <p>2.030 Plan Review</p> <p>2.031 Project Review</p> <p>2.032 Environmental Impact Review</p> <p>2.120 Joint Program Comp. Health Planning</p>	<p>To improve coordination between planning and policy-making of ABAG and MTC.</p> <p>To strengthen ABAG's comprehensive planning process.</p> <p>To strengthen ABAG's plan analysis and plan evaluation capabilities.</p> <p>To build ABAG's regional data base and regional information systems.</p> <p>STRATEGIES:</p> <p>To promote coordination of transportation and other functional planning efforts. To provide comprehensive planning inputs and interpretation into the MTC transportation planning process. To assist in the development and refinement of a regional policy framework. To facilitate management of common tasks.</p> <p>WORK ELEMENTS:</p> <p>a) Plan Review and Evaluation - ABAG and MTC to jointly develop methods, procedures, guidelines, and evaluative criteria for their respective responsibilities in reviewing regional and local comprehensive plans and functional plan elements.</p> <p>(See 2.030 Plan Review)</p>	<p>To achieve more unified planning and policy making between ABAG, MTC, and other regional functional agencies such as BASSA, BAAPCD, BART, and local planning agencies.</p> <p>To establish a common unified regional technical data and analytic system which meets specialized needs of comprehensive and functional planning agencies at regional, sub-regional, and local levels.</p> <p>STRATEGIES:</p> <p>To develop the coordination of other functional agency planning efforts into full joint work programs with BASSA, BAAPCD, BART, etc.</p> <p>To broaden ABAG's comprehensive planning process to reflect technical planning aspects of the functional regional agencies and local planning agencies.</p> <p>To provide strengthened regional technical advisory services to local planning programs.</p> <p>To continue building ABAG's regional data base and information system.</p>	<p>OBJECTIVES:</p> <p>To achieve more unified technical planning work and policy decision-making between ABAG, MTC and other regional functional agencies.</p> <p>To broaden the scope of the regional technical data and analytic system.</p> <p>STRATEGIES:</p> <p>To further integrate the technical work programs of ABAG, MTC, BASSA, BAAPCD, BART, etc</p> <p>To continue the provision of technical advisory services to local planning agencies through the establishment of joint work programs.</p> <p>To further integrate the unified policy-making of ABAG and the various functional re-</p>
BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE
			BUDGET ESTIMATE

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 1.300 Special Interagency Programs
 PROGRAM SUBCATEGORY: 1.320 Land Use - Transportation Program Management
 (ABAG/MTC Joint Program)

PROBLEMS &
ISSUES

1973-1974 1974-1975 1975-1976

PROBLEMS & ISSUES	1973-1974	1974-1975	1975-1976
Significant Program Linkages (con't.)			
2.210 Reg. Housing Plan			
2.220 Reg. Housing Info. System			
2.240 Area Plng Prgm			
2.260 Housing Prgm. Management			
2.320 Growth Policy Development			
2.330 Open Space/Develop. Policy			
2.350 Joint Airport Plng. Program			
2.410 Environ. Resources Data Prgm			
2.421 Reg. Parks & Open Space Prgm			
2.450 Ocean Coastline Plng. Program			
2.480 Joint Land Use Air Quality Program			
	<p><u>WORK ELEMENTS (con't.)</u></p> <p>b) <u>Preparational Plan Alternatives - ABAG and MTC to jointly develop regionalwide control totals (for projected futures) of land use activity measures, travel measures, development incentives and constraints, etc.</u> (See 2.320 Growth Policy Development)</p> <p>c) <u>Analysis of Regional Land Use and Transportation Systems - ABAG and MTC to jointly engage in modeling research and development, analytic system improvements in terms of both methods and application.</u> (See, primarily, 3.220 Model Development)</p> <p>d) <u>Technical Forecasting - ABAG and MTC to jointly develop regional and sub-regional forecasts of land use, population, employment, etc., based on regional and sub-regional growth policy alternatives for application in regional, county, city and other special planning programs.</u> (See 2.330 Growth Policy Development, 2.350 Joint Airport Planning Program, 2.410 Environmental Resources Data Program, 3.221 Model Applications, 3.230 Economic Demographic Data)</p> <p>e) <u>Data Collection - ABAG and MTC to jointly gather, compute, and summarize data required for their common and respective</u></p>	<p><u>STRATEGIES: (con't.)</u></p> <p>To develop specialized joint work programs with local planning agencies.</p> <p><u>WORK ELEMENTS:</u></p> <p>a) Continuing Joint Plan Review and Evaluation.</p> <p>b) Continuing evaluational plan alternatives and recommendation of selected plans.</p> <p>c) Continuing analysis of regional land use and transportation systems</p> <p>d) Continued updating of technical forecasts</p> <p>e) Continued data collection with emphasis on developing systems for routine monitoring</p> <p>f) Continued liaison activities for purposes of information collection and dissemination, and development of joint work programs and technical assistance with local planning agencies.</p> <p>g) Continuing project review with technical scope expanded to include new</p>	<p><u>STRATEGIES: (con't.)</u></p> <p>To continue building the regional data base and information system.</p>
	BUDGET	PERSON-MONTHS	BUDGET ESTIMATE
	FUNDING SOURCE	BUDGET ESTIMATE	BUDGET ESTIMATE

PROGRAM AREA: 1.300 Special Interagency Programs
 PROGRAM SUBCATEGORY: 1.320 Land Use - Transportation Program Management
 (ABAG/MTC Joint Program)

OFFICE SUBCATEGORY: 1.320 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

WORK ELEMENTS (cont)

programs in forecasting, analysis, plan review, project review, ect. Primary attention is directed to the 1970 Land Use Data File, (and capability data, work employment data, environmental data, travel data, infrastructure data, etc. (See 2.220 Regional Housing Information System, 2.410 Environmental Resources Data Program, 2.421 Regional Parks & Open Space Program, 2.480 Joint Land Use/Air Quality Program, 3.110 Data Center, 3.210 Geographic & Land Use Data Research, 3.211 Infrastructure Research, 3.230 Economic/Demographic Data, 3.231 Capital Improvements Data Program)

f) Liaison - ABAG and MTC to develop a common liaison activity to obtain substantive information from other regional and local agencies concerning policies, plans data, etc., for input to both ABAG and MTC programs; to disseminate information and data on ABAG and MTC programs to those agencies; and to provide technical assistance to other regional and local planning agencies. (See 2.020 Growth Policy Management, 2.260 Housing Program Management, 2.240 Area Planning Program, 2.350 Joint Airport Planning Program, 2.410 Environmental Resources Data Program, 2.421 Regional Parks & Open Space Program)

WORK ELEMENTS (cont)
 functional area capabilities.

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

BUDGET ESTIMATE

OPD SUBCATEGORIES FOP 1973-1976

PROGRAM AREA: 1.300 Special Interagency Programs
 PROGRAM SUBCATEGORY: 1.320 Land Use - Transportation Program Management
 (ABAG/MTC Joint Program)

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

WORK ELEMENTS (cont)

- g) This activity includes development of project screening procedures, evaluation methods and guidelines, and the project review process itself. (See 2.031 Project Review)
- h) Joint Program Management-Coordinated Management of the Joint Program activities to assure that the pooling of resources is effective and to assure that products and official actions of each agency that are essential to the mandates of the other are accomplished. This activity includes the monitoring of work programs and progress, and the development of work programs for the succeeding years. (See 1.100 Administration, 2.010 Planning Program Management, 2.010 Technical Services Management).

ABAG PRODUCTS:

- a) Official review of MTC's Regional Transportation Plan
- b) Report on Regional Impact of MTC's Regional Transportation Plan
- c) ABAG Regional Plan amendment to include Regional Transportation Plan
- d) Mid-Range (1985) detailing of ABAG Regional Plan
- e) Certified Housing, Population and Employment projections (Series 2)

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

BUDGET ESTIMATE

PROGRAM AREA: 1.300 Special Interagency Programs

PROGRAM SUBCATEGORY: 1.320 Land Use - Transportation Program Management
(ABAG/MTC Joint Program)

PROBLEMS &
ISSUES

1973-1974 1974-1975 1975-1976

<p>ABAG PRODUCTS (cont)</p> <ul style="list-style-type: none"> f) Report on Housing, Population and Employment projections (Series2) g) Regional Data Base (1970) h) Project Reviews 	<p>MTC PRODUCTS</p> <ul style="list-style-type: none"> a) Updated Regional Transportation Plan. b) Report on Regional Transportation Plan System Performance c) Statement of Regional Transportation Impacts d) Statement of Regional Transportation Needs e) Report on Transportation implications of the ABAG Regional Plan f) Transportation and travel data base g) Project Reviews 	<p>BUDGET ESTIMATE</p> <p>701 \$333,000</p> <p>Total \$500,000</p>
<p>BUDGET</p> <p>Staff \$26,150</p> <p>Consultants</p> <p>Other</p> <p>Total \$26,150</p>	<p>FUNDING SOURCE</p> <p>701 Fed \$13,000</p> <p>Other Fed 4,400</p> <p>Non-Fed 8,750</p> <p>Total \$26,150</p>	<p>PERSON-MONTHS</p>

OPD SUBCATEGORIES FOR 1973-1976

SPECIAL PROGRAM AREA: 1.300 Special Interagency Programs

PROGRAM SUBCATEGORY: 1.330 Regional Emergency Response Program

(Office of Emergency Preparedness, Office of Civil Defense, Local Contributions)

PROBLEMS & ISSUES

1975-1976

1974-1975

<p>The Bay Area is vulnerable to natural disasters, such as floods and earthquakes.</p> <p>There are also man-made disasters whose destructive capability has regional impact, i.e. fire, explosions, air and naval collisions, land transportation disasters</p> <p>Presently, however, there is no plan for coordinating emergency response capabilities.</p>	<p>OBJECTIVES: To create a coordinated emergency response capability.</p> <p>STRATEGIES: To plan for coordinated public and private response to natural or man-made disasters. To help develop standing operational plans. To create public awareness of those plans.</p> <p>WORK ELEMENTS: a) Contact and inventory all agencies having responsibilities for response to natural or man-made disasters. b) Inventory all equipment and facilities and manpower available to operate equipment and staff facilities. c) Develop standing operational plans. d) Develop program for organizing volunteers. e) Develop a "vigorous" public information program. f) Coordinate with work on 1.211, Natural Hazard Reduction; and with ABAG Public Information. g) Maintain planning and coordinative services. h) Update inventories, plans and public information. i) Designate an emergency communications system.</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: same</p>	<p>BUDGET</p> <table><tr><td>Staff</td><td>\$ 60,000</td><td>701 Fed.</td><td></td></tr><tr><td>Consultants</td><td>40,000</td><td>Other Fed.</td><td>\$100,000</td></tr><tr><td>Other</td><td></td><td>Non-Fed.</td><td></td></tr><tr><td>Total</td><td>\$100,000</td><td></td><td>\$100,000</td></tr></table>	Staff	\$ 60,000	701 Fed.		Consultants	40,000	Other Fed.	\$100,000	Other		Non-Fed.		Total	\$100,000		\$100,000	<p>BUDGET ESTIMATE</p> <table><tr><td>701</td><td>\$100,000</td></tr><tr><td colspan="2"><hr/></td></tr><tr><td>Total</td><td>\$200,000</td></tr></table>	701	\$100,000	<hr/>		Total	\$200,000	<p>BUDGET ESTIMATE</p> <p>\$50,000</p>
Staff	\$ 60,000	701 Fed.																									
Consultants	40,000	Other Fed.	\$100,000																								
Other		Non-Fed.																									
Total	\$100,000		\$100,000																								
701	\$100,000																										
<hr/>																											
Total	\$200,000																										
<p>Significant Program Linkages</p> <ul style="list-style-type: none">• Environmental Resource Data Program (See 2.410)• Disaster Preparedness (See 2.420)					65																						

SPECIAL

PROGRAM AREA: 1.300 Special Interagency Programs

PROGRAM SUBCATEGORY: 1.340 Joint ABAG/BAAPCD Program Management

OPD SUBCATEGORIES FOR 1973-1976

**PROBLEMS &
ISSUES**

Poorly regulated Land Use and Transportation systems create air pollution problems which EPA is only now beginning to firmly address. There is a need for coordination with BAAPCD to control air pollution.

Significant program linkages. Joint Land Use-Air Quality Prog. (2.480) Physical Development Policy (2.330)

1973-1974

OBJECTIVES: To reduce planning incongruities and to increase the productive use of the Regional Plan in air pollution control.

STRATEGY: Presently being designed.

WORK ELEMENTS: Presently being designed.

PRODUCTS:

1974-1975

OBJECTIVES: to be designed

STRATEGY:

WORK ELEMENTS

1975-1976

OBJECTIVES: to be designed

STRATEGY:

BUDGET

SEE 2.480

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

BUDGET ESTIMATE

SPECIAL

PROGRAM AREA: 1.300 Special Interagency Programs

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM SUBCATEGORY: 1.350 Joint ABAG/BASSA Program Management

**PROBLEMS &
ISSUES**

Water and Sewer infrastructure form the basis for all development. It is literally impossible for regional planning to have any desired impact if it is not coordinated with the development incentives presented in infrastructure planning.

- Significant Program Linkages.
 - Land Capability Program Management (1.320)
 - Physical Development Policy (2.330)
 - Growth Policy Development (2.320)

1973-1974

OBJECTIVES:
To improve ABAG's ability to implement the Regional Plan.

STRATEGY:
To coordinate Regional plan activities with the BASSA plan development.

WORK ELEMENTS:
Now being jointly determined.

PRODUCTS:
Now being jointly determined

1974-1975

OBJECTIVES:
To improve ABAG's ability to implement the Regional Plan.

STRATEGY:
To be determined

WORK ELEMENTS:
To be determined

1975-1976

OBJECTIVES:
To improve ABAG's ability to implement the Regional Plan.

STRATEGY:
To be determined

BUDGET

FUNDING SOURCE

Undetermined

PERSON-MONTHS

BUDGET ESTIMATE

BUDGET ESTIMATE

PROGRAM AREA: 1.000 General Administration

PROGRAM SUBCATEGORY

Jy'73..Oct'73..Ja'74..Ap'74..Jy'74..Oct'74..Ja'75..Ap'75..Jy'75..Oct'75..Ja'76..Ap'76..Jy'76

1.100 Administration

- a. Provide area-wide liaison
- b. Conduct legislative activities
- c. Manage the ABAG staff
- d. Manage ABAG finances
- e. Operate personnel system
- f. Provide purchasing services
- g. Provide central services

1.200 Intergovernmental Relations

- a. Strengthen links with regional agencies
- b. Establish new linkages
- c. Support local initiatives
- d. Review and update agreements

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM AREA: 1.300 Special Interagency Programs

PROGRAM SUBCATEGORY 1.320 Joint (ABAG/MTC Land Use/Transportation Program Management

Jy'73..Oct'73..Ja'74..Ap'74..Jy'74..Oct'74..Ja'75..Ap'75..Jy'75..Oct'75..Ja'76..Ap'76..Jy'76

1.320 Land Use-Transportation

a. Plan Review
(See 2.030 Plan Review)

b. Prepare Plan Alternatives
(See 3.320 Growth Policy Development)

c. Analysis of Land Use &
Transportation
(See 3.220 Model Development)

d. Technical Forecasting
(See 3.221 Model Applications)

e. Data Collection
(See 3.110 Data Center)

f. Liaison
(See 2.020 Growth Policy Mgmt.)

f. Project Review
(See 2.031 Project Review)

h. Joint Program Management

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM SUBCATEGORY

Jy'73..Oct'73...Ja'74..Ap'74...Jy'74..Oct'74...Ja'75..Ap'75...Jy'75..Oct'75...Ja'76..Ap'76...Jy'76

1.330 Regional Emergency Response Program

a. Contact & inventory all

agencies

b. Inventory all equip.

& facilities

c. Develop standing opera-

tional plans

d. Develop program for

organizational volun-

teers

e. Develop public infor-

mation

f. Coordination with na-

tional Hazard and Public

Information

g. Maintain planning and

coordination services

h. Update inventory, plans

etc.

i. Designate an emergency

communications system

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM CATEGORY: PLANNING AND PROGRAMMING 2.000

Issues and Problems

Many of the jurisdictions within the San Francisco Bay Region confront problems which are exogenous to their control, for example Bay and air pollution, traffic congestion, or industrial relocation. As the region expands and fills in developable land, it seem obvious that coordination of some governmental functions and cooperation in meeting common objectives will be a necessity if the region is to benefit from population and economic growth. The problem of regional planning management is, therefore, twofold. ABAG must manage its own efforts to collect and analyze data or conduct studies, which lead to the development of regional plans and policies. It must also help local governments and special districts as well as regional agencies develop plans and policies which foster common regional goals.

Opportunities

The region will grow in population, expand its economy and consume land and natural resources regardless of policies, plans, or conferences. There is an opportunity for a comprehensive regional agency to identify needed policies which can help localities manage or direct this growth in a way which minimizes costs to neighboring localities and maximizes benefits to all. Only a regional planning agency can adequately address the question of equity in growth.

Goals

The goal of this program is TO IMPROVE THE QUALITY OF LIFE IN THE BAY AREA - TO INCREASE SOCIO-ECONOMIC WELL-BEING WHILE PROTECTING THE SPLENDID PHYSICAL AND ENVIRONMENTAL QUALITIES OF THE AREA. The major strategy employed to

attain the goal will be to formulate and carry out a balanced regional planning and implementation program.

Regional Coordination

This program staff is in daily contact with all levels of planning and governmental agencies throughout the region. Formal coordination of other regional (functional) agency activity is conducted.

Policy coordination is performed by the Regional Planning Committee and by the Executive Committee of ABAG. Coordination with other major planning agencies has led to agreements with MTC, BACHPC, BAAPCD, BASSA, SWRCB, and EBRPD.

Program Subcategories

This program contains the following subcategories:

- Plan and Program Management
- Growth Policy Management
- Plan Review
- Project Review
- Environmental Impact Review
- Joint ABAG/UC Work Study Program

PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.010 Plan and Program Management

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS
& ISSUES

1973-1974

1975-1976

1974-1975

Internal management needs of the Planning Department and the problem of coordinating other agencies to attain Regional goals are the two problems of which this program is most concerned

Significant Program Linkages
 •all planning programs

OBJECTIVES:

To improve, to make more responsive, the process of plan and policy formulation and execution.

STRATEGIES:

To manage the Regional Planning Program. To develop the capability for responding to changing Regional needs. To develop tools, strategies, and resources to improve staff capabilities.

WORK ELEMENTS:

- Plan and manage expenditure of financial resources for the planning program
- Monitor plan progress
- Develop appropriate management tools
- Manage and support Joint MTC Program planning activities
- Manage, coordinate, and evaluate division chief's work
- Manage, coordinate, and evaluate plan and project review and evaluation functions
- New program development
- Prepare annual Work Program and OPD update

PRODUCTS:

Management services
 Progress Reports
 Budget Reports
 Services to committees, elected officials, local govt., etc./Improved management
 Improved work, programming and budgeting
 Grant applications

BUDGET

FUNDING SOURCE

Staff	\$103,900	701 Fed.	\$52,000
Consultants	5,000	Other Fed.	16,000
Other		Non-Fed.	40,900
Total	\$108,900	Total	\$108,900

OBJECTIVES:

To improve, to make more responsive, the process of plan and policy formulation and execution.

STRATEGIES:

To manage the Regional Planning Program. To develop the capability for responding to changing Regional needs. To develop tools, strategies, and resources to improve staff capabilities.

WORK ELEMENTS:

Continue as in previous year.

OBJECTIVES:

Same

STRATEGIES:

Same
 To refine and update the Regional Plan

PERSON-MONTHS

49 PM
 (46 staff
 3 consultants)

BUDGET ESTIMATE

701 Fed. \$105,000
 Total \$160,100

BUDGET ESTIMATE

\$178,900

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.020 Growth Policy Management

PROBLEMS &
 ISSUES

Growth of the region occurs in sporadic and often detrimental fashion, a fashion which generates costly diseconomies. It takes place in a virtual policy vacuum.

Significant
 Program Linkages

● All planning programs

1973-1974

OBJECTIVES:
 To improve the regional coordination of local methods of implementing local growth policies.

STRATEGIES:
 To seek conformity with basic elements of regional growth policies through local plan review.

WORK ELEMENTS:
 a. Review local plans
 b. Establish city and county coordinative relations
 c. Review state and regional plans, support Plan, Project and EIS Review
 d. Establish regional agency coordinative relations
 e. Establish stronger Federal relationships
 f. Establish private organization relations
 g. Negotiate joint agreements

PRODUCTS:

- a. More coordinated plans at all levels of government
- b. Stronger ties with state, regional, local agencies and private organizations

1974-1975

OBJECTIVES:
 Same as 1973-1974

STRATEGIES:
 To seek conformity through plan review and through joint agreements.

WORK ELEMENTS:
 Same as 1973-1974

1975-1976

OBJECTIVES:
 Same

STRATEGIES:
 Same as 1974-1975

BUDGET

Staff	\$52,400	701 Fed.	\$35,700
Consultants	19,000	Other Fed.	9,900
Other		Non-Fed.	25,800
Total	\$63,500	Total	\$71,400

FUNDING SOURCE

PERSON-MONTHS

42 PM
 (24 staff
 18 consultants)

BUDGET ESTIMATE

701 Fed. \$105,600
 Total \$160,000

BUDGET ESTIMATE

\$175,000

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
PROGRAM SUBCATEGORY: 2.030 Plan Review

PROBLEMS &
ISSUES

1973-1974	1974-1975	1975-1976
<p>Regional Planning objectives are achieved through cooperative planning and programming by local jurisdictions.</p> <p>The implementation of regional planning through local implementation requires that the two planning processes are interrelated through:</p> <p>a) corresponding comprehensiveness</p> <p>b) corresponding policies</p> <p>c) interlocking analytic and quantitative programs.</p> <p>Significant Program Linkages:</p> <p>Planning Prog. Mgmt. (1.110)</p> <p>Growth Policy Mgmt. (1.131)</p> <p>Housing Mgmt. (1.251)</p> <p>Regional Econ. Prog (1.410)</p> <p>Local Growth & Dev Comm Prog (1.470)</p>	<p>OBJECTIVES:</p> <p>1. Achieve regional planning objectives through interrelated regional-local plan development.</p> <p>STRATEGIES:</p> <p>1. A regional-local plan review function which will identify characteristics of local plans which are supportive and non-supportive of regional planning objectives.</p> <p>2. To establish a mechanism for exchange leading to the resolution of local-regional conflicts and the development of commonly supportive plans and plan policies.</p> <p>3. Development of regional-local planning policy which allocates levels of responsibility and proposes plan performance criteria.</p> <p>WORK ELEMENTS:</p> <p>a. Individual plan reviews</p> <p>b. Develop a plan review process but with procedures and guidelines for review with MTC.</p> <p>c. Develop a Regional Plan amendment process.</p> <p>d. Develop a policy position on a state, regional, local planning system.</p> <p>PRODUCTS:</p> <p>Plan comments</p> <p>Structural Review system</p> <p>BUDGET</p> <p>FUNDING SOURCE</p>	<p>OBJECTIVES:</p> <p>Same as 1974-1975</p> <p>STRATEGIES:</p> <p>Same as 1974-1975</p> <p>WORK ELEMENTS:</p> <p>a. Survey Report</p> <p>Same as 1973-1974</p> <p>BUDGET ESTIMATE</p> <p>PERSON-MONTHS</p> <p>BUDGET ESTIMATE</p>

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.030 Plan Review (continued)

PROBLEMS & ISSUES	1973-1974		1974-1975		1975-1976	
Significant Program Linkages (continued): Joint Land-Use Transportation Plan (1.450) Fiscal Analysis (1.461) Environmental Resource Data (1.510) Ocean Coastline (1.540) Water Resources (1.550) Joint Land-Use Air Quality (1.570) Economic and Demographic Data (1.640)						

BUDGET	FUNDING SOURCE		PERSON-MONTHS	BUDGET ESTIMATE	
Staff	\$43,000	701 Fed.	24 staff	701 Fed.	\$40,000
Consultants		Other Fed.		Total	\$60,000
Other		Non-Fed.			
Total	\$43,000	Total			

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
PROGRAM SUBCATEGORY: 2.031 Project Review

PROBLEMS &
ISSUES

Many of the problems addressed by projects of local jurisdictions are regional in impact. The Regional Plan establishes objectives which attempt to influence comprehensive policies for meeting these regional problems. There are, however, very few means of implementing the Plan, of making it operational.

Significant
Program Linkages:

Growth Policy
Development (I.131)
Regional Housing Plan (I.250)
Local Growth and Developing Communities (I.420)
Open Space Planning and Resource Management (I.530)
Joint Land-Use Transportation Planning (I.450)
Joint Airport Planning (I.451)

1973-1974

OBJECTIVES:

To increase ABAG's ability to influence the realization of Regional Planning Objectives.
To reduce duplication of program activity within the region.

STRATEGIES:

To review project proposals in light of the Regional Plan and to afford state, regional, and local agencies an opportunity to review and comment on proposals of potential significance to their constituents.
To implement Parts I, II, IV of OMB Circular A-95.

WORK ELEMENTS:

a. Review proposals for regional impact and plan consistency
b. Advise governmental agencies of applications for Federal grants and of directly developed activities which may affect plans/program of those agencies
c. Provide vehicle for local governmental agencies to advise Federal funding sources when applications will conflict with present plan, program, or policy
d. Provide information and technical assistant services
e. Develop guidelines for joint review of projects with agencies which ABAG has memoranda.

BUDGET

FUNDING SOURCE

1974-1975

OBJECTIVES:
Same

STRATEGIES:
Same

WORK ELEMENTS:
Same

1975-1976

OBJECTIVES:
Same

STRATEGIES:
Same

PERSON-MONTHS

BUDGET ESTIMATE

BUDGET ESTIMATE

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.031 Project Review (continued)

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

PRODUCTS:
 A functioning metropolitan clearing house.

Significant Program Linkages (continued):
 Ocean Coastline Planning and Management (1.540)
 Water Resources Planning (1.550)
 Intergovernmental Relations (1.020)
 Criminal Justice (1.301)
 Comprehensive Health (1.302)
 Capital Improvement Prog. Plan (1.460)
 Fiscal Analysis (1.461)
 Planning Prog. Mgmt (1.110)
 Joint Land-Use Air Quality (1.570)
 Prediction Modeling
 Economic and Demographic Data

BUDGET ESTIMATE

701 Fed. \$30,000
 Total \$50,000

PERSON-MONTHS

24 staff

FUNDING SOURCE

Staff \$43,800 701 Fed. \$26,000
 Consultants Other Fed. 5,000
 Other Non-Fed. 12,800
 Total \$43,800 Total \$43,800

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.032 Environmental Impact Review

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

<p>Agencies preparing EIR's are often unable to evaluate the regional impacts of projects.</p> <p>Jurisdictions other than ones preparing EIR's, which may be affected by project impacts have insufficient access to the review and consultation process.</p> <p>Significant program Linkages:</p> <p>Growth Policy Mgmt (1.131)</p> <p>Housing Mgmt (1.250)</p> <p>Local Growth & Dev.Com.(1.420)</p> <p>Open Space Planning & Resources Mgt. (1.430)</p> <p>Joint Land-Use & Trans. Planning (1.450)</p> <p>Env. Resource Data Program (1.510)</p> <p>Open Space Pres. (1.530)</p>	<p>OBJECTIVES: To improve ABAG's ability to review and to make recommendations regarding project proposals which have a potential regionally significant impact.</p> <p>STRATEGIES: To perform tasks required by the National Environmental Policy Act (1969) and the California Environmental Quality Act (1970) with particular emphasis on identification and evaluation of regional impacts on the total human environment.</p> <p>WORK ELEMENTS: a. Process environmental reports b. Develop stronger capability to conduct technological reviews of other agencies environmental impact review c. Develop capability for assessing environmental impact of Regional plan, policies, and programs d. Encourage adoption of Federal, State, and Local agency procedures and guidelines that acknowledge a regional perspective in planning and analysis e. Develop joint review procedures and guidelines with agencies which ABAG has a formal agreement</p>	<p>OBJECTIVES: To decrease the incidence of new projects which have a negative impact on the region's environment.</p> <p>STRATEGIES: To utilize environmental review procedures and processes as a method of implementing regional policies and plans.</p> <p>WORK ELEMENTS: Continue elements outlined in 1973-1974.</p>	<p>OBJECTIVES. Same as 1974-1975</p> <p>STRATEGIES: Same as 1974-1975</p>
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BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE
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PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.032 Environmental Impact Review (continued)

PROBLEMS & ISSUES	1973-1974	1974-1975	1975-1976
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Significant Program Linkages (continued):
 Ocean Coastline Planning & Mgmt (1.540)
 Water Resources P. P (1.550)
 Joint Land-Use Air Quality(1.570)
 Economic & Demo. Data (1.640)

PRODUCTS:
 a. Procedures for processing
 b. Improved Regional Information Base
 c. Position papers, memoranda, testimony on ABAG role in environmental impact review

BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE	BUDGET ESTIMATE
Staff	\$46,300	701 Fed.	\$24,000	701 Fed. \$40,000
Consultants		Other Fed.	6,000	Total \$60,000
Other		Non-Fed.	16,300	
Total	\$46,300	Total	\$46,300	

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.040 Joint ABAG/UC Work-Study Program for Minority Students

PROBLEMS & ISSUES

There is a paucity of minority-group professional planners in the Bay Area. Consequently, many planning decisions are made without sufficient minority-group input and perspective.

Significant Program Linkages:

- Plan and Program Management
- Others to be determined

1973-1974

1974-1975

1975-1976

OBJECTIVES:

To improve the planning and management capability of ABAG and other planning agencies.

To increase the number of minority professionals trained in planning and management by providing both academic and professional on-the-job experience.

STRATEGIES:

To place 6 minority students from the University of California College of Environmental Design, Department of City Planning in planning jobs within the Bay Area.

To provide close and instructive job supervision.

To relate academic and professional experiences through meetings and on-going evaluations.

WORK ELEMENTS:

- Select students
- Negotiate agency placement
- Design curricula
- Provide tutorial service if required
- Coordinate and manage program
- Teach classes
- Conduct monthly reviews, seminars
- Monitor and evaluate students

OBJECTIVES:

Same

STRATEGIES:

Same

WORK ELEMENTS:

Same

OBJECTIVES:

Same

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

BUDGET ESTIMATE

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.000 Planning and Programming
 PROGRAM SUBCATEGORY: 2.040 Joint ABAG/UC Work-Study Program for Minority Students (continued)

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

PRODUCTS:

- a. Progress reports
- b. Papers on experiences in program
- c. Credit for work experience
- d. Articles
- e. Trained and educated minority professionals
- f. Evaluations of program (quarterly and final)
- g. New planning perspectives

BUDGET

FUNDING SOURCE

Staff	\$45,000	701 Fed.	\$30,000
Consultants		Other Fed.	
Other		Non-Fed.	\$15,000
Total	\$45,000	Total	\$45,000

PERSON-MONTHS

14 staff

BUDGET ESTIMATE

701 Fed.	\$40,000
Total	\$60,000

BUDGET ESTIMATE

PROGRAM SUBCATEGORY

yy'73..Oct'73..Ja'74...Ap'74...Jy'74..Oct'74..Ja'75..Ap'75..Jy'75..Oct'75..Ja'76..Ap'76..Jy'76

- 2.010 Plan and Program Management
 - a. Plan and manage expenditures
 - b. Monitor plan progress
 - c. Develop management tools
 - d. Joint program activities
 - e. Manage & coordinate divisions
 - f. Manage & coordinate Plan & Project Review
 - g. New project development
 - h. Prepare W-P and OPD
 - i. Refine and update Regional Plan
- 2.031 Project Review
 - a. Review proposals
 - b. Advise gov't agencies
 - c. Provide vehicle
 - d. Provide inform. and T.A.
 - e. Guidelines for joint review
- 2.032 Environmental Impact Review
 - a. Process Envir. Reports
 - b. Dev. stronger capability
 - c. Develop assessment capability
 - d. Encourage adoption of guide
 - e. Develop gov't review

Continuing

Dependent on funding

Executed somewhere else in work program



Continued on next page

(continued)

PROGRAM	SUBCATEGORY
1	1
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100	100

Jy'73..Oct'73..Ja'74..Ap'74..Jy'74..Oct'74..Ja'75..Ap'75..Jy'75..Oct'75..Ja'76..Ap'76..Jy'76

2.020 Growth Policy Management

- a. Review local plans
- b. Establish city and county

c. Review State and

regional plans

d. Establish Regional agency coordination

e. Establish stronger

federal relations

f. Establish private

relations

2.030 Plan Review

a. Perform Plan reviews

b. Develop a plan review process

c. Develop a Regional Plan amendment process

d. Develop a policy position on State reg.-planning system

e. Produce a survey report.

2.040 Work Study Program

a. Select students

b. Negotiate agency placement

c. Design curriculum

d. Provide tutorial service

e. Coordinate and manage

f. Teach classes

q. Conduct monthly reviews

h. Monitor and evaluate

PROGRAM CATEGORY: HUMAN SERVICES 2.100

Problems and Issues

The term Human Services, as it is used here, connotes the range of social and related services which are provided to the citizens of a community by a variety of sources, governmental and non-profit.

Examples of these services are physical and mental health care, welfare, job training, day care, varieties of forms of counseling, housing, employment, drug rehabilitation, services to the elderly, legal aid, etc.

These services are not intended exclusively for low-income groups, but it is these groups that have the greatest needs. The current situation is one in which neither the services nor the providers of those services are well-coordinated or planned at any level -- local, regional, or state.

There is an urgent need for improved planning and coordination of human services. Furthermore, in many instances the available services even if coordinated are inadequate. In this regard, several important trends are worth noting.

The first is the general movement of the states to create "super" agencies in order to centralize their planning capacity. Secondly, more than 40 states have developed a set of sub-state regional organizations for the purposes of conducting areawide physical and economic development planning and coordination of local planning. ABAG is a typical example of this type of development.

Finally, there is the distinct possibility of greater federal financial

incentives to states to develop the needed planning and coordinating capacity. A good example of this is the Allied Services Act which will soon be reintroduced in Congress.

To date, ABAG has not been involved in human services planning due primarily to the emphasis of present funding sources (both State and Federal) on physical and economic planning.

Opportunities

The trends noted above and other related developments create numerous opportunities for ABAG involvement. There are essentially two levels at which ABAG can have an appropriate role.

First, there is a role in the area of inventory, planning and coordination of regional human services programs. Secondly, ABAG should become involved in the more detailed planning and coordination of many specific types of services, e.g., criminal justice, drug rehabilitation, mental hygiene, etc. The need and the opportunity exist. There is no regional agency currently involved in all aspects of this type of planning. The role is a very appropriate one for ABAG.

Goals

TO PROVIDE, THROUGH SYSTEMATIC INVENTORY, PLANNING, AND COORDINATION ACTIVITIES, FOR THE MORE HUMANE, EFFECTIVE, AND EFFICIENT DELIVER OF HUMAN SERVICES TO THE CITIZENS OF THE REGION. More specifically, these efforts will result in:

- better understanding by citizens as to what services are available to them and who provides them
- easier access to those services

- less fragmentation and rigidity among agencies and organizations serving dependent individuals
- more adequate communication and coordination among agencies providing human services
- more visible loci of accountability for the provision of human services in the Region
- more equitable allocation of human services throughout the Region

Regional Coordination

Coordination with local agencies will be executed through staff work with functional agencies (for example, Federal Regional Council, Bay Area Comprehensive Health Planning Council, Regional Criminal Justice Planning Boards, Manpower Area Planning Councils). Policy direction and coordination will be provided through the RPC and Executive Committee.

Program Subcategories

Programs under 2.100 include:

- Criminal Justice Coordination
- Joint Program for Comprehensive Health Planning
- *Regional Employment Program*
- *Regional Arts Project*
- *Allied Services Project*
- *Elderly Citizens Studies*

PROGRAM AREA: 2.100 Human Services
PROGRAM SUBCATEGORY: 2.110 Criminal Justice Coordination

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

Crime and public hazards don't abide by jurisdictional boundaries. Effective solutions to these problems should be shared and coordinated. There is a need, therefore, to coordinate the criminal justice planning of the 9 Bay Area Counties.	OBJECTIVES: To improve the fairness and effectiveness of criminal justice systems in the Region. To broaden the range of concerns and the scope of action of criminal justice projects in the Region.	OBJECTIVES: Same	OBJECTIVES: Same
Significant Program Linkages: Project Review (2.031) Plan Review(2.030) Joint Program for Comprehensive Health Planning (2.120) Local Area Planning Program (2.240)	STRATEGIES: To review and evaluate current plans and projects within the Regional Criminal Justice system. To identify service gaps and duplications. To initiate an interdisciplinary approach to Criminal Justice planning.	STRATEGIES: Same <i>Sponsor pilot projects</i>	STRATEGIES: Same
	WORK ELEMENTS: a. Gather data and conduct research aid to county planning b. Sponsor criminal justice coordinative meetings c. Hold criminal justice workshops d. Identify areas of coordination with other planners, i.e., health, transport, etc. e. Provide input to plan and project review of grant applications	WORK ELEMENTS: <i>a. Develop a Regional Criminal Justice Plan Element b. Evaluate selected Criminal Justice projects c. Administer two pilot action criminal justice projects</i>	
	PRODUCTS: a. Criminal Justice data file b. Workshops c. Reviews	PRODUCTS (1973-1974)(continued) d. Improved coordination with counties e. Improved coordination with other Regional Planning Elements	
	BUDGET Staff \$53,334 Consultants Other	PERSON-MONTHS 38 Staff	BUDGET ESTIMATE 701 Fed. \$63,000
	FUNDING SOURCE 701 Fed. \$ Other Fed. 40,000 Non-Fed. 13,334		
Total	\$53,334		\$93,000

PROGRAM AREA: 2.100 Human Services

PROGRAM SUBCATEGORY: 2.120 Joint Program for Comprehensive Health Planning

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

There is a need to coordinate health planning efforts with other regional planning efforts to assure that the two are mutually supportive and to maximize their impacts. To this end, ABAG has signed a Memorandum of Agreement with the Bay Area Comprehensive Health Planning Council (Dec. 1972).

Significant
Program Linkages:

Project Review
(2.031)

1973-1974

1974-1975

1975-1976

OBJECTIVES:
To improve the quality of life (and health care) in the Bay Area through integrated mutually supportive planning efforts.

STRATEGY:
To work with the BACHPC to coordinate and integrate health planning efforts with comprehensive land use, social and economic planning through the development of work program linkages and interfaces.

WORK ELEMENTS:
a. Develop capability in ABAG to set environmental health objectives, specifically with air quality, water quality, solid waste management, housing, population growth, occupational and industrial health, accident prevention.

b. Develop links between health and criminal justice planning - service to alcoholics and drug addicts, emergency medical care systems.

c. Coordinate health and transportation planning to allow increased access to medical care facilities and to insure locality of new facilities consistent with Regional Transportation Plan

d. Provide population projections to BACHPC.
e. Refine cooperation agreement with BACHPC.
f. Provide review to health-related projects.
g. Assist ABAG/MTC Joint Program with technical projections.

BUDGET		FUNDING SOURCE	
Staff	\$18,850	701 Fed.	\$ 9,000
Consultants		Other Fed.	3,850
Other		Non-Fed.	6,000
Total	\$18,850		\$18,850

OBJECTIVES:
Same

STRATEGIES:
Same

WORK ELEMENTS:
h. Develop Environmental Health Comprehensive Regional Plan Element

1973-1974 (continued)

PRODUCTS:
a. Environmental Health overview
b. Mini-plan for health-related criminal justice issues
c. Mini-plan for health-related transportation issues
d. Updated Memorandum

PERSON-MONTHS
11 Staff

BUDGET ESTIMATE
701 Fed. \$13,000

20,000

BUDGET ESTIMATE

\$ 27,000

PROGRAM AREA: 2.100 Human Services

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM SUBCATEGORY: 2.130 Regional Employment Program

PROBLEMS &
ISSUES

Some degree of underemployment and underemployment is attributable to an inadequate system for matching supply and demand. A decline in unemployment and underemployment would occur if manpower programs were more directly tied to market demands and if the systems for providing information and coordination were more efficient.

1973-1974

1974-1975

1975-1976

PROBLEMS & ISSUES	1973-1974		1974-1975		1975-1976	
	BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE	BUDGET ESTIMATE	BUDGET ESTIMATE
<p>Some degree of underemployment and underemployment is attributable to an inadequate system for matching supply and demand. A decline in unemployment and underemployment would occur if manpower programs were more directly tied to market demands and if the systems for providing information and coordination were more efficient.</p>	<p>OBJECTIVES: To reduce unemployment and underemployment in the Region.</p> <p>STRATEGIES: To achieve better coordination between manpower training programs and labor market demands. To improve the information about and coordination of manpower programs.</p> <p>WORK ELEMENTS: a. Inventory and analyze Federal, State, and Local Manpower Programs. b. Analyze demand for relevant types of labor.</p>		<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>WORK ELEMENTS: a. Develop plan for relating nature of manpower training. b. Develop plan for better information about coordination of manpower programs.</p>		<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>WORK ELEMENTS: a. Develop system for monitoring and revising programs to maintain their economic relevance.</p>	

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.100 Human Services
 PROGRAM SUBCATEGORY: 2.140 Regional Arts Project

PROBLEMS &
 ISSUES

All citizens in the Bay Area do not have easy access to art activities or workshops. One cause of inaccessibility to cultural activities is underfinancing of the arts.

Significant Program Linkages:
 Public Information (4.100)

1973-1974

OBJECTIVES:
 Increase the availability of art and cultural activities.
 Increase interagency cooperation in supporting local and regional arts.

STRATEGIES:
 To supplement art programs in 14 agencies.

WORK ELEMENTS:
 a. Fund art programs in 14 areas not now served or fund-innovative programs.
 b. Coordinate agency administration of the projects.

PRODUCTS:
 Funded local arts programs.

1974-1975

OBJECTIVES:
 Same

STRATEGIES:
 To supplement local art programs and to build regional support for this program.

WORK ELEMENTS:
 Same
 a. Actively seek more agency participation.

1975-1976

OBJECTIVES:
 Same

STRATEGIES:
 Same

BUDGET	FUNDING SOURCE
Staff	701 Fed. \$25,000
Consultants	Other Fed.
Other	Non-Fed. 25,000
Total	\$50,000

PERSON-MONTHS
 11 Staff

BUDGET ESTIMATE

BUDGET ESTIMATE

PROGRAM AREA: 2.100 Human Services
 PROGRAM SUBCATEGORY: 2.150 Allied Services Project

PROBLEMS &
 ISSUES

Current methods of planning and coordinating the provision and delivery of human services in the Region are inadequate. There are significant gaps and duplications. Agencies do not know what other agencies are doing.

Significant Program Linkages:
 Metropolitan Data Center (3.110)

1973-1974

1974-1975

1975-1976

OBJECTIVES:
 To initiate a regional human services program that will promote integration of human services delivery and coordination among city and county service programs and public and private efforts.

To develop and receive Federal funding for an innovative regional Allied Services project.

STRATEGIES:

Work with the cities and counties in developing projects which integrate the provision of services under the broad range of programs eligible for Allied Services Act funding.

WORK ELEMENTS:

- Initiate liaison among public and private health, criminal justice, manpower, and social services planning programs at the subregional and regional scale.
- Determine appropriate regional human services program emphases.
- Work with local governments to determine inventory and data services needed.

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

BUDGET ESTIMATE

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.100 Human Services
 PROGRAM SUBCATEGORY: 2.120 Elderly Citizens Studies (HEW)

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

<p><i>The challenge of providing vital and interesting life-style opportunities for elderly citizens has not been a challenge well met by local, state, or federal governments. The problems created by society's ineptitude will intensify in the Bay Area as birth rates decline and as life expectancy rates increase.</i></p>	<p>OBJECTIVES: To increase local government awareness of the problems of the elderly, particularly those posed by continuing inflation.</p> <p>STRATEGIES: To design and conduct a study of problems of the elderly. To establish program linkages with health, community development, transportation, and recreation programs.</p> <p>WORK ELEMENTS: a. Write proposal b. Seek funding c. Design study d. Conduct study</p>	<p>OBJECTIVES: To increase life-style choices and improve service delivery for Bay Area elderly citizens.</p> <p>STRATEGIES: To conclude study and to develop implementation strategies based on study recommendations.</p>		<p>BUDGET</p>	
<p><i>Significant Program Linkages:</i></p> <p><i>Regional Housing Plan (2.210)</i> <i>Housing Conservation Study (2.230)</i> <i>Regional Parks & Open Space Program (2.440)</i> <i>Joint Program for Comprehensive Health Planning (2.120)</i> <i>Land Use Transportation Program</i> <i>Management (1.320)</i></p>			<p>FUNDING SOURCE</p>	<p>PERSON-MONTHS</p>	<p>BUDGET ESTIMATE</p>
			<p>BUDGET ESTIMATE</p>	<p>BUDGET ESTIMATE</p>	

PROGRAM SUBCATEGORY

Jy'73..Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76

2.110 Criminal Justice Coordination

a. Gather data & conduct research

b. Sponsor criminal justice meetings

c. Hold criminal justice workshops

d. Identification of coordination with others

e. Provide input to A-95 review of grant applications to plan review

f. Develop a Reg. Criminal Justice Element

g. Evaluate selected projects

h. Administer 2 pilot projects

2.120 Coordination with Health Planning

a. Develop ABAG capability to set environmental objectives

b. Develop links between Health and C.J. Planning Comm.

c. Coordinate Health & Trans. Planning

d. Provide population projections to BACHPC

e. Refine cooperation with BACHPC

f. Provide input to review of health-related projects

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM SUBCATEGORY

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76
 A A A A A A A A A A A A

2.120 (continued)

- g. Assist ABAG/MTC Joint Program with technical projections
- h. Develop Environmental Health Planning Element

2.130 Regional Employment Program

- a. Inventory & analyze problems
- b. Analyze demand
- c. Develop plan for relating
- d. Develop plan for better information
- e. Develop system

2.140 Regional Arts Projects

- a. Fund art programs
- b. Coordinate agency admin.
- c. Actively seek more agency participation

2.150 Allied Services Project

- a. Work with local governments to determine inventory and data sources needed

2.160 Elderly Citizen's Studies

- a. Design and conduct study
- b. Establish program linkages

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM CATEGORY: COMMUNITY DEVELOPMENT 2.200

Issues and Problems

"Community Development" is a term with a wide variety of meanings. Most simply it could be defined as those programs and activities which are designed to improve the socio-economic, environmental, and esthetic conditions of a community. To date ABAG's activities in this sphere have been primarily related to housing. This concentration will continue in the foreseeable future since housing is considered to be the most critical issue at present.

Even though its population is not growing at the rate of a decade ago, the Bay Area's supply of housing is inadequate. There is an inequitable distribution of housing opportunities due to restrictive public and private policies, unemployment and under employment, racial and economic discrimination. A large percentage of the present urban housing stock is deteriorated or uninhabitable and many neighborhoods are serviced by inadequate or poorly maintained public facilities.

Other ABAG Community development activities will focus on heightening local government awareness of the range of development options available and to increase the understanding of the consequences of those options for the community as a whole and for specific subpopulations.

Opportunities

There is a great opportunity for ABAG to coordinate planning and to influence delivery of housing goods in the region. Only a regional agency, such as ABAG, can productively address the issues of balanced housing allocation, of optimum location of housing to employment, shopping, recreation and transportation and of an equitable distribution of the cost of providing balanced residential communities.

Finally, ABAG has an opportunity to review and coordinate local plan elements, and policies in response to the new state plan element mandate. With regard to other community development issues, the Regional overview is an added perspective which can aid local governments in understanding and directing their own development future.

Goals

There is one goal which provides the direction for all ABAG Community Development activities. To provide the opportunity for all persons in the Bay Area to obtain adequate shelter convenient to other activities and facilities in neighborhoods that are satisfying to them.

In pursuit of the above goal, the Community Development staff and Regional Housing Task Force will attempt to articulate specific goals and objectives and implementation strategies.

ABAG hopes to implement the housing program by influencing public and private housing conservation and development decisions so that they relate logically to the comprehensive regional planning process.

Regional Coordination

All housing subcategories will work with other housing and housing-related agencies through the Housing Task Force and through the Housing Technical Advisory Committee, both of which are composed of some regional agency representation. A Conservation Technical Advisory Committee will be functioning this coming year. All of these committees have regional agency representation.

Program Subcategories

The housing program includes:

1. Regional Housing Plan
2. Regional Housing Information System

3. Housing Conservation Study
4. Area Planning Program
5. Impacts on Subpopulations
6. Housing Program Management
7. Santa Clara County Housing and Urban Development

(ABAG does not administer this program).

100

PROGRAM AREA: 2.200 Community Development
PROGRAM SUBCATEGORY: 2.210 Regional Housing Plan

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

Lack of coordinated public and private housing development and conservation decisions has led to inadequate shelter choices.

OBJECTIVES:

To develop a Regional Housing Plan and corresponding program options for its implementation.

STRATEGIES:

Defining goals, problems, and implementation mechanisms.

WORK ELEMENTS:

- Define goals, policies, timetable
- Refine housing allocation model
- Conduct 236 resident profile study
- Develop strategy for and seek public approval of plan.
- Write Housing Needs Report
- Perform Housing Market analysis
- Write Housing Plan Report
- Assist in plan review and project review

PRODUCTS;

- Regional Housing Goals & Issues
- Housing Submarket Analysis
- Inventory and Assessment of resources for housing production and maintenance
- Allocation Model and Equity System
- 236 Resident Profile
- Housing Plan Report

Significant Program Linkages

- Regional Economic Policy
- Development Capital Improvement Program Planning
- Impacts on Subpopulation
- Joint Land Use Transportation Planning
- Open Space Planning and Resource Management
- Ocean Coastline Planning and Mgmt.
- Growth Monitoring
- Economic and Demographic Data
- Growth Policy Development

OBJECTIVES:

To improve the Regional Housing planning process to be more responsive to the plan's users.

STRATEGIES:

To request criticism of the plan to participate more extensively in Project Review activities, to coordinate dissemination of housing information with other ABAG Planning efforts.

WORK ELEMENTS:

- Hold public hearings to gather and disseminate plan findings
- Refine and update plan
- Develop plan objectives, options, and strategy
- Develop policy guidelines for Project Review.

OBJECTIVES:

same

STRATEGIES:

same

BUDGET

Staff	\$52,450	701 Fed.	\$25,000
Consultants		Other Fed.	7,000
Other		Non-Fed.	20,450
Total	\$52,450	Total	\$52,450
(+ Suppl.	33,200)		(33,200)

FUNDING SOURCE

PERSON-MONTHS

27 staff
(plus 17)

BUDGET ESTIMATE

701 Fed. \$63,000
Total \$95,000

BUDGET ESTIMATE

\$110,000

PROGRAM AREA: 2.200 Community Development
PROGRAM SUBCATEGORY: 2.220 Regional Housing Information System

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

Many local governmental decision-makers are forced to make housing-related decisions on outdated or inadequate data. There is no central source of current housing data in a form useful to public housing decision-makers	<p>OBJECTIVES: Increase the availability of current and useful housing data for public and private users in the region. Improve the Regional Land Use and Growth Planning process.</p> <p>STRATEGIES: To develop an initial Regional Housing Information System as a key element in the regional plan formulation process.</p> <p>WORK ELEMENTS: a) Support Housing Conservation Study b) Conduct submarket analysis c) Design the RHIS, including a symbiotic relationship with BRISC d) Design Cohort Survival Study</p> <p>PRODUCTS: A housing submarket analysis A functioning RHIS An improved and fortified BRISC</p>	<p>OBJECTIVES: Improve and increase the regional housing information base for public and private decision-makers.</p> <p>STRATEGIES: To establish which types and forms of data are most useful to various users in the region. To work towards better coordination of data collection within ABAG.</p> <p>WORK ELEMENTS: a) Develop inputs for PLUM, CEFP b) Establish ABAG staff information review committee. c) Evaluate use of RHIS in the region.</p>	<p>OBJECTIVES: Improve the whole regional housing information system to be more responsive to local public needs.</p> <p>STRATEGIES: To maintain and upgrade the RHIS inhouse and to establish active feedback or local evaluation process of the RHIS</p>																				
	<p>Significant Program Linkages Metropolitan Data Center</p>																						
<p>BUDGET</p> <table><tr><td>Staff</td><td>\$30,000</td><td>701 Fed.</td><td>\$15,000</td></tr><tr><td>Consultants</td><td></td><td>Other Fed.</td><td>5,000</td></tr><tr><td>Other</td><td></td><td>Non-Fed.</td><td>10,000</td></tr><tr><td>Total</td><td>\$30,000</td><td>Total</td><td>\$30,000</td></tr><tr><td>(+ Suppl.)</td><td>(9,200)</td><td></td><td>(9,200)</td></tr></table>	Staff	\$30,000	701 Fed.	\$15,000	Consultants		Other Fed.	5,000	Other		Non-Fed.	10,000	Total	\$30,000	Total	\$30,000	(+ Suppl.)	(9,200)		(9,200)	<p>PERSON-MONTHS</p> <p>11 staff (5)</p>	<p>BUDGET ESTIMATE</p> <p>701 Fed. \$23,000 Total \$35,000</p>	<p>BUDGET ESTIMATE</p> <p>\$40,000</p>
Staff	\$30,000	701 Fed.	\$15,000																				
Consultants		Other Fed.	5,000																				
Other		Non-Fed.	10,000																				
Total	\$30,000	Total	\$30,000																				
(+ Suppl.)	(9,200)		(9,200)																				

PROGRAM AREA: 2.200 Community Development
PROGRAM SUBCATEGORY: 2.230 Housing Conservation Study

PROBLEMS & ISSUES	1973-1974		1974-1975	1975-1976
	OBJECTIVES:	STRATEGIES:	WORK ELEMENTS:	PRODUCTS:
Code Enforcement programs have too frequently concentrated on restoring deteriorated housing, without trying to preserve existing good housing.	To increase ABAG's knowledge of how to preserve the regional housing stock.	To conduct a housing conservation study and to prepare a plan.	To improve local governmental ability to preserve its housing stock.	To improve local governmental ability to preserve its housing stock.
	Investigate need for supportive counseling.	Develop supportive information system	Evaluate and refine the conservation program	Design ABAG's implementation role
Significant Program Linkages	Recommend innovative codes and ordinances	Form a Conservation Technical Committee to work on issues.	Implement plan	Run training courses in code enforcement
	Design long-range housing conservation program	Design in-service training program.		
Growth Monitoring Capital Improvement Program Planning	Reports	Plan for Bay Area Housing Conservation		
	Paper on training programs for 1974-1975	Supplemental grant-specifically for Conservation Study		
In-kind to provide committee service to Conservation Study		N.B.: Additional \$20,000 Planning Program Commitments to Housing Conservation Study		
BUDGET		FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE
Staff \$48,000		701 Fed. \$24,000+	28 staff	701 Fed. \$50,000
Consultant		Other Fed. 10,000		
Other		Non-Fed. 14,000++		
Total \$48,000		Total \$48,000		

PROGRAM AREA: 2.200 Community Development
 PROGRAM SUBCATEGORY: 2.240 Local Area Development Planning

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

<p>Differences and similarities among communities are not well enough understood to be able to test regional development policies at the local level, or to formulate local development strategies as a component of regional policies.</p>	<p>OBJECTIVES: To devise a set of prototypes of local communities against which to formulate and test development strategies.</p> <p>STRATEGIES: Using development pressures as reflected in housing information, population and growth patterns and projections, and industrial and commercial trends, devise a set of prototypes and strategies for each. These will assist both local communities and the region in devising community development policies.</p> <p>WORK ELEMENTS: a) Using Bay information presently available, devise the first concept of community prototypes. b) Information used will include, but not be restricted to: - PLUM output - 1970 census data - State Department of Finance population projections. c) Conduct city-level liaison for Growth Policy Management Program (2.020)</p> <p>PRODUCTS: A preliminary system of community Prototypes Determinations of ways in which communities could act as growth centers</p>	<p>OBJECTIVES: To further refine community prototypes</p> <p>STRATEGIES: same as '73-74</p> <p>WORK ELEMENTS: d) Refine prototypes by enriching contents e) Adjust classifications where necessary f) Use of information from - PLUM - census - commercial and industrial trend information - growth policy impact information g) Devise initial development strategies and recommend tools for implementation.</p>	<p>OBJECTIVES: Additional work with prototypes.</p> <p>STRATEGIES: Selection of prototype communities using a negotiated growth policy agreement.</p> <p>WORK ELEMENTS: h) Select prototypes and communities for testing prototypes i) Negotiate relationship for testing recommendations.</p> <p>PRODUCTS: Progress reports work elements.</p>
<p>Significant Program Linkages: 2.020 Growth Policy Management</p>	<p>BUDGET</p>	<p>PERSON-MONTHS</p>	<p>BUDGET ESTIMATE</p>

PROBLEMS & ISSUES

1973-1974		1974-1975	1975-1976
PRODUCTS: (con't) Identification of appropriate implementing actions to absorb or retard growth.	PRODUCTS: (con't) An in-dept categorization of Bay Area communities by prototype A report examining potential community development tools.		
BUDGET Staff \$19,825 Consultants Other Total \$19,825	FUNDING SOURCE 701 Fed. \$9,900 Other Fed. 3,300 Non-Fed. 6,625 Total \$19,825	PERSON-MONTHS 12 staff	BUDGET ESTIMATE 701 Fed. \$16,500 Total \$25,000
			BUDGET ESTIMATE \$35,000

PROGRAM AREA: 2.200 Community Development
 PROGRAM SUBCATEGORY: 2.250 Impacts on Subpopulations

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

<p>In their efforts to preserve the natural and manmade environments through growth limiting policies, localities may be damaging the opportunities of lower income and minority residents to improve their socio-economic status.</p>	<p>OBJECTIVES: To obtain a thorough understanding of the effects of comprehensive planning policy choices on low-income and minority populations in the Bay Area.</p> <p>STRATEGIES: To conduct a study of the types of policy choices available on a regional and local level and to project their special impacts on low-income and minority populations.</p> <p>WORK ELEMENTS: a) Design Study b) Identify subpopulation groups most significant to growth policy consideration specifically including low-income and minority population concerns. c) Find means to assess impact of growth policy choices to subpopulation groups d) Find means to incorporate subpopulation concerns in growth policy program.</p> <p>PRODUCTS: Proposed subpopulation groupings for use in evaluation of growth policy proposals. Proposed arrangements for ensuring adequate consideration of subpopulation concerns in growth policy evaluation</p>	<p>OBJECTIVES: To improve the socio-economic status of minority and low-income Bay Area populations.</p> <p>STRATEGIES: Develop policy recommendations to accompany overall growth policy.</p> <p>WORK ELEMENTS: a) Complete policy recommendations b) Present policies to ABAG structure for thorough review c) Begin to refine policies</p>	<p>OBJECTIVES: SAME</p> <p>STRATEGIES: To establish joint agreements to implement policies.</p>	BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE	BUDGET ESTIMATE
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Significant Program Linkages:
 All planning programs

PROGRAM AREA: 2.200 Community Development
 PROGRAM SUBCATEGORY: 2.250 Impacts on Subpopulations

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

PRODUCTS: (con't)

Major choices available to Bay Area.
 Means to implement each
 Recommended choice and actions.

BUDGET

FUNDING SOURCE

Staff	\$19,225	701 Fed.	\$9,900
Consultants		Other Fed.	3,300
Other		Non-Fed.	6,025
Total	\$19,225	Total	\$19,225

PERSON-MONTHS

9 staff

BUDGET ESTIMATE

701 Fed.	\$9,000
Total	\$18,000

BUDGET ESTIMATE

PROGRAM AREA: 2.200 Community Development
 PROGRAM SUBCATEGORY: 2.260 Community Development Program Management

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

There are many disjunctive requests submitted to the Housing program which require special administrative time.	<p>OBJECTIVES: To improve the coordination of housing related activities within the region.</p> <p>STRATEGIES: Respond to special study requests. Provide on-going communication with agencies and public, reviews, and community services.</p> <p>WORK ELEMENTS: a) Program management and inter-agency coordination including ABAG/MTC Joint Program. b) Perform plan and project reviews c) Monitor legislation d) Monitor local housing elements e) Produce housing newsletter f) Provide committee service and attendance g) Provide agency liaison service h) Plan and conduct conferences</p> <p>PRODUCTS: Reviews and reports Newsletter Staff services ABAG/NAHRO conference, other conferences</p>	<p>OBJECTIVES: Coordination of housing-related activities within the region.</p> <p>STRATEGIES: Response to special study requests, provision of on-going communication with agencies and the public, reviews, and community services</p> <p>WORK ELEMENTS: same as 1973-74, reflecting an on-going process.</p>	<p>OBJECTIVES: Maintenance of housing-related activity coordination.</p> <p>STRATEGIES: same as 74-75</p> <p>WORK ELEMENTS: Same as 1974-75, reflecting the on-going nature of sub-elements.</p>	106														
Significant Program Linkages	<table><tr><th>BUDGET</th><th colspan="2">FUNDING SOURCE</th></tr><tr><td>Staff</td><td>\$24,600</td><td>701 Fed. \$12,300</td></tr><tr><td>Consultants</td><td></td><td>Other Fed. 4,100</td></tr><tr><td>Other</td><td></td><td>Non-Fed. 8,200</td></tr><tr><td>Total</td><td>\$24,600</td><td>Total \$24,600</td></tr></table>	BUDGET	FUNDING SOURCE		Staff	\$24,600	701 Fed. \$12,300	Consultants		Other Fed. 4,100	Other		Non-Fed. 8,200	Total	\$24,600	Total \$24,600	PERSON-MONTHS 12 staff	BUDGET ESTIMATE 701 Fed. \$33,000 Total \$50,000
BUDGET		FUNDING SOURCE																
Staff		\$24,600	701 Fed. \$12,300															
Consultants		Other Fed. 4,100																
Other		Non-Fed. 8,200																
Total	\$24,600	Total \$24,600																
Project Review			BUDGET ESTIMATE \$70,000															

PROGRAM AREA: 2.200 Community Development
 PROGRAM SUBCATEGORY: 2.270 Santa Clara County Community Development & Housing Program

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

As we approach community development and revenue sharing, there is a need to understand the subregional community development issues, to understand housing's place in these issues and to clearly identify the governmental costs and revenues of growth.	To provide a subregional Bay Area model plan for Community development and revenue sharing.		
	<p>STRATEGIES:</p> <p>To conduct a study of interrelated community development, housing and cost-revenue issues. To design a plan for revenue sharing.</p> <p>WORK ELEMENTS:</p> <p>a) Conduct detailed study design and do background research</p> <p>b) Produce housing objectives</p> <p>c) Produce interim cost/revenue report</p> <p>d) Test community development indicators</p> <p>e) Define initial community development objectives</p> <p>f) Produce final reports on community development housing objectives and costs and review of growth.</p> <p>PRODUCTS:</p> <p>Reports</p> <p>Recommended policies</p>		

BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE	BUDGET ESTIMATE
Staff	\$ 3,375	701 Fed.		
Consultant		Other Fed.		
Other	86,625	Non-Fed.		
Total	\$90,000	Total		
		2 staff		

Jy'73..Oct'73..^AJa'74..^AAp'74..^AJy'74..^AOct'74..^AJa'75..^AAp'75..^AJy'75..^AOct'75..^AJa'76..^AAp'76..^AJy'76..^A

- Define goals policies
- Refine housing allocation
- Conduct 236 Res. Profile Study

- d. Strategy for plan approv.
- e. Write housing needs rept.
- f. Perform Housing Mark. Anal.

g. Write Housing Plan Report

a. Support Housing Conserv. Study

- b. Conduct submarket analysis.
- c. Design the RHS, including Relations with BRISC
- d. Design chort survival

2.230 Housing Conservation Study

- a. Investigate mechanisms for financing
- b. Investigate need for supportive counselors
- c. Develop supportive information system
- d. Recommend innovative codes & ordinances
- e. Form a Conservation Technical Committee
- f. Design Long-range Conservation Program
- g. Design training Program

Continuing

Dependent on funding

Executed somewhere else in work program



GRAM SUBCATEGORY

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76

240 Local Area Development Planning

a. Design community prototypes

b. Use of information from

- PLUM

- 1970 census

- State Department of

Finance

c. Conduct city-level liaison

d. Refine prototypes

e. Adjust classifications

f. Utilization of data from

- PLUM

- 1970 census

- commercial and industrial

- trend information

- growth policy impact info.

g. Devise development strategies

and implementation tools

h. Select prototypes

i. Test and revise strategies

250 Impact on Sub-populations

a. Design Study

b. Identify significant sub-

population groups

c. Assess Growth Policy impacts

d. Incorporate sub-population

concerns in growth policies

e. Review policies

260 Community Development Management

a. Program Management

Continuing

Dependent on funding

Executed somewhere else in work program

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76

2.270 Santa Clara County Community Development & Housing Program

- a. Conduct study design _____
- b. Produce housing objectives _____
- c. Produce interim cost/revenue report _____
- d. Test community development indicators _____
- e. Define initial community development objectives _____
- f. Produce final reports on community development _____

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM CATEGORY: REGIONAL POLICY PLANNING 2.300

Problems and Issues

Escalating and disjunctive population growth in the Region has caused diseconomies in terms of air and water pollution, agricultural and recreational open space consumption, traffic congestion, urban leap-frogging; land erosion, inequitable tax distribution, overburdened local services, and a panoply of social costs. While population growth has buttressed economic expansion for many communities and increased personal income for some, it has had little or no positive effect on some Bay Area communities, or indeed had negative impact on their capability of providing needed urban services. The central issue in the Bay Area is focused on the problem of guiding growth and development to maximize its benefits and minimize its impact for all Bay Area residents in such a way as to emphasize the preservation of the Area's magnificent physical environment.

Opportunities

The central issue, as presented above, is a complex problem which requires many types of solutions applied in concert. The issue can only be settled through some well-managed set of local and regional growth policies. Many of the solutions concerning infra-structure placement, highway location, housing allocations, air pollution standards, etc., must be regional in scope since the problems they address are insensitive to jurisdictional boundaries.

This issue requires, therefore, the full attention of a comprehensive regional agency, such as ABAG.

PROGRAM CATEGORY: REGIONAL POLICY PLANNING 2.300

Problems and Issues

Escalating and disjunctive population growth in the Region has caused diseconomies in terms of air and water pollution, agricultural and recreational open space consumption, traffic congestion, urban leap-frogging; land erosion, inequitable tax distribution, overburdened local services, and a panoply of social costs. While population growth has buttressed economic expansion for many communities and increased personal income for some, it has had little or no positive effect on some Bay Area communities, or indeed had negative impact on their capability of providing needed urban services. The central issue in the Bay Area is focused on the problem of guiding growth and development to maximize its benefits and minimize its impact for all Bay Area residents in such a way as to emphasize the preservation of the Area's magnificent physical environment.

Opportunities

The central issue, as presented above, is a complex problem which requires many types of solutions applied in concert. The issue can only be settled through some well-managed set of local and regional growth policies. Many of the solutions concerning infra-structure placement, highway location, housing allocations, air pollution standards, etc., must be regional in scope since the problems they address are insensitive to jurisdictional boundaries. This issue requires, therefore, the full attention of a comprehensive regional agency, such as ABAG.

Goals

The principal goal is TO DEVELOP AND IMPLEMENT A RATIONAL SET OF GROWTH POLICIES, balancing population growth, economic needs, and environmental concerns in a primarily physical planning reference.

Regional Coordination

Many of the Regional Policy Planning subcategory programs will be coordinated with MTC transportation planning through the ABAG/MTC Joint Land Use/Transportation Planning Program. Agreements for joint planning activities with BASSA, State Water Quality Control Board, OPR and other regional and state agencies are now being pursued. The liaison with local planning and growth policy programs will seek to coordinate regional and local planning efforts. The nature of the plan review and evaluation in which the Policy Planning Division will play a major role will provide substantial agency coordination. Policy coordination will be provided by the ABAG Executive Committee, with special land use/transportation policy coordination through a proposed joint ABAG/MTC policy coordinating committee.

Program Subcategories

Programs under 2.300 include:

- Regional Economic Policy
- Growth Policy Development
- Physical Development Policy
- Fiscal Policy Planning
- Joint Airport Planning Program (ABAG/MTC/State)
- *Navigation and Port Coordination*

In addition, this division will play a major role in:

- Joint Land Use - Transportation Planning (ABAG/MTC)

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.300 Regional Policy Planning
PROGRAM SUBCATEGORY: 2.310 Regional Economic Policy

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

Public inability to reconcile trade-offs involving economic growth, population growth, environmental and equity concerns. Lack of proper understanding by planners and public decision-makers of nature of real alternatives for the Region's economy in the future.	<p>OBJECTIVES:</p> <p>To determine and promote public programs oriented toward the following goals:</p> <ul style="list-style-type: none">● achieving "optimal" levels of economic growth, consistent with the needs for effective management of the Region's growth● conserving and enhancing identified critical and unique productive resources● promoting greater equity of income, job opportunities and education <p>STRATEGIES:</p> <p>Integrate development of Regional Economic Policy with Growth Policy and Technical activities, including long-range projections, activity allocations and short-range forecasting.</p> <p>WORK ELEMENTS:</p> <p>a. Describe the workings of the Regional economy. How economic factors--labor, capital, land, and natural resources--are brought together in the productive process.</p> <p>b. Describe the manner in which the Region's nationally warranted growth will bring together unique "mixes" of factors, with particular emphasis on both declining and growing opportunities for factor applications.</p> <p>PRODUCTS:</p> <p>a. Technical reports on each of the above work elements.</p> <p>b. Integration of relevant data and findings into computerized analytic and information system.</p>	<p>OBJECTIVE:</p> <p>To specify planning approaches toward economic goals.</p> <p>STRATEGIES:</p> <p>Relate economic policy to growth policy.</p> <p>WORK ELEMENT:</p> <p>c. Undertake a "sketch planning" approach to determine the impact of varying regionwide growth controls upon per capita levels, as well as the size-distribution of income and wealth.</p> <p>PRODUCT:</p> <p>Planning recommendation for Regional Economic Policy.</p>	<p>OBJECTIVE:</p> <p>To propose policy tools toward achieving goals.</p> <p>STRATEGIES:</p> <p>Relate economic policy to growth policy.</p> <p>WORK ELEMENT:</p> <p>d. Within the context of a defined "stable" economy, to explore public policies for maintaining productivity and wealth promoting equity and minimizing environment harm and risk.</p> <p>PRODUCT:</p> <p>Proposed interagency public/private agreement for policy implementation</p>	113																							
	<table><tr><td>BUDGET</td><td></td><td>FUNDING SOURCE</td></tr><tr><td>Staff</td><td>\$ 21,700</td><td>701 Fed. \$ 10,500</td></tr><tr><td>Consultants</td><td></td><td>Other-Fed. 3,500</td></tr><tr><td>Others</td><td></td><td>Non-Fed. 7,700</td></tr><tr><td>Total</td><td>\$ 21,700</td><td>\$ 21,700</td></tr></table>	BUDGET			FUNDING SOURCE	Staff	\$ 21,700	701 Fed. \$ 10,500	Consultants		Other-Fed. 3,500	Others		Non-Fed. 7,700	Total	\$ 21,700	\$ 21,700	<p>PERSON-MONTHS</p> <table><tr><td>13 Staff</td><td></td></tr><tr><td>Consultants</td><td></td></tr><tr><td>Others</td><td></td></tr></table>	13 Staff		Consultants		Others		<table><tr><td>BUDGET ESTIMATE</td></tr><tr><td>701 Fed ' \$ 14,700</td></tr></table>	BUDGET ESTIMATE	701 Fed ' \$ 14,700
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\$ 24,500																											

PROGRAM AREA: 2.300 Regional Policy Planning
 PROGRAM SUBCATEGORY: 2.320 Growth Policy Development

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>Lots of individual data and analytical capabilities--not being coordinated now.</p> <p>Have excellent computer capacity but it must be related to decisions.</p>	<p>OBJECTIVES: Improve growth inducing decision-making through better data analysis.</p> <p>STRATEGIES: Organize diffuse data sources and capabilities to relate to specific choices. Bring decision-makers and their technical assistants close to data sources and computer. Cost analysis and organize computer model around responses to specific growth issues.</p> <p>ACTIVITIES: a. Interpret model projections to governmental units. b. Find information about policies of other governmental units. c. Set up evaluation and concepts approach and procedures. d. Establish relevant committees.</p> <p>PRODUCTS: Outline Evaluation Other governmental unit policies into models. Certification of working projections for 1980-85.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>ACTIVITIES: a. Concepts and Evaluation b. Model testing c. Refine year 2000 projections</p> <p>PRODUCTS: Evaluation of concepts and implications of choices. Certification of working projections for year 2000.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>ACTIVITIES: a. Formulate strategy b. Further modeling and evaluation c. Detail concepts and available choices</p> <p>PRODUCTS: Refine concepts and implications of choices Recommend growth strategies for region.</p>		
	<p>BUDGET Staff \$ 16,200 Consultants Others</p> <p>Total \$ 16,200</p>	<p>FUNDING SOURCE 701 Fed. \$ 8,100 Other Fed. 2,700 Non-Fed 5,400</p> <p>Total \$ 16,200</p>	<p>PERSON-MONTHS 9 Staff Consultants Others</p> <p>9</p>	<p>BUDGET ESTIMATE</p>	<p>BUDGET ESTIMATE</p>
					114

PROGRAM AREA: 2.300 Regional Policy Planning
 PROGRAM SUBCATEGORY: 2.330 Physical Development Policy

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

Recent physical development in the Bay Area has created scattered, costly, wasteful urban sprawl.	<p>OBJECTIVES:</p> <p>To insure that urban development will be staged and planned to prevent further uncontrolled urban sprawl.</p> <p>To assure that physical development takes place within the environmental capabilities of the region.</p> <p>To maximize the societal benefits of urban development while minimizing the social costs.</p> <p>To shape and guide development which maintains community identity.</p>	<p>OBJECTIVES:</p> <p>To increase legislative authority for a regional role in staging controlled urban development.</p> <p>To develop increasingly sophisticated means of evaluating equity considerations of development controls.</p> <p>Continue 1973-74 objectives.</p>	<p>OBJECTIVES:</p> <p>To continue and strengthen legislative authority for a regional role.</p> <p>Increased examination of equity issues.</p> <p>Continue 1973-74 and 1974-75 objectives.</p>																				
Significant Program Linkages:	<p>All housing programs (2.210, 2.220, 2.230, 2.260)</p> <p>Local Area Planning Program (2.240)</p> <p>Land Use/Transportation Program Mgmt(1.320)</p> <p>Model Development and Model Applications (3.220, 3.221)</p> <p>Regional Parks and Open Space Program (2.440)</p> <p>Ocean Coastline Planning and Mgmt (2.450)</p>	<p>STRATEGIES:</p> <p>Support State-Regional legislation</p> <p>Develop increasing links with other ABAG programs relating to development control (e.g., Ocean Coastline).</p> <p>WORK ELEMENTS:</p> <p>g. Support Regional Open Space Task Force and Regional Home Rule Goals Committee to influence State legislation.</p> <p>h. Develop more sophisticated citizen role.</p> <p>Others same as 1973-74.</p> <p>1973-74 (continued) PRODUCTS:</p> <p>Refined Open Space/Development Plan</p> <p>Selection of proper implementation tools for urban development controls</p> <p>Regional priorities on implementation methods</p>	<p>STRATEGIES:</p> <p>Continue support of State-Regional legislation.</p> <p>Strengthen linkage with other ABAG program</p> <p>WORK ELEMENTS:</p> <p>a. Support committees</p> <p>b. Continue to obtain citizen input</p>																				
	<p>BUDGET</p> <table><tr><td>Staff</td><td>\$ 22,200</td></tr><tr><td>Consultants</td><td>701 Fed. \$11,100</td></tr><tr><td>Others</td><td>Other Fed. 3,700</td></tr><tr><td></td><td>Non-Fed. 7,400</td></tr><tr><td>Total</td><td>\$ 22,200</td></tr></table>	Staff	\$ 22,200	Consultants	701 Fed. \$11,100	Others	Other Fed. 3,700		Non-Fed. 7,400	Total	\$ 22,200	<p>PERSON-MONTHS</p> <table><tr><td>14 Staff</td><td></td></tr><tr><td>Consultants</td><td></td></tr><tr><td>Others</td><td></td></tr><tr><td>14</td><td></td></tr></table>	14 Staff		Consultants		Others		14		<p>BUDGET ESTIMATE</p> <table><tr><td>701 Fed. \$ 23,334</td></tr><tr><td>\$ 35,000</td></tr></table>	701 Fed. \$ 23,334	\$ 35,000
Staff	\$ 22,200																						
Consultants	701 Fed. \$11,100																						
Others	Other Fed. 3,700																						
	Non-Fed. 7,400																						
Total	\$ 22,200																						
14 Staff																							
Consultants																							
Others																							
14																							
701 Fed. \$ 23,334																							
\$ 35,000																							

115

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>Regional fiscal systems are inadequate, insufficient revenues are generated to provide needed public services at desired levels, and benefits and costs are not distributed equitably throughout the region.</p>	<p>OBJECTIVES: To optimize the equity, efficiency, and effectiveness of fiscal systems in the San Francisco Bay Region. To define policy and fiscal planning in a simultaneous coordinated fashion so that they will be mutually consistent. To make fiscal systems in the Bay Area more adaptive and equitable.</p> <p>STRATEGIES: Design integrated regional and subregional fiscal systems. Examine the implications for managing growth in the region; integrate fiscal policy planning with other regional programs</p> <p>WORK ELEMENTS: a. Determine through interviewing and fiscal analysis the present nature of fiscal systems in the Region. b. Evaluate region's existing fiscal systems, their degree of integration, and overall efficiency, effectiveness, equity, and compatibility both mutually and with growth policies. c. Investigate direct user changes, differential pricing, and other alternative taxing policies and systems as well as other sources of revenue. d. Identify and interpret likely fiscal trends through 1990 and evaluate their compatibility with growth policy, fiscal</p>	<p>OBJECTIVES: Continue to optimize equity, efficiency, and effectiveness of fiscal systems. Coordinate policy and fiscal plans.</p> <p>STRATEGIES: Design integrated region and subregional fiscal systems. Related fiscal planning to growth policy.</p> <p>WORK ELEMENTS: d. (con'td) policy, and the alternative taxing systems, policies, and sources of revenue. e. Develop criteria by which to choose among the identifiable systemic alternatives. f. Seek joint program agreements and funding to develop optional regional fiscal systems to implement growth management policies. g. Determine through joint programs the optimal mix of fiscal policies to define an optimum regional fiscal system.</p>	<p>OBJECTIVES: Optimize efficiency of fiscal systems. Coordinate policy and fiscal plans.</p> <p>STRATEGIES: Integrate regional fiscal systems. Relate fiscal planning to growth policy.</p> <p>PRODUCTS: Secure agreements to implement more effective and equitable fiscal systems in the Bay Area in relation to Growth Policy. Recommend legislation to secure better fiscal program for region.</p>
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BUDGET ESTIMATE

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

PROGRAM AREA: 2.300 , Regional Policy Planning
 PROGRAM SUBCATEGORY: 2.340 Fiscal Policy Planning (continued)

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

<p>PRODUCTS: Report on present nature of fiscal systems in the Bay Region and their adequacy to support planned regional growth and development. Assessed valuation forecasting model. Report on identifiable alternative fiscal policies and systems. Report on Federal and State funds entering Bay Area in terms of compatibility with major growth policies.</p>	<p>PRODUCTS: Basis for determining fiscal implications of growth policies. Recommended fiscal reform program for consideration by area governmental units.</p>	
<p>BUDGET Staff \$13,700 Consultants Others Total \$13,700</p>	<p>FUNDING SOURCE 701 Fed. \$ 6,000 Other Fed. 2,000 Non-Fed. 700 \$13,700</p>	<p>PERSON-MONTHS 7 Staff Consultants Others 7</p>
	<p>BUDGET ESTIMATE 701 Fed \$14,700 \$24,500</p>	<p>BUDGET ESTIMATE 117</p>

PROGRAM AREA: 2.300 Regional Policy Planning
 PROGRAM SUBCATEGORY: 2.350 Joint Airport Planning Program
 (ABAG/MTC/STATE/FAA)

PROBLEMS &
ISSUES

The Bay Region is a hub of west-east, international air transportation systems. Airport planning must be related to planning for other modes and to regional growth policies, development and implementation.

Significant Program Linkages:
 Joint Land Use
 Transportation Planning
 Regional Economic Policy
 Growth Policy
 Development

OBJECTIVES:
 To maintain and implement the ABAG Airport Systems Plan as part of the Land Use Transportation Planning process.

STRATEGIES:
 To carry out a pilot implementation and services program.

WORK ELEMENTS:
 a. Review and update inventory forecast and assumptions.
 b. Provide input to Plan and Project reviews of all airport-related projects.
 c. Coordinate activities with Airport Land Use Commission (ALUC), Federal Aeronautics Administration (FAA), Civil Aeronautics Board (CAB), Public Utilities Commission (PUC).
 d. Provide technical assistance to governmental agencies.

PRODUCTS:
 Plan maintenance
 Review comments
 Staff services to governmental agencies

OBJECTIVES:
 Same

STRATEGIES:
 Same

WORK ELEMENTS:
 a. Plan revision
 Same

OBJECTIVES:
 Same

STRATEGIES:
 Same

1973-1974

1974-1975

1975-1976

BUDGET

Staff	\$30,000
Consultants	
Other	
Total	\$30,000

FUNDING SOURCE

701 Fed.	\$
Other Fed.	20,000
Non-Fed.	10,000
Total	\$30,000

PERSON-MONTHS

14 Staff	
Consultants	
Other	
Total	14

BUDGET ESTIMATE

701 Fed.	\$ 60,667
Total	\$100,000

BUDGET ESTIMATE

PROGRAM AREA: 2.300 Regional Policy Planning
 PROGRAM SUBCATEGORY: 2.360 Regional Navigation and Port Coordination
 (Corps of Engineers, MTC)

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

<p>The U.S. Army Corps of Engineers Port and Navigation Planning has significant implications for land use and transportation planning, the regional economy, and the natural and social environments.</p>	<p>OBJECTIVES: To increase integration of port and navigation policies with the Regional Transportation Plan, the Regional Plan, and environmental quality objectives.</p> <p>STRATEGIES: To maintain active liaison with the U. S. Army Corps of Engineers toward participation by ABAG in the Corps' In-Depth Study.</p> <p>WORK ELEMENTS: a. Seek agreement b. Work elements and products are contingent on an agreement with U. S. Corps of Engineers on the nature of ABAG participation.</p>		<p>Significant Program Linkages:</p> <ul style="list-style-type: none"> • Joint Land Use Transportation Planning • Regional Economic Policies • Project Review • EIS Review • Technical Services 			<p>BUDGET</p> <p>PERSON-MONTHS</p> <p>BUDGET ESTIMATE</p> <p>701 Fed. \$23,667</p> <p>Total \$35,000</p> <p>BUDGET ESTIMATE</p>
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PROGRAM SUBCATEGORY

JY'73..Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76

2.310 Regional Economic Policy

- Describe regional economic factors
- Describe economic "mix"
- Sketch planning
- Explore and recommend regional economic policy

2.320 Growth Policy Development

- Interpret model projections
- Other governmental policies
- Evaluation, concepts and procedures
- Establish committees

2.330 Physical Development Policy

- Design timing, location, etc.
- Implementation alternatives
- Phase II refine; prepare Phase III
- Local priorities
- Aid LAFCO's
- Support additional regional development programs
- Support Task Force
- Develop citizen role

2.340 Fiscal Policy Planning

- Inventory present fiscal system
- Evaluate fiscal systems

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM SUBCATEGORY

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76

2.340 Fiscal Policy Planning (continued)

- c. Investigate alternative taxing policies
- d. Interpret, evaluate fiscal trends
- e. Develop criteria to evaluate alternatives
- f. Seek joint agreements to implement
- g. Determine fiscal implications
- h. Recommend fiscal reform program
- i. Determine optimal mix of fiscal policies

2.350 Joint Airport Planning Program

- a. Review and update inventory
- b. Provide input to A-95 reviews
- c. Coordinate act. with ALUC, FAA
- d. Provide technical assistance
- e. Substantial plan revision

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM CATEGORY. ENVIRONMENTAL RESOURCES 2.400Problems and Issues

The Bay Area has demonstrated concern for the threat growth poses to our natural environment. The current energy crisis demonstrates the discombing effect resources depletion can have on our society. Growth presents a problem of how to efficiently utilize land, minerals, water, air, etc. in productive services to people without destroying and poisoning the environment. The Bay Area is an attractive place to live because of its vast natural recreational resources. Improper management of those resources in the pursuit of an economic standard of living would surely spoil that attractiveness.

Opportunities

Issues of water and air quality, open space, coastline, bay shoreline protection, and wastewater management are all handled by single-purpose districts in this region. Solid waste planning rests with the counties. A comprehensive set of policies which relates these environmental concerns to one another and to land use economic transportation and social planning policy is clearly needed. At present, ABAG is the logical agency to fulfill this coordinative role. This program is multifunctional in that it addresses 5 different approaches to natural resources:

- 1) environmental resources (energy, air quality, water);
- 2) specific mini plans (Coastline, Bay Delta, Wetlands);
- 3) hazards (earthquakes);
- 4) planning program (open space), and
- 5) coordination (solid waste management).

Goals

The goal of this large program is TO PROTECT AND ENHANCE THE BAY AND THE MAJOR PHYSICAL FEATURES AND ENVIRONMENTAL QUALITIES OF THE REGION SO THAT ALL RESIDENTS MAY ENJOY THIS UNIQUE COLLECTION OF NATURAL RESOURCES. The agency will pursue this goal by developing a comprehensive land-use planning program which takes environmental resource availability, and condition data as input and develops comprehensive land-use policies relating the use of water, air, soils, open space, coastline, Bay shore etc., to one another as output.

Regional Coordination

The water resources and water management programs are coordinated with planning activities of BCDC, SWRCB, BASSA, East Bay MUD, and other appropriate districts to attain state, regional and local objectives of water quality management.

Policy coordination is directed through the RPC and Executive Committee of ABAG.

The open space planning and management programs will work with county planning departments (or regional agencies) to help bring local plans in conformance with the Regional Plan and with the requirements of state plan element for open space. Policy coordination with local governments will be directed through the Regional Open Space Task Force and the RPC.

The environmental resource planning and management programs will coordinate activities in the region through the SFBRS Committee, HUD/USGS Executive Committee, U.S. Federal Executive Board Region IX, and the SFBRS/MTC/BART Impact Advisory Committee.

The Solid Waste Programs will coordinate the regional aspects of required county planning processes and address other regional scale issues. Technical input will be received from the State Departments of Water Resources, Health and Solid Waste Management agencies, from the Corps of Engineers and County Planning, Public Health and Public Works Departments. Participation will also be encouraged by

the agricultural, refuse removal, resource recovery and transportation industries.

Program Subcategories

This program area includes:

Environmental Resource Data Program

Land Capability Program

Disaster Preparedness

Seismic and Flood Building Standards and Local Government Coordination

Regional Energy Study

Regional Parks and Open Space Program

Ocean Coastline Planning and Management

Water Resources Planning Program

Regional Solid Waste Management Program

Bay Delta Resource Demonstration

Joint Land Use-Air Quality Program

Complex Source-Air Quality Program

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.400 Environmental Resources
 PROGRAM SUBCATEGORY: 2.410 Environmental Data Program
 (SFBRS) HUD/USGS

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

The Bay Area is geologically a very sensitive region and the knowledge of earth science environmental systems is a valuable input into any land-use planning effort. There is, however, no systematic feeding of land use planning by earth science data at the regional or the local level.

Significant Program Linkages

Technical Services (3.000)
 Regional Housing Plan (2.210)

OBJECTIVES:

To increase the utility of earth science data within the comprehensive Regional Planning process.

STRATEGIES:

To provide a comprehensive planning framework which relates earth science data to the comprehensive land-use planning process.

WORK ELEMENTS:

- Collect and interpret data. Demonstrate the applicability of environmental protection and preservation criteria in the development of land-use and development policies.
- Produce a Land Capability Prototype.
- Participate in Interagency Study Team.
- SFBRS Study Review support.
- Support to committees and ABAG/MTC Joint Program in modeling efforts.
- Provide data outputs to local, regional agencies.
- Provide Environmental Resources Report.
- Assist in Plan and Project Review.

PRODUCTS:

Staff services
 Maps
 Reports

OBJECTIVES:

same

STRATEGIES:

same

WORK ELEMENT:

same

Prepare a guide for use of earth science data in land-use and transportation planning.

OBJECTIVES:

same

STRATEGIES:

Test and improve the land capability prototype and evaluate impact of the earth-science guide.

BUDGET
 Staff \$38,250
 Consultant
 Other
 Total

FUNDING SOURCE
 701 Fed. \$19,000
 Other Fed. 6,000
 Non Fed. 13,250
 Total \$38,250

PERSON-MONTHS
 16 Staff
 Consultant
 Other
 16 Total

BUDGET ESTIMATE
 701 Fed. \$50,000
 Total \$75,000

BUDGET ESTIMATE

PROGRAM AREA:
PROGRAM SUBCATEGORY:

2.400 Environmental Resources
2.411 Land Capability Program

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

Earth science data are not efficiently integrated into regional planning and development processes. This technical problem hinders the effective use of San Francisco Bay Area Environmental and Resource Planning Study (SFERS) data.

OBJECTIVES:

To develop earth science and environmental data into a form that is useful to planning technicians and to governmental policy makers.

STRATEGIES:

Produce a multi-disciplinary land capability analysis and translation method that generates products which are predictive, useful in alternative land use analysis, and useful in designing land use ordinances.

WORK ELEMENTS:

- Develop earth science and environmentally oriented land development problem statement.
- Develop earth science information synthesis.

PRODUCTS:

Analytical reports
Preliminary methodology

1973-1974

1974-1975

1975-1976

OBJECTIVES:

Develop transfer methodology

STRATEGIES:

Multi-disciplinary land capability analysis.

WORK ELEMENTS:

- Design land use building occupancy synthesis.
- Analyze first three tasks.
- Test and evaluate methods developed.
- Write prototype analysis.

OBJECTIVES:

Transfer methodology.

STRATEGIES:

Integrate program into comprehensive environmental capability program

WORK ELEMENTS:

- Continue same work.
- Synthesize previous work elements with other program elements.

BUDGET

Staff	\$11,100	701 Fed.	
Consultant	10,000	Other Fed.	\$21,100
Other		Non Fed.	
<u>Total</u>	<u>\$21,100</u>	<u>Total</u>	<u>\$21,100</u>

PERSON-MONTHS

5 Staff	
3 Consultant	
Other	
<u>8 Total</u>	

BUDGET ESTIMATE

701 Fed.	\$36,000
<u>Total</u>	<u>\$48,000</u>

BUDGET ESTIMATE

126

PROGRAM AREA: 2.400 Environmental Resources
 PROGRAM SUBCATEGORY: 2.420 Disaster Preparedness

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>The Bay Area is susceptible to numerous natural hazards such as earthquakes. There is no adequate comprehensive regional treatment of mitigation and recovery strategies.</p>	<p>OBJECTIVES: To reduce the damage potential of natural disasters within the Bay Area.</p> <p>STRATEGIES: To analyze land capability and to prepare natural hazard and disaster plans.</p> <p>WORK ELEMENTS: a. Analyze land capability including hazard assessment, land use, inventory and housing stock, and population distribution. b. Evaluate Community Preparedness Plans and Programs.</p> <p>PRODUCTS: Reports Maps Plan Progress Reports</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: To continue plan development To provide technical assistance to local planning agencies.</p> <p>WORK ELEMENTS: c. Analyze land suitability d. Analyze land vulnerability and develop policy. e. Develop a Bay Area Disaster Plan f. Develop a Natural Hazards Plan. g. Provide technical assistance to communities.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: To relate natural hazard plans to comprehensive land use planning.</p>																				
<p><u>Significant Program Linkages</u></p> <p>Regional Emergency Response Program (1.330)</p> <p>Metropolitan Data Center (3.110)</p> <p>Regional Housing Plan (2.210)</p> <p>Public Information (4.100)</p>	<table><tr><th>BUDGET</th><th>FUNDING SOURCE</th><th>PERSON-MONTHS</th></tr><tr><td>Staff</td><td>\$200,000</td><td>66 Staff</td></tr><tr><td>Consultant</td><td></td><td>Consultant</td></tr><tr><td>Other</td><td>50,000</td><td>Other</td></tr><tr><td>Total</td><td>\$250,000</td><td>66 Total</td></tr></table>	BUDGET	FUNDING SOURCE	PERSON-MONTHS	Staff	\$200,000	66 Staff	Consultant		Consultant	Other	50,000	Other	Total	\$250,000	66 Total	<table><tr><th>BUDGET ESTIMATE</th></tr><tr><td>701 Fed. \$165,000</td></tr><tr><td>Total \$250,000</td></tr></table>	BUDGET ESTIMATE	701 Fed. \$165,000	Total \$250,000	<table><tr><th>BUDGET ESTIMATE</th></tr><tr><td>127</td></tr></table>	BUDGET ESTIMATE	127
BUDGET	FUNDING SOURCE	PERSON-MONTHS																					
Staff	\$200,000	66 Staff																					
Consultant		Consultant																					
Other	50,000	Other																					
Total	\$250,000	66 Total																					
BUDGET ESTIMATE																							
701 Fed. \$165,000																							
Total \$250,000																							
BUDGET ESTIMATE																							
127																							

PROGRAM AREA:
PROGRAM SUBCATEGORY:

2. 400 Environmental Resources
2. 422 Seismic and Flood Building Standards and
Local Governmental Coordination

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

There is a great need for improved communications between cities and counties in regard to understanding the vital significance of widespread occurrences of geologic hazards and to improve the overall capability for local jurisdictions in solving hazardous and environmental problems of urban planning and development.

1973-1974

1974-1975

1975-1976

OBJECTIVES:
To work with and coordinate local jurisdictions in securing uniform controls, eliminating conflicts, and providing a rational environmental hazard assessment basis for orderly land development.

STRATEGIES:
To initiate a program to review analyses and to recommend coordinated standards for existing local plans, ordinances and standards for consistency and relevance with respect to seismic and flooding parameters.

WORK ELEMENTS:
a. Develop subregional city-county seismic flooding parameters for building and land use criteria and uniform standards.
b. Develop uniform regulatory controls such as model ordinances for orderly growth and development.
c. Develop a series of workshop programs on geologic hazards and corresponding public safety consideration for urban planning and development.

PRODUCTS:
Analytical reports
Workshop seminars
Preliminary recommendations

BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE	BUDGET ESTIMATE
Staff	\$138,000	58 Staff		
Consultant		Consultant		
Other	10,000	Other		
Total	\$148,000	58 Staff		128

PROGRAM AREA: 2.400 Environmental Resources
PROGRAM SUBCATEGORY: 2.430 Regional Energy Study
(Departments of Interior, Commerce, and Labor)

PROBLEMS &
ISSUES

In this era of great concern over energy shortages, it is particularly important that governments in the region know the dimensions of their energy needs.

Significant
Program
Linkages:

Regional
Economic
Policy(2.310)
Model Develop-
ment and
Applications
(3.220,3.221)
Metropolitan
Data Center
(3.110)

1973-1974

1974-1975

1975-1976

	<p>OBJECTIVES: To increase public and private awareness of Bay Area energy needs.</p> <p>STRATEGIES: To analyze and project individual, governmental and corporate energy needs and requirements.</p> <p>WORK ELEMENTS: a. Analyze present energy requirements b. Design predictive model</p> <p>PRODUCTS: Report on present energy consumption</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>WORK ELEMENTS: a. Predict future energy needs of existing and developing communities b. Develop policies to guide use of fossil, fuel water, and electricity</p>	BUDGET ESTIMATE	
	<p>BUDGET Staff \$125,000 Consultant Other Total \$125,000</p>	<p>PERSON-MONTHS 60 Staff Consultant Other 60 Total</p>	<p>BUDGET ESTIMATE 701 Fed. \$50,000 Total 125,000</p>	BUDGET ESTIMATE 129

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 2.400 Environmental Resources
PROGRAM SUBCATEGORY: 2.440 Regional Parks and Open Space Program

PROBLEMS &
ISSUES

The environ-
ment is threat-
ened. Natural
resources are
not being used
properly. Land
which should be
devoted to
health, safety,
welfare, outdoor
recreation, and
ecological life-
support has been
violated.

Significant
Program
Linkages:

Other Environ-
mental Resources
Programs(2.400)
Legislation
(4.300)

1973-1974

OBJECTIVES:

To preserve open space of regional
importance which serves the following
functions: the preservation of natural and
human resources, the production of resour-
ces, health and welfare, safety, outdoor
recreation.
To optimize the use of open space for
the benefit of all Bay Area residents.

STRATEGIES:

To interpret environmental data for
their land-use implications (i.e., envi-
ronmental capability).
To transmit above research and findings
to local governments.

WORK ELEMENTS:

a. Translate environmental resources data
into viable planning alternatives.
b. Study and recommend plan implementation
alternatives: regulation, acquisition, tax
reform, and assignment of government roles.
c. Refine Phase II Open Space Plan; complete
Phase III.
d. Influence local priorities through plan
and project review.
e. Support regional legislation.
f. Assist ABAG/MTC Joint Program in model
improvements.

BUDGET
Staff
Consultant
Other
Total

FUNDING SOURCE
701 Fed. \$ 20,000
Other Fed. 6,500
Non Fed. 13,800
Total \$40,300 \$40,300

1974-1975

OBJECTIVES:

To increase legislative authority
for open space preservation.
To continue 1973-74 objectives.

STRATEGIES:

To support State-Regional legis-
lation.

WORK ELEMENTS:

a. Continue support of Regional Open
Space Task Force to influence State
legislation.
b. Develop more sophisticated citizen
role.
c. Pursue and form agreements with
local districts to implement the
regional plan.
d. Adapt new USGS data.

PERSON-MONTHS
19 Staff
Consultant
Other
19 Total

BUDGET ESTIMATE
701 Fed. \$24,000
Total \$36,000

1975-1976

OBJECTIVES:

To increase
legislative authority.

STRATEGIES:

To support State-
Regional legislation.

WORK ELEMENTS:

a. Refine previous work
using new USGS data.
b. Employ citizen input.
c. Continue to implement
Regional Plan.

BUDGET ESTIMATE
Total \$36,000

PROGRAM AREA: 2.400 Environmental Resources
PROGRAM SUBCATEGORY: 2.440 Regional Parks and Open Space Program (continued)

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

WORK ELEMENTS (continued):

g. Produce 9-county plan which standardizes and classifies existing and proposed policies and projects throughout the region.

PRODUCTS:

Refined Open Space Plan
Reports on environmentally based land capabilities
Regional priorities on implementation methods
Criteria for acquisition

BUDGET ESTIMATE

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>The Ocean Coastline in the region has been exposed to various forms of development which detract from its natural beauty and public purposes.</p>	<p>OBJECTIVES: To maximize the preservation of the regional ocean coastline by achieving balanced growth and use.</p> <p>STRATEGIES: Implement the Regional Plan through coordinating coastline management efforts of local governments and by assisting the coastline commissions.</p> <p>WORK ELEMENTS: a. Aid intergovernmental planning and management mechanisms b. Refine Regional Review criteria c. Provide support to coastline commissions d. Coordinate coastline activities with MTC Planning e. Plan and Project Review</p> <p>PRODUCTS: Staff services Memoranda</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>WORK ELEMENTS: Same</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p>													
<p>Significant Program Linkages:</p> <p>Regional Housing Plan (2.210) Regional Parks and Open Space Program (2.440) Local Area Planning Program (2.240) Land Use/Transportation Program Management (1.320)</p>	<table><tr><td>BUDGET</td><td>FUNDING SOURCE</td></tr><tr><td>Staff \$11,400</td><td>701 Fed. \$8,500</td></tr><tr><td>Consultant 6,300</td><td>Other Fed. 2,800</td></tr><tr><td>Other</td><td>Non-Fed. 6,400</td></tr><tr><td>Total \$17,700</td><td>\$17,700</td></tr></table>	BUDGET	FUNDING SOURCE	Staff \$11,400	701 Fed. \$8,500	Consultant 6,300	Other Fed. 2,800	Other	Non-Fed. 6,400	Total \$17,700	\$17,700	<p>PERSON-MONTHS</p> <p>6 Staff 4 Consultant Other</p>	<table><tr><td>BUDGET ESTIMATE</td></tr><tr><td>701 Fed. \$35,000</td></tr><tr><td>Total \$50,000</td></tr></table>	BUDGET ESTIMATE	701 Fed. \$35,000	Total \$50,000
BUDGET	FUNDING SOURCE															
Staff \$11,400	701 Fed. \$8,500															
Consultant 6,300	Other Fed. 2,800															
Other	Non-Fed. 6,400															
Total \$17,700	\$17,700															
BUDGET ESTIMATE																
701 Fed. \$35,000																
Total \$50,000																
			<p>BUDGET ESTIMATE</p> <p>132</p>													

PROGRAM AREA: 2.400 Environmental Resources
 PROGRAM SUBCATEGORY: 2.460 Water Resources Planning Program

PROBLEMS &
 ISSUES

As this region has grown and developed economically so have the problems of water resource management. Authority for the many dimensions of water planning is divided among several agencies at all governmental levels.

Significant Program Linkages

Project Review (2.031)
 Intergovernmental Relations (1.300)
 Metropolitan Data Center (3.110)
 All Regional Policy Planning Programs (2.300)

1973-1974

1974-1975

1975-1976

OBJECTIVES:
 To improve and maintain a high level of water quality in the region.
 To conserve water resources necessary for ecological and human needs.
 To increase ABAG understanding of water resources strategies for controlling growth.

STRATEGIES:
 To continue participation with the State in the Joint Water Quality Management Program for the San Francisco Bay Region.
 To execute an agreement with BASSA to carry out and cooperatively support planning to integrate regional water quality management with land use development.
 To coordinate activities of all agencies with water resources responsibilities and relate them to growth policy development

STRATEGIES:
 Develop coordinated water resources and management plan- Phase III-Water Policy.

- WORK ELEMENTS:**
- a. Review State Water Quality Plan for possible addition to Regional Plan 1970: 1990.
 - b. Review the water resources requirements for the future in the State Plan and BASSA's development of ABAG's Phase III Water Resource Plan.
 - c. Direct definitive efforts toward the drainage portion of the Phase III Plan.
 - d. Work with other agencies to prepare and seek funding for a demonstration Wetlands Park Program.

BUDGET		FUNDING SOURCE	
Staff	\$10,300	701 Fed.	\$8,100
Consultant	6,000	Other Fed.	2,500
Other		Non-Fed.	5,700
Total	\$16,300	Total	\$16,300

PERSON-MONTHS	
5 Staff	
3 Consultant	
Other	
8 Total	

BUDGET ESTIMATE	
701 Fed.	\$21,334
Total	\$32,000

BUDGET ESTIMATE	
\$35,000	133

PROGRAM AREA: 2.400 Environmental Resources
 PROGRAM SUBCATEGORY: 2.470 Regional Solid Waste Management Program

PROBLEMS & ISSUES

1973-1974

1974-1975

1975-1976

Diminishing available close-in land fill sites and growing public pressure for conservation and recovery of resources from urban wastes require coordination of mandated county planning responsibilities and linking them with State Solid Waste Management Board. Insufficient information and data on all aspects of waste management.

Significant Program Linkages:

Capital Improvement planning program
 Joint program for Comprehensive Health planning
 Open Space planning and Resource Management

OBJECTIVES:

To initiate coordination of the regional aspects of the county solid waste planning activities required by legislation enacted in 1972.

STRATEGIES:

Appoint a technical advisory committee of county technical staff representatives, with participation of State Resources and Health Departments, and the refuse removal industry.

WORK ELEMENTS:

- To work out the technical details of coordination.
- To identify data needs and initiate regional data base.
- To begin studies.

PRODUCTS:

Framework for uniform data collection, storage, retrieval, update
 Special waste handling studies
 Preliminary review criteria

OBJECTIVES:

Same

STRATEGIES:

Continue regional solid waste planning and coordinating.

BUDGET ESTIMATE

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

134

PROGRAM AREA: 2.400 Environmental Resources
 PROGRAM SUBCATEGORY: 2.471 Bay Delta Resource Recovery Demonstration
 (Phase I) (EPA)

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

Pilot scale demonstrations of innovative resource recovery systems are too costly to be funded on a less than regional scale in the absence of federal assistance. No regional inter-governmental operating framework exists.

Significant Program Linkages

See 1.560

1973-1974

OBJECTIVES:
 To achieve a regional capability to test promising solid waste management concepts.
 STRATEGIES:
 To form an intergovernmental structure which can secure financing for and operate a three year pilot demonstration (Phase II).
 WORK ELEMENTS:
 a. Detail management, cost and technical aspects of the demonstration.
 b. Identify direct participants.
 c. Recommend and initiate formation of an intergovernmental operating entity.
 PRODUCTS:
 An operating entity, a financial plan and funding for the Phase II demonstration.
 Contracts executed with direct participants in pilot project.

1974-1975

OBJECTIVES:
 To demonstrate feasibility of using composted urban organizing wastes as a soil-building and levee strengthening material.
 STRATEGIES:
 Establish linkage with intergovernmental entity formed in Phase I.
 Contract for conduit of demonstration project.
 WORK ELEMENTS:
 d. provide staff support and basic administrative services to inter-governmental entity.
 e. Monitor contract.

1975-1976

OBJECTIVES:
 same
 STRATEGIES:
 same
 WORK ELEMENTS:
 f. Evaluate for expansion to regional system.

BUDGET ESTIMATE

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

PROGRAM AREA: 2.400 Environmental Resources

PROGRAM SUBCATEGORY: 2.480 Joint Land Use - Air Quality Program
(ABAG/BAAPCD)

PROBLEMS & ISSUES

There are increasing health and nuisance hazards resulting from air pollution. These hazards extend beyond and are uncontrollable by jurisdictional boundaries.

Regulatory responsibilities of BAAPCD have substantial implications for growth policy and land-use development.

Significant

Program

Linkages:

Geographic Research (3.210)

Joint Program

for Comprehensive Health

Planning (2.120)

Land Use/Trans-

portation Pro-

gram Management

(2.320)

Local Area Plan-

ning Program

 (2.240)

PROBLEMS & ISSUES	1973-1974	1974-1975	1975-1976	BUDGET ESTIMATE
<p>There are increasing health and nuisance hazards resulting from air pollution. These hazards extend beyond and are uncontrollable by jurisdictional boundaries.</p> <p>Regulatory responsibilities of BAAPCD have substantial implications for growth policy and land-use development.</p> <p>Significant Program</p> <p>Linkages: Geographic Research (3.210) Joint Program for Comprehensive Health Planning (2.120) Land Use/Transportation Program Management (1.320) Local Area Planning Program (2.240)</p>	<p>OBJECTIVES: To assure coordination of air pollution regulatory programs and long-range land use planning.</p> <p>STRATEGIES: To coordinate land use and transportation regulations proposed by BAAPCD with comprehensive regional plan objectives.</p> <p>WORK ELEMENTS: a. Develop data exchange system with BAAPCD b. Collect data for exchange and coordinate with BRISC c. Review regulations for plan implications d. Develop criteria for Clearinghouse review</p> <p>PRODUCTS: Data collected Reviews conducted</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p>	136

PROGRAM AREA: 2.400 Environmental Resources
 PROGRAM SUBCATEGORY: 2.480 Complex Source-Air Quality Planning Program

PROBLEMS &
ISSUES

Metropolitan areas in the San Francisco Bay region do not meet national air quality standards. EPA has been given a mandate to establish air quality standards and to develop regulations relating to vehicle-related emissions and to stationary complex source emissions. Significant Program Linkages:

Land Use/Transportation Program Management (1.320)

Joint Land Use-Air Quality Program (2.480)

Public Information (4.100)

1973-1974

OBJECTIVES:
 To explore and develop quantified, predictive air quality measures and standards.
 To develop a transportation methodology that integrates transportation planning and land-use planning with air quality control in a basin-wide approach.

STRATEGIES:
 Initiate a prototype multidisciplinary research program that will develop land use planning measures and standards for motor vehicle traffic generation for wide range of land uses.

WORK ELEMENTS:
 a. Research and computerized demonstration of present air pollution generated by "complex" sources.
 b. Analysis of total air pollution emission sources. Simulation of alternative standards applicable to land use development alternatives.
 c. Public information program
 d. Incorporation of transportation strategy in modeling program capable of directing development of different transportation modes.
 e. Refinement of ABAG/MTC modeling program to produce alternative traffic density numbers with greater comprehensiveness and detail.

1974-1975

OBJECTIVES:
 Same

STRATEGIES:
 Same

WORK ELEMENTS:
 Continue tasks started late in previous year.

1975-1976

OBJECTIVES:
 Same

BUDGET ESTIMATE

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

PROGRAM AREA: 2.400 Environmental Resources
 PROGRAM SUBCATEGORY: 2.481 Complex Source - Air Quality Planning Program
 (continued)

PROBLEMS &
 ISSUES

1973-1974 1974-1975 1975-1976

WORK ELEMENTS (continued):
 f. Adjustment in ABAG/MTC modeling system
 to reflect reaggregation of Standard
 Industrial Classifications specifying
 polluting and non-polluting industries.

PRODUCTS:

Study funded
 Progress reports
 Alternative pollution standards

BUDGET ESTIMATE

BUDGET

FUNDING SOURCE

PERSON-MONTHS

BUDGET ESTIMATE

PROGRAM SUBCATEGORY

Jy'73..Oct'73..AJa'74..AJy'74..AAp'74..AJa'75..AAp'75..AJy'75..AOct'75..AJa'76..AAp'76..AJy

- | | |
|-------|-------------------------------------------------|
| 2.410 | Environmental Resources Data Program |
| a. | Collect and interpret data |
| b. | Participate in interagency |
| c. | San Francisco Bay Region
Survey Study Review |
| d. | Support committees. . . |
| e. | Provide data outputs |
| f. | Environmental Resources
Report |
| g. | Assist in Plan and Project
Review |
| h. | Produce a Land Capability
Prototype |
| i. | Prepare guide. . . earth. . . |
| j. | Test and improve prototype |
| 2.411 | Land Capability Program |
| a. | Develop earth science . . . |
| b. | Develop earth science info
synthesis |
| c. | Design land-use building
occupancy synthesis |
| d. | Analyze first 3 tasks |
| e. | Test & evaluate methods |
| f. | Write prototype analysis |
| g. | Synthesize previous
work elements . . . |

Continuing

Dependent on funding

Executed somewhere else in work program

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'

- | | |
|-------|------------------------------------------|
| 2.420 | Disaster Preparedness |
| a. | Analyze Land Capability |
| b. | Evaluate Community Preparedness |
| c. | Analyze Land Suitability |
| d. | Analyze Land Vulnerability |
| e. | Develop Bay Area Disaster Plan |
| f. | Develop Natural Hazard Plan |
| g. | Provide Technician Assistant |
| h. | Relate Natural Hazard to Land |
| 2.422 | Seismic & Flood Building Standards . . . |
| a. | Develop subregional parameters |
| b. | Develop controls |
| c. | Develop workshop programs |
| 2.430 | Regional Energy Study: |
| a. | Analyze Present Requirements |
| b. | Design Predictive Model |
| c. | Predict future needs |
| d. | Develop policy |

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM SUBCATEGORY

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76
 A A A A A A A A A A

2.450	Ocean Coastline Management	
a.	Aid intergovernmental planning	
b.	Refine review criteria	
c.	Provide support to Coastline management	
d.	Coordinate with MTC	
e.	Plan and project review	
2.460	Water Resources Planning	
a.	Review State Water Quality Plan.	
b.	Review future water resources requirements.	
c.	Direct efforts toward drainage portion	
d.	Work with other agencies to seek funding for Wetlands Park Program	
e.	Establish coordinated review process.	
2.470	Regional Solid Waste Management	
a.	Work out technical details of coordination	
b.	Identify data needs and initiate regional data base	
c.	Begin studies of hazardous waste disposal	

Continuing

Dependent on funding

Executed somewhere else in work program

JY'73..Oct'73..Ja'74..Ap'74..Jy'74..Oct'74..Ja'75..Ap'75..Jy'75..Oct'75..Ja'76..Ap'76..Jy'76

- 2.440 Regional Parks & Open Space Program
- a. Translate data into planning alternatives
- b. Recommend implementation alternatives
- c. Refine phase II Complete phase III
- d. Influence local priorities
- e. Support regional legislature
- f. ABAG/MTC Joint Plan
- g. 9 - county plan
- h. Develop citizen vote
- i. Agreements with local districts
- j. Adaption of new USGS data
- k. Employ citizen input
- l. Reg. plan implementation

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM SUBCATEGORY

Jy'73..Oct'73...Ja'74..Ap'74...Jy'74..Oct'74...Ja'75..Ap'75...Jy'75..Oct'75...Ja'76...Ap'76...Jy'76
A A A A A A A A A A A A

2.471 Bay Delta Recovery Demonstration

- a. Detail demonstration
- b. Identify direct parties
- c. Recommend & initiate formation
- d. Provide staff support . .
- e. Monitor contract

2.480 Joint Land-Use/Air Quality

- a. Develop data exchange
- b. Collect data and coordinate with BRISC
- c. Review regulations
- d. Develop criteria for clearing house

2.481 Complex Source Air Quality Planning Program

- a. Research & Computerized demonstration . . .
- b. Analysis of total air pollution. . .
- c. Public information . . .
- d. Incorporation of transportation strategy. . .
- e. Refinement of modeling program
- f. Adjustment for SIC . . .

Continuing

Dependent on funding

Executed somewhere else in work program



PROGRAM CATEGORY: TECHNICAL SERVICES .3.000

Problems and Issues

Presently ABAG lacks the capacity to provide technical data, information, and assistance to member governments to any significant degree. ABAG staff are not always provided adequate service by the existing technical support groups. These failures are attributable to:

- the diffusion of the various technical activities
- the ineffective management and coordination of
the various technical support activities
- lack of sufficient concern for information needs of
member governments

Opportunities

Both ABAG and the member governments have a need for accurate data and projections and reliable technical expertise to utilize that data. However, it is both costly and inefficient for jurisdictions to perform all the necessary data-related functions.

ABAG is in a unique position to develop the capacity to serve not only as a planner-coordinator of the diverse data systems but also to become the best source of regional data and information. Such a capacity would not only foster the provision of more and better technical service to member governments but would also augment ABAG planning efforts.

Goals

TO FOSTER BETTER GOVERNMENTAL DECISION-MAKING BY PROVIDING TECHNICAL INFORMATION AND EXPERTISE TO MEMBER GOVERNMENTS.

Regional Coordination

ABAG staff will work with State Department of Finance, NASSA, Bureau of Labor Statistics, U.S. Census Bureau, the Joint ABAG/MTC team to provide data services to ABAG programs and to local data users. Most activities for data retrieval and report coordination will be directed by the Metropolitan Data Center (BRISC).

Program Subcategories

This program includes:

- Metropolitan Data Center
- Regional Information Center
- ABAG Library Program
- Computer Applications
- Geographic Research
- Infrastructure Research*
- Model Development
- Model Applications
- Socio-Economic Research
- Capital Improvement Data
- Fiscal Analysis
- Graphics

PROGRAM AREA: 3.000 Technical Services
 PROGRAM SUBCATEGORY: 3.110 Data Center

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>ABAG does not presently possess the necessary data storage and retrieval systems which are required for responsive decision making. The agency cannot adequately carry out its planning and service function without such a capability</p>	<p>OBJECTIVES: To increase the accessibility of existing data within the agency. To increase the agencies ability to access other existing sources of data.</p> <p>STRATEGIES: To evaluate alternate data management systems. To initiate standardization of data bases between ABAG and MTC. To standardize modes of computer access between ABAG and MTC.</p> <p>WORK ELEMENTS: a. Implement time sharing computer terminal for evaluation of remote file management systems. b. Coordination with MTC on computer systems and computer access modes and community profiles. c. Implementation of computer graphic methods for display of data.</p> <p>PRODUCTS: Functioning information system (RHIS) New and improved modes of computer access. Improved working relationship with MTC. New data display capabilities. Community profiles Data catalogue</p>	<p>OBJECTIVES: Co-ordination of regional agencies in data acquisition, storage, and processing compatibility.</p> <p>STRATEGIES: Make a long-range commitment to a data management system. Make a long-range commitment to a computing facility. Increase visibility of agency capabilities in the area of data manipulation.</p> <p>WORK ELEMENTS: d. Full implementation of data storage and retrieval compatibility within the agency and with MTC. e. Initiate technical bulletin series.</p>	<p>OBJECTIVES: Standardization of agencies in the region data acquisition, storage and processing. Provide technical expertise in data manipulation techniques for member governments.</p> <p>STRATEGIES: Receive direction from and interact with Regional Technical Advisory Committee.</p>																										
<p>SIGNIFICANT PROGRAM LINKAGES</p> <ul style="list-style-type: none">• All planning programs• Public Information (4.100)	<table><tr><th colspan="2">BUDGET</th><th colspan="2">FUNDING SOURCE</th></tr><tr><td>Staff</td><td>\$21,000</td><td>701 Fed.</td><td>\$10,500</td></tr><tr><td>Consultants</td><td></td><td>Other Fed.</td><td>3,500</td></tr><tr><td>Other</td><td></td><td>Non-Fed.</td><td>7,100</td></tr><tr><td>Total</td><td>\$21,000</td><td>Total</td><td>\$21,000</td></tr></table>	BUDGET		FUNDING SOURCE		Staff	\$21,000	701 Fed.	\$10,500	Consultants		Other Fed.	3,500	Other		Non-Fed.	7,100	Total	\$21,000	Total	\$21,000	<p>PERSON-MONTHS</p> <p>10 staff</p>	<table><tr><th colspan="2">BUDGET ESTIMATE</th></tr><tr><td>701</td><td>\$60,000</td></tr><tr><td>Total</td><td>\$90,000</td></tr></table> <p>BUDGET ESTIMATE</p> <p>\$120,000</p>	BUDGET ESTIMATE		701	\$60,000	Total	\$90,000
BUDGET		FUNDING SOURCE																											
Staff	\$21,000	701 Fed.	\$10,500																										
Consultants		Other Fed.	3,500																										
Other		Non-Fed.	7,100																										
Total	\$21,000	Total	\$21,000																										
BUDGET ESTIMATE																													
701	\$60,000																												
Total	\$90,000																												
		146																											

PROGRAM AREA: 3.000 Technical Services
 PROGRAM SUBCATEGORY: 3.120 Regional Information Center

PROBLEMS & ISSUES

1973-1974

1974-1975

1975-1976

A reliable repository of regional data and regional data sources does not presently exist. Both private and public decision makers have a need for such a data resource.

OBJECTIVES:

Standardization of data within ABAG and between ABAG and MTC.
 Maintain and upgrade Regional Library.

STRATEGIES:

To develop procedures for standardization and dissemination of ABAG data.
 To co-ordinate with MTC on methods of data standardization.
 To encourage wider use of sophisticated information storage techniques.

WORK ELEMENTS:

- Implement data standardization procedures.
- Implement library procedures for microfiche and microfilm storage and retrieval.
- Implement data dissemination procedures.

PRODUCTS:

The beginnings of a regional data depository.
 Increased efficiency of planners and other data users.

SIGNIFICANT PROGRAM LINKAGES

- Land Use/Transportation Program Management (1.320)
- All programs

OBJECTIVES:

Increase the reliability and visibility of ABAG as the repository of regional data and regional data sources.

STRATEGIES:

Establish a regular series of publications on regional data and regional data sources.

WORK ELEMENTS:

Implement publication series.

OBJECTIVES:

To maintain and update the regional data repository.

STRATEGIES:

Receive direction from and interact with the Regional Technical Advisory Committee.

BUDGET

Staff	\$40,600
Consultants	
Other	
<u>Total</u>	<u>\$40,600</u>

FUNDING SOURCE

701 Fed.	\$23,000
Other Fed.	4,000
Non-Fed.	13,600
<u>Total</u>	<u>\$40,600</u>

PERSON-MONTHS

52 staff

BUDGET ESTIMATE

701	\$34,000
<u>Total</u>	<u>\$51,000</u>

BUDGET ESTIMATE 147

PROGRAM AREA: 3.000 Technical Services
 PROGRAM SUBCATEGORY: 3.121 ABAG Library Program

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

The periodical selection, reference, material and topical reading matter in the current ABAG library is insufficient for much of the research conducted by the agency.

SIGNIFICANT
PROGRAM
LINKAGES

• All programs

1973-1974

1974-1975

1975-1976

	1973-1974	1974-1975	1975-1976
<p>OBJECTIVES: To increase the library materials available on permanent file to ABAG staff.</p> <p>STRATEGIES: Design a strategy and seek funding for increased library facilities.</p> <p>WORK ELEMENTS: a. Design a proposal for increased capacity. b. Seek funding</p> <p>PRODUCTS: Proposal. Funded project.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Implement proposal for increased library capacity.</p> <p>WORK ELEMENTS: To be determined.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>*contingent on additional funding</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p>
BUDGET	FUNDING SOURCE	PERSON-MONTHS	BUDGET ESTIMATE

OPD SUBCATEGORIES FOR 1973-1976

PROGRAM AREA: 3.000 Technical Services
 PROGRAM SUBCATEGORY: 3.130 Computer Applications

PROBLEMS & ISSUES

Decision makers within this agency are not being consistently provided with the most current and appropriate computer oriented analytical techniques. Many member governments would benefit from a central source of technical expertise in such techniques.

OBJECTIVES:
 To increase the analytical capabilities of ABAG.
 To provide a central source of technical expertise in computer oriented analytical techniques for member governments.

STRATEGIES:
 To develop and increase the use of appropriate computer oriented analytical techniques.
 To provide technical support for ongoing programs.

WORK ELEMENTS:
 a. Implement the following: Factor analysis techniques, statistical packages, improved regression program.
 b. Develop and implement a cohort survival model.
 c. Provide technical assistance for the California Economic Forecasting Project (CEFP).

PRODUCTS:
 Functioning Analytical Techniques, Factor Analysis, etc..
 A functioning Cohort Survival Model.
 Interim reports generated by CEFP.

OBJECTIVES:
 To improve the usefulness and increase the availability of computer oriented analytical techniques both in-house and for member governments.

STRATEGIES:
 To increase the visibility of the analytical techniques and processes which have been implemented.
 To upgrade and expand implementation and development of appropriate techniques.

WORK ELEMENTS:
 * Continued development of analytical techniques, develop inputs for PLUM.
 * Implement information series concerning agency capabilities in terms of computer oriented analytical techniques.

OBJECTIVES:
 To continue to upgrade the agency's analytical capability and ability to serve member governments.

STRATEGIES:
 Receive direction from and interact with the Regional Technical Advisory Committee.

SIGNIFICANT PROGRAM LINKAGES

All Programs

1973-1974

1974-1975

1975-1976

BUDGET	FUNDING SOURCE
Staff	701 Fed \$6,000
Consultants	Other Fed. 2,000
Other	Non-Fed. 4,025
Total	Total \$12,025

PERSON- MONTHS
 7 staff

BUDGET ESTIMATE

BUDGET ESTIMATE 149

PROGRAM AREA: 3.000 Technical Services
 PROGRAM SUBCATEGORY: 3.210 Geographic Research

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>Land is being developed in the region in patterns which are inconsistent with the Regional Plan and which may generate costly diseconomies. Accurate and timely data are needed of changes in land uses.</p>	<p>OBJECTIVES: To improve the quality of life in the Bay Area through attainment of Regional Plan objectives. To improve data concerning land use.</p> <p>STRATEGIES: Closely monitor Bay Area development and growth and provide supportive information to all ABAG planning and implementation functions.</p> <p>WORK ELEMENTS: a. Continue to gather, classify, quantify, map, evaluate, etc. land use data. b. Conduct aerial photographic surveys c. Coordinate land use data between agencies. d. Study various methods of monitoring land use changes. e. Support MTC/ABAG program efforts and help develop the 1970 land use file. f. Support and coordinate with the data and information centers. g. Support Growth Policy Development by interpreting current trends.</p> <p>PRODUCTS: Data services (maps, reports, etc.) More systematic data system Land use statistics to meet requirements of model Land use data base same year as census</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same Develop more effective system for supporting joint teams, MTC/ABAG, BASSA/ABAG, etc. Identify and update locations of infrastructure</p> <p>WORK ELEMENTS: Same</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same Evaluate effectiveness of Growth Monitoring Program. Produce regional land use map.</p> <p>WORK ELEMENTS: Same</p>	<p>PERSON MONTHS 52 staff</p>	<p>BUDGET ESTIMATE 701 Fed. \$62,032 Total \$93,050</p>	<p>BUDGET ESTIMATE \$98,050</p>	<p>150</p>
<p>SIGNIFICANT PROGRAM LINKAGES Growth Policy Development (2.320) Project Review (2.031) Environmental Impact Review (2.032) Joint Program for Comprehensive Health Planning (2.120) Local Area Planning Program (2.240)</p>	<p>BUDGET Staff \$75,525 Consultants 10,500 Other 27,525 Total \$75,525</p> <p>FUNDING SOURCE 701 Fed. \$37,500 Other Fed. 10,500 Non-Fed. 27,525 Total \$75,525</p>						

PROGRAM AREA: 3.000 Technical Services
 PROGRAM SUBCATEGORY: 3.211 Infrastructure Research

PROBLEMS & ISSUES

1973-1974

1974-1975

1975-1976

<p>A major urban growth consideration is the availability of infrastructure facilities. Infrastructure is defined as the provision of governmental services such as sewer, water, schools, fire protection, police protection. Transportation data are not now available in a form useable in the planning process.</p>	<p>OBJECTIVES: To integrate sewer information into the comprehensive planning process.</p> <p>STRATEGIES: Develop a data base of sewer information for the region.</p> <p>WORK ELEMENTS: a) Research what data is available. b) Identify sewer lines, service areas, capacities, potentials, and constraints. c) Prepare pilot study of integration of data into the planning process.</p> <p>PRODUCTS: 1:24,000 scale map of sewer lines 1:125,000 scale map of sewer lines Quantification of data Method to integrate information into planning process.</p>	<p>OBJECTIVES: To complete integration of sewer information into the planning process. Begin integration of water information into the planning process.</p> <p>STRATEGIES: Develop a data base of water information for the region.</p> <p>WORK ELEMENTS: d) Complete sewer line identification and evaluation. e) Begin water line identification, service area, capacities, potentials, and constraints.</p>	<p>OBJECTIVES: To complete integration of water information into the planning process. Begin integration of other infrastructure information into the planning process.</p> <p>STRATEGIES: Develop a data base for other infrastructure information for the region.</p>	
<p>Significant Program Linkages Plan Review(2.030) Project Review (2.031) Environmental Impact (2.032) Criminal Justice Coordination (2.110) and all programs of Community Development (2.200), Regional Policy(2.300) Environmental Resources (2.400) Technical Services (3.000)</p>	<p>BUDGET</p>	<p>FUNDING SOURCE</p>	<p>PERSON-MONTHS</p>	<p>BUDGET ESTIMATE</p>
				<p>BUDGET ESTIMATE 151</p>

PROGRAM AREA: 3.000 Technical Services
PROGRAM SUBCATEGORY: 3.220 Model Development

PROBLEMS & ISSUES

1973-1974

1974-1975

1975-1976

<p>Uncontrolled growth could lead to insurmountable social, economic, and environmental costs for the region. There is a need, therefore, for accurate projections of the elements of growth (population, employment, housing, etc.) to feed policies which will guide growth to its maximum equitable benefit for all residents.</p>	<p>OBJECTIVES: To improve the capability to analyze policy decisions, especially as concerns equity and environmental impacts.</p> <p>STRATEGIES: To develop an expanded computerized simulation model with greater capabilities.</p> <p>WORK ELEMENTS: a. Improve model systems including both basic and local serving employment allocation methods, transportation constraints, local policy constraints, specialized housing and population characteristics, etc. b. Develop data for expanded model. c. Develop new projects d. Interpret modeling results to meet user needs.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p> <p>WORK ELEMENTS: a. Continue model system improvements b. Continue development of data for expanded models c. Develop specialized joint programs with regional and local agencies to improve regional and subregional modeling capabilities. d. Continue interpretation of model results to meet user needs.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Same</p>
<p>SIGNIFICANT PROGRAM LINKAGES Community Development (2.200) Elderly Citizens Study (2.160) Regional Policy Planning (2.300) Metro Data Center (3.110) Socio-Economic Research (3.230) Graphics (3.300) Public Info (4.100) Citizen Serv. (4.20) Land Use Plans. Project (1.320)</p>	<p>PRODUCTS: Operating Models Reports and technical memoranda</p>	<p>PERSON MONTHS 19 staff 6 consultants</p>	<p>BUDGET ESTIMATE 701 Fed. \$15,000 Total \$20,000</p>
	<p>BUDGET Staff \$41,000 Consultants 15,000 Other \$56,800 Total \$56,800</p>	<p>FUNDING SOURCE 701 Fed. 28,500 Other Fed. 9,500 Non-Fed 18,800 Total \$56,800</p>	<p>BUDGET ESTIMATE \$20,000</p>

PROGRAM AREA: 3.000 Technical Services
 PROGRAM SUBCATEGORY: 3.221 Model Applications

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

Uncontrolled growth could lead to insurmountable social, economic and environmental costs for the region. There is a need, therefore, for accurate projections of the elements of growth (population, employment, housing, etc.) to feed policies which will guide growth to its maximum equitable benefit for all residents.

SIGNIFICANT PROGRAM LINKAGES
 (Same as 3.220)

1973-1974

OBJECTIVES:
 To improve policy decisions addressing growth issues, including the equity and environmental impacts.

STRATEGIES:
 To utilize the expanded simulation model to improve projections and analysis in the ABAG/MTC modeling program.

WORK ELEMENTS:
 a. Update analyses of regional development to improve Transportation Plan, APCD Plans, Regional Plan.
 b. Develop new projects including special forecasts for local planning agencies.
 c. Provide input to Plan and Project review.
 d. Interpret modeling results to meet user needs.

PRODUCTS:
 Special outputs useful to ABAG, MTC, BASSA, cities, counties.
 Reports.
 Series 3 projections of population, employment and land use.

BUDGET		FUNDING SOURCE	
Staff	\$19,400	701 Fed.	\$13,200
Consultants	7,000	Other Fed.	4,400
Other		Non-Fed.	8,800
Total	\$26,400	Total	\$26,400

1974-1975

OBJECTIVES:
 Same

STRATEGIES:
 Same

WORK ELEMENT:
 Same
 e. Train staff model operators.

PERSON-MONTHS
 9 staff
 3 consultants

BUDGET ESTIMATE	
701 Fed.	\$23,000
Total	\$34,000

1975-1976

OBJECTIVES:
 Same

STRATEGIES:
 Evaluate effect of policies influenced by model output
 Evaluate impact of modeling program on decision making.

WORK ELEMENT:

BUDGET ESTIMATE

PROGRAM AREA: 3.000 Technical Services
PROGRAM SUBCATEGORY: 3.230 Socio-Economic Research

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

There is a need to understand the complex factors which constitute and shape the region's economy so that ABAG can develop sound growth policies.

OBJECTIVES:
To improve the monitoring and interpretive capability of ABAG with respect to Local, Regional, State, and National economic and population activity.
To increase ABAG's ability to respond to economic and population activities with sound policy.

STRATEGIES:
Continue to enrich the regional economic data base and to interpret micro and macro economic trends.
Continue to assist in improving and evaluating the economic forecast and urban growth allocation modeling capabilities.

OBJECTIVES:
same

STRATEGIES:
Same

WORK ELEMENTS:
Same
Define in detailed form the regional role in development of economic policy

OBJECTIVES:
same

STRATEGIES:
same
j. Implement or perform the "regional role" in management of regional economic policy.

SIGNIFICANT
PROGRAM
LINKAGES

Regional Economic Policy (2.310)
Regional Housing Plan (2.210)
Human Services (2.100)

Continue providing technical assistance and services to local planning agencies.

WORK ELEMENTS:
a. Collect economic and demographic data and write special studies as needed
b. Develop short-term evaluative capabilities (CEFP)
c. Fortify and improve growth allocation modeling capabilities
d. Produce quarterly economic indicators reports
e. Provide technical services and assistance to agencies and citizens groups
f. Work with ABAG/MTC Program to improve forecast (model development and applications)

(1973-1974 continued)
g. Improve links with other data services.
h. Provide assistance to review functions.
PRODUCTS:
More complete regional data base
More accurate growth modeling system
Quarterly economic indicators reports
Technical services and assistance

BUDGET
Staff \$67,575
Consultants 1,200
Other
Total \$68,775

FUNDING SOURCE
701 Fed. \$34,500
Other Fed. 11,500
Non-Fed. 22,775
Total \$68,775

PERSON-MONTHS
28 staff
1 consultant

BUDGET ESTIMATE
701 Fed. \$50,280
Total \$75,420

BUDGET ESTIMATE
154

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

The Region needs to overcome the piecemeal approach for the provision of urban infrastructure. A need exists for achieving coordination between local investment programs and capital improvements financed through State and Federal grants.

OBJECTIVES:

To improve coordination of local capital improvement with local and regional land use programs and plans.

STRATEGIES:

To define future urban land available within the 9 counties utilizing data gathered by other programs.
 Develop close contacts with local clients in order to address the issues.
 To examine relationships among regional functional planning processes.

WORK ELEMENTS:

Coordinate with MTC and BASSA in the area of programming and implementation
 Define financial resources needed in conjunction with infrastructure requirements
 Provide technical assistance to local governments

PRODUCTS:

Policy guidelines related to some urban infrastructure elements
 Staff coordination services.

SIGNIFICANT
PROGRAM LINKAGES

Regional Housing Plan (2.210)
 Growth Policy Development (2.320)
 Regional Economic Policy (2.310)
 Joint Program for Comprehensive Health Planning (2.120)
 Land-Use
 Transportation Program Management (1.320)
 Water Resources Planning Program (2.460)
 Infrastructure Research (3.211)

OBJECTIVES:

same

STRATEGIES:

To update information related to urban land availability.

WORK ELEMENTS:

Expand into field of housing, open space, health, airports
 Continue examination of transportation - related capital improvements
 Examine capital improvement relationship to development and develop guidelines

OBJECTIVES:

same

STRATEGIES:

same

To add other relevant functional areas.

BUDGET

Staff	\$21,825	701 Fed	#10,500
Consultants		Other Fed.	3,500
Other		Non-Fed.	7,825
Total	\$21,825	Total	\$21,825

FUNDING SOURCE

PERSON MONTHS

10 staff

BUDGET ESTIMATE

701 Fed.	\$4,000
Total	\$60,000

BUDGET ESTIMATE

PROGRAM AREA: 3.000 Technical Services
PROGRAM SUBCATEGORY: 3.232 Fiscal Analysis

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>It is evident that the present tax system for some local jurisdictions is inadequate, since it produces revenues which are insufficient to properly support needed governmental operations. The goals of achieving equity and increasing ability to pay are not being adequately served in many bases across the region.</p>	<p>OBJECTIVES: To improve efficiency and to increase effectiveness of tax and revenue systems within the Region. Improve equity and rationality of taxing system. STRATEGIES: To analyze the effectiveness of local tax systems. To analyze equity and rationality thereof. To develop measures of fiscal capacity for all cities and counties in the region to assist local elected officials in making comparisons and in understanding the impacts of one jurisdiction's decisions on its neighbors. To seek funding to develop a data capability for testing alternative tax and revenue packages as a basis for recommending regional policies. To investigate differential use of the property tax as a means of implementing growth, housing and open space policies. WORK ELEMENTS: a) Analyze selected regional inequalities resulting from existing local taxing systems b) In conjunction with Local Government Expenditure Study, develop cost-benefit ratios for various local programs. c) Analyze fiscal capacity of selected local governments.</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: Develop specific recommendations to improve present system.</p> <p>WORK ELEMENTS: e) Formulate recommendations for improved taxed system or systems. f) Conduct a comprehensive study of selected local government budgets. g) Develop Profiles and measure of fiscal capacity for all ABAG jurisdictions.</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: h) Test and sponsor appropriate recommendations.</p>																								
<p>Significant Program Linkages</p> <ul style="list-style-type: none">o Growth policy Development (2.320)o Socio-Economic Research (3.230)	<p>BUDGET</p> <table><tr><td>Staff</td><td>\$23,100</td><td></td></tr><tr><td>Consultants</td><td></td><td></td></tr><tr><td>Other</td><td></td><td></td></tr><tr><td>Total</td><td>\$23,100</td><td></td></tr></table> <p>FUNDING SOURCE</p> <table><tr><td>701 Fed.</td><td>\$10,500</td></tr><tr><td>Other Fed.</td><td>3,500</td></tr><tr><td>Non-Fed.</td><td>9,100</td></tr><tr><td>Total</td><td>\$23,100</td></tr></table>	Staff	\$23,100		Consultants			Other			Total	\$23,100		701 Fed.	\$10,500	Other Fed.	3,500	Non-Fed.	9,100	Total	\$23,100	<p>1973-1974 (continued)</p> <p>PRODUCTS: d. Complete tax system analysis Papers on existing revenue processes Cost-benefit ratios for various programs Paper on projected fiscal impact of population growth at the local level Definition of alternative taxing or other revenue systems.</p>	<p>BUDGET ESTIMATE</p> <table><tr><td>701 Fed.</td><td>\$40,000</td></tr><tr><td>Total</td><td>\$60,000</td></tr></table>	701 Fed.	\$40,000	Total	\$60,000
Staff	\$23,100																										
Consultants																											
Other																											
Total	\$23,100																										
701 Fed.	\$10,500																										
Other Fed.	3,500																										
Non-Fed.	9,100																										
Total	\$23,100																										
701 Fed.	\$40,000																										
Total	\$60,000																										
<p>BUDGET ESTIMATE</p> <table><tr><td>701 Fed.</td><td>\$10,500</td></tr><tr><td>Other Fed.</td><td>3,500</td></tr><tr><td>Non-Fed.</td><td>9,100</td></tr><tr><td>Total</td><td>\$23,100</td></tr></table>		701 Fed.	\$10,500	Other Fed.	3,500	Non-Fed.	9,100	Total	\$23,100	<p>PERSON-MONTHS 10 staff</p>	<p>BUDGET ESTIMATE</p> <table><tr><td>701 Fed.</td><td>\$40,000</td></tr><tr><td>Total</td><td>\$60,000</td></tr></table>	701 Fed.	\$40,000	Total	\$60,000												
701 Fed.	\$10,500																										
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Non-Fed.	9,100																										
Total	\$23,100																										
701 Fed.	\$40,000																										
Total	\$60,000																										

PROGRAM AREA: 3.000 Technical Services
PROGRAM SUBCATEGORY: 3.300 Graphics

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

to utilize good graphic/cartographic design to its fullest extent possible within contemporary capabilities to enhance the agency's acceptability, credibility and overall image.

ISSUES:

Overall visual pollution
Maximize agency's communication capability (graphically)

Production inefficiencies

Significant Program Linkages:
Public Affairs (4.000)

All programs

1973-1974

OBJECTIVES:

Maintain most aesthetically pleasing posture for the agency

STRATEGIES:

Maintain latest production capabilities
Further graphic/cartographic staff development.

WORK ELEMENTS:

Creative design/layout
Cartographic design
Typeography
Production Art
Presentation Art

PRODUCTS:

Ideas/designs
Comprehensive sketches/mock-ups
Production art.
Maps

1974-1975

OBJECTIVES:

a. Expand in-house production capabilities.
b. Improve external coordination
c. Improve external standardization

STRATEGIES:

Cost analysis

WORK ELEMENTS:

Production technologies
Computer graphics

PRODUCTS:

As needed

1975-1976

OBJECTIVES:

same

STRATEGIES:

same

WORK ELEMENTS:

same

BUDGET

Staff \$54,250
Consultants
Other

Total \$54,250

FUNDING SOURCE

701 Fed. \$31,000
Other Fed. 5,000
Non-Fed. 18,250

\$54,250

PERSON-MONTHS

40 Staff

BUDGET ESTIMATE

701 Fed. \$33,334

\$50,000

BUDGET ESTIMATE

157

JY'73...Oct'73...Ja'74...Ap'74...JY'74...Oct'74...Ja'75...Ap'75...JY'75...Oct'75...Ja'76...Ap'76...JY'76

- [illegible]

- | | | |
|----|---------------------------------|--|
| a. | Data Standardization Procedures | |
| b. | Library Procedures | |
| c. | Data Dissemination Procedures | |
| d. | Publication Series | |

- [illegible]

- [illegible]

Dependent on funding

Executed somewhere else in work program

Jy'73..Oct'73...Ja'74...Ap'74...Jy'74..Oct'74...Ja'75..Ap'75...Jy'76..

- 3.210 Geographic Research
- a. Continu  to gather, classify...
- b. Conduct aerial photog...
- c. Coordinate land-use data
- d. ... agencies
- e. Study various methods of
- f. ...
- g. Support ABAG/MTC joint Proj
- h. Support and coordinate w/ BRISC
- i. Support Growth Policy Dev
- j. Develop joint program support system
- k. Identify & Update location of infrastructure
- l. Evaluate progr. effectiveness
- m. Produce regional and land-use map

Continuing

Dependent on funding

Executed somewhere else in work program

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy

3.2.1 Infrastructure Research

- a. Research data availability
- b. Identify sewer lines, service areas, capacities, potentials and constraints
- c. Prepare pilot study of integration of data into the planning process
- d. Identify interlines, service areas, capabilities, potentials and constraints
- e. Identify other infrastructure service areas, capabilities, potentials and constraints

Continuing

Dependent on funding

Executed somewhere else in work program

3.220 Model Development

- a. Improve model systems
- b. Develop data for expanded model
- c. Develop new projects and joint programs
- d. Interpret model results

- 3.221 Model Applications
 - a. Update analyses...
 - b. Develop new project
 - c. Provide input to planning project review
 - d. Interpret model results

3.230 Socio-Economic Research

- a. Collect economic and demographic data
- b. Develop short-term evaluation.
- c. Fortify and improve growth allocations
- d. Produce quarterly economic indicators
- e. Provide technical service
- f. Work w/ABAG/MTC Program
- g. Improve links w/ BRISC
- h. Provide assistance to review functions

- i. Define Reg. role in economic policy
- j. Implement role in economic policy

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM SUBCATEGORY

Jy'73..Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76...

- 3.231 Capital Improvement Data
 - a. Coordinate w/MTC and BASSA
 - b. Define financial resources needed
 - c. Expand into housing, health, etc.
 - d. Continue examination of transport
 - e. Examine capital improvement relationship to development
 - f. Add other relevant areas
 - g. Provide technical assistance to local governments

- 3.232 Fiscal Analysis
 - a. Analyze Reg. Inequities
 - b. Develop cost-benefit
 - c. Analyze fiscal capacity of local governments
 - d. Complete tax syst. anal.
 - e. Formulate recomm.
 - f. Conduct compr. study
 - g. Develop profiles and measures
 - h. Test and sponsor recomm.

Continuing

Dependent on funding

[illegible]

[illegible]

Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy

- 3,300 Graphics
a. Graphic/Cartog design
b. Production art
c. Typeography
d. Presentation art
e. Production technologies
f. Computer graphics

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM CATEGORY: PUBLIC AFFAIRS 4.000

Issues and Problems

Although ABAG is in the policy-making business, its policies depend on vigorously supported logic for their weight and influence. With the exception of Project and Environmental Impact Reviews, ABAG's sole implementation tool is persuasion. There is a great need, therefore, to insure that the public is informed of ABAG activities and positions and a reciprocal necessity for ABAG policy-makers and staff to be cognizant of the goals and priorities of a wide-range of Bay Area citizens. Although the need for communication will remain constant regardless of ABAG's legislative status. ABAG regional objectives and policies cannot realistically anticipate satisfaction until state legislation strengthens its legal position.

Opportunities

The stream of opportunities to make policy suggestions to influence regional goals is continuous. Presently, the opportunity to press for stronger regional government is nearing an apex with the development of AB 2040.

Goals

The goal of this program is to increase the potential for successful implementation of ABAG goals and policies. The major strategy in this effort will be develop more and more effective means of communicating with citizens, agencies and private firms in the Region.

Regional Coordination

These programs constitute ABAG's public relations function and, as such, the staff is constantly coordinating meetings, conferences, hearings etc. for the total panoply regional actors. This staff also works closely with local and state legislators to further the objectives of the objectives of the region. Major policy coordination is processed through the Home Rule Goals Committee and the ABAG Executive Committee.

Program Subcategories

This program includes:

Public Information

Citizen Services

Legislation

Regional Telecommunications Program

Publications

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975- 976

<p>There is a perpetual need to seek participation in ABAG decisions, to encourage feedback from management and to communicate policies and activities. In a region as large and diverse as the Bay Area, it is difficult to maintain a truly regional perspective</p>	<p>OBJECTIVES: To improve ABAG communications, so that agency and citizen input into decision making is timely and useful and so that ABAG activities and policies are communicated to a truly regional audience.</p> <p>STRATEGIES: To disseminate information through a wide range of media to elected officials, agencies, and citizens. To provide information sources to citizens. To increase use of volunteer resources to disseminate information.</p> <p>WORK ELEMENTS: a) Continue media liaison function b) Explore new communications programs c) Produce news releases and monthly Bay View newsletter and other program newsletters. d) Augment public presentations e) Develop school program f) Provide more staff exposure to member jurisdictions g) Communications for program staff</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: same</p> <p>WORK ELEMENTS: same</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: Evaluate effectiveness of new media programs.</p> <p>WORK ELEMENTS: same</p>
<p>Significant Program Linkages</p> <p>o All programs</p>	<p>PRODUCTS for 1973-1974 * News releases, brochures, reports news letters * Augment public displays * School and college programs * Meetings with elected officials and member agencies * Information service to elected officials, citizens and media.</p>		

BUDGET	FUNDING SOURCE
Staff \$40,900	701 Fed.
Consultant	Other Fed.
Other	Non-Fed. \$40,900
Total \$40,900	Total \$40,900

PERSON-MONTHS
34 Staff
Consultant
Other
34 Total

BUDGET ESTIMATE
166

PROGRAM AREA: 4.000 Public Affairs
 PROGRAM SUBCATEGORY: 4.110 Regional Telecommunications Program

PROBLEMS & ISSUES		1973-1974	1974-1975	1975-1976
A regional telecommunications network offers tremendous potential for communication and response, to regional and local governmental issues, for planning program coordination and inter-agency public service programming. Although interconnection of existing systems is technically feasible demand for programming is insufficient to effect it.	<p>OBJECTIVES: To increase awareness of the public service potential of regional electronic communications.</p> <p>STRATEGIES: To build demand among local officials for a regional telecommunications capability by producing and exhibiting program materials illustrating the utility of regional networking. To seek funding for program production</p> <p>WORK ELEMENTS: a) Produce sample audio and/or video materials, based upon information derived from survey being conducted under 1972-1973 work program. b) Exhibit materials to local officials widely throughout region. c) Initiate clearinghouse for program materials.</p> <p>PRODUCTS: Library of audio and video tapes Clearinghouse system for sharing programming materials.</p>	<p>OBJECTIVES: To increase Regional use of CATV for public service.</p> <p>STRATEGIES: Encourage cooperation and coordination among public agencies. Expand clearinghouse materials and service.</p> <p>WORK ELEMENTS: d) Produce ABAG programming.</p>	<p>OBJECTIVES: Same</p> <p>STRATEGIES: Help develop permanent network. Continue and expand clearinghouse service Evaluate impact</p>	
	Significant Program Linkages Intergovernmental Relations Human Services			
		BUDGET	PERSON-MONTHS	BUDGET ESTIMATE
		FUNDING SOURCE		
			Total	\$37,500
				167

PROGRAM AREA: 4.000 Public Affairs
PROGRAM SUBCATEGORY: 4.200 Citizen Services

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>A large regional agency, such as ABAG has a responsibility to seek input from and respond to the interests of citizens throughout the region.</p>	<p>OBJECTIVES: To increase citizen accessibility to ABAG planning and policy-making. To increase ABAG staff and policy-maker awareness of community views.</p>	<p>OBJECTIVES: same</p>	<p>OBJECTIVES: same</p>
<p>Significant Program Linkages o All programs</p>	<p>STRATEGIES: To strengthen the Regional Citizens Forum by providing citizen and public information services. To encourage Citizen Forum participation with other functional agencies. To contact and work with other citizen groups.</p>	<p>STRATEGIES: same</p>	<p>STRATEGIES: same</p>
<p>WORK ELEMENTS: a) Provide staff support to Regional Citizen Forum and disseminate information on the Forum b) Encourage other regional agencies to support the RCF c) Provide speaker's bureau services</p>		<p>WORK ELEMENTS: d) Seek funding to support staffing of RCF as independent body. e) Conduct opinion surveys f) Obtain citizen views on ABAG activities.</p>	
<p>PRODUCTS: * Public hearings seminars, and conferences on goals, alternative plans. * Input into plans and policies * Increased awareness of regional issues and function of regional agencies. * Citizen newsletter * A standardized reporting system to inform the planning staff of citizen input from meetings.</p>			
<p>BUDGET Staff \$55,100 Consultant Other Total \$55,100</p>		<p>PERSON-MONTHS 35 Staff Consultant Other 35 Total</p>	<p>BUDGET ESTIMATE 701 Fed. \$32,000 Total \$49,000</p>
<p>FUNDING SOURCE 701 Fed. \$32,000 Other Fed. 4,850 Non-Fed. 18,250 Total \$55,100</p>			<p>BUDGET ESTIMATE 68</p>

PROGRAM AREA: 4.000 Public Affairs
PROGRAM SUBCATEGORY: 4.300 Legislation

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
ISSUES

1973-1974

1974-1975

1975-1976

<p>ABAG policies designed to achieve plan objectives need adequate legislation for successful implementation.</p>	<p>OBJECTIVES: To increase the impact of ABAG plans and policy by initiating and supporting legislation.</p> <p>STRATEGIES: To develop legislative packages for ABAG support. To remain informed of all legislative activities pertinent to the Bay Area.</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: same</p>	<p>OBJECTIVES: same</p>
<p>Significant Program Linkages</p> <p>o Intergovernmental Relations</p> <p>o Housing Management</p>	<p>WORK ELEMENTS:</p> <p>a) Develop a long range package of legislation including bills for comprehensive regional agency and existing single function agencies.</p> <p>b) Develop policy response to proposed legislation</p> <p>c) Produce communication regarding legislation</p> <p>d) Maintain contact with local and regional officials to assure support of legislation.</p>	<p>WORK ELEMENTS: Continue on-going tasks from 1973-1974.</p>	<p>WORK ELEMENTS: same</p>
<p>PRODUCTS:</p> <p>* Favorable bills introduced in State Legislation</p> <p>* ABAG policy statements on proposed legislation</p> <p>* Monthly Digest</p> <p>* Increased contact with administrators and lected officials</p>	<p>FUNDING SOURCE</p> <p>BUDGET</p> <p>Staff \$ 5,200</p> <p>Consultant 15,000</p> <p>Other</p> <p><u>Total \$20,200</u></p>	<p>PERSON-MONTHS</p> <p>3 Staff</p> <p>12 Consultant</p> <p>Other</p> <p><u>15 Total</u></p>	<p>BUDGET ESTIMATE</p> <p>\$13,150 Total</p>
	<p>BUDGET ESTIMATE</p> <p>\$13,150 Total</p>		<p>BUDGET ESTIMATE</p> <p>69</p>

PROGRAM AREA: 4.000 Public Affairs
 PROGRAM SUBCATEGORY: 4.400 Publications

OPD SUBCATEGORIES FOR 1973-1976

PROBLEMS &
 ISSUES

1973-1974

1974-1975

1975-1976

<p>ABAG publications are highly technical and yet their content affects all Bay Area residents. ABAG must produce popular versions of important reports and widen the circulation of plans and documents.</p>	<p>OBJECTIVES: To provide timely, effective and widely distributed publications to a regional audience.</p> <p>STRATEGIES: To improve format and readability of ABAG plans and reports. To efficiently distribute publications.</p> <p>WORK ELEMENTS: a) Standardize formats of publications b) Final editing of popular versions of ABAG publications and newsletters c) Distribute publications and maintain stock d) Maintain bibliography and publications list.</p> <p>PRODUCTS: * Popular versions of ABAG publications. * Bibliography and lists.</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: same</p> <p>WORK ELEMENTS: Continue on-going tasks</p>	<p>OBJECTIVES: same</p> <p>STRATEGIES: same</p>
<p>BUDGET Staff Consultants Other Included in Public Information Budget</p>	<p>FUNDING SOURCE 701 Fed. Other Fed. Non-Fed.</p>	<p>PERSON-MONTHS</p>	<p>BUDGET ESTIMATE</p>
			<p>BUDGET ESTIMATE 170</p>

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Jy'73...Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76

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|-------|----------------------------------------------|
| 4.100 | Public Information |
| a. | Continue Media Liaison |
| b. | Explore new Communications' Program |
| c. | Produce News Releases and Bay View |
| d. | Augment Public Presentations |
| e. | Develop School Program |
| f. | Provide more staff exposure |
| g. | Develop Communications training |
| h. | Evaluate effectiveness |
| 4.110 | Regional Telecommunications Program (CATV) |
| a. | Produce sample audio and/or video materials |
| b. | Exhibit materials |
| c. | Initiate clearinghouse for program materials |
| d. | Produce ABAG Programming |

- a. Provide staff to RCF disseminate information on RCF
- b. Encourage other Regional agencies to use RCF
- c. Provide speaker's Bureau services
- d. Seek funding to support staffing of RCF as an independent body
- e. Conduct Opinion surveys

Continuing

Dependent on funding

Executed somewhere else in work program

PROGRAM SUBCATEGORY

Jy'73..Oct'73...Ja'74...Ap'74...Jy'74...Oct'74...Ja'75...Ap'75...Jy'75...Oct'75...Ja'76...Ap'76...Jy'76

4.200 Citizens Services (cont'd)

- f. Obtain Citizen views or
ABAG activities

4.300 Legislation

- a. Develop a package of
legislation
b. Develop policy response
c. Produce Communications
on legislation
d. Maintain contact with local
and regional Administrators
and Officials

4.400 Publications

- a. Standardize formats of
publications
b. Final editing of popular
versions
c. Distribute publications
and Mainatin Stock
d. Maintain bibliography
and publications list

Continuing

Dependent on funding

Executed somewhere else in work program

CHAPTER 4

Managing the Regional Planning Process

The Association's ability to meet its agency goals and program objectives depends heavily on its ability to manage its own programs. Beyond the obvious needs for capable, decisive program management, ABAG's credibility with local governments and with other regional agencies depends on a demonstration that it can manage its own affairs (e.g., it must produce sound, accurate plans, reviews and analyses, and useful technical services). The Association's new organizational structure (described in Chapter 2) is designed to focus the energies of the staff and the governing body more directly on agency objectives. Specific responsibilities for accomplishing the goals and objectives of each program element are tied to program managers of sub-program categories as indicated in Charts 1 and 2. Even with a considerably strengthened management organization, however, ABAG acting alone cannot meet its goals.

ABAG is only one of a number of agencies whose actions will influence the physical, economic and social structure of the entire region. In fact, a number of highly significant program areas are the principal concern of other agencies, including:¹

- the Metropolitan Transportation Commission, whose legislative mandate is to prepare a comprehensive transportation plan for the Bay region.
- the Bay Conservation and Development Commission, whose legislative mandate is to regulate development of the San Francisco Bay Shoreline.

1. See Chart 3 for a more complete picture of the relationship of other agencies to ABAG goals.

- the North Central and Central Coastal Commissions, which have electoral and legislative mandates to plan for the conservation and development of major portions of the region's coastline.
- the Bay Area Sewage Services Agency, whose legislative mandate is to prepare and adopt a regional water quality management plan.
- the Bay Area Air Pollution Control District, whose statutory responsibility for air quality has led it into the issue of land use.
- The Bay Area Comprehensive Health Planning Council, whose function it is to plan and/or approve the location and size of health services and facilities within the region.
- the Regional Water Quality Control Board, whose responsibility it is to secure coordinated action of governmental and private agencies and individuals to protect the quality of all waters within the region.

ABAG's central and unique role is that it alone has the responsibility and the opportunity to perform comprehensive planning and to integrate the separate objectives of single-function agencies.

Its success in meeting its goals and objectives will, to a great extent, be measured by its ability to work effectively with other regional planning and regulatory agencies and its constituent local governments and to meet the responsibility to provide leadership in comprehensive planning.

Four methods for achieving a coordinated approach to regional planning in the Bay Area have already been discussed. These include:

- the A-95 review process, which identifies opportunities for coordination as projects are submitted for review.
- Providing a common data base and a modeling capability that is available to all agencies and governments.

- reviewing the plans and programs of other agencies for their compatibility with the Regional Plan.
- serving as a forum for discussions, conferences, and negotiations of problems of mutual concern.

One of ABAG's most effective tools in providing a comprehensive framework for regional planning is that of joint programs with other regional or local agencies. Recent examples include an open space planning program with the East Bay Regional Park District; the Association's participation as a technical contributor to the State Water Resources Control Board's planning program; the technical support provided to the Metropolitan Transportation Commission in developing the Regional Transportation Plan; the ABAG venture with HUD-USGS to produce earth science data as an input to land use planning; and the airport planning program carried out in conjunction with the three major Bay Area airports and maintained jointly under agreement with Metropolitan Transportation Commission.

Another tool that has proved effective in coordinating regional planning programs has been the formal Memorandum of Understanding. Memoranda now in effect include:

1. A three-part Memorandum of Agreement with the Metropolitan Transportation Commission and the State Business and Transportation Agency.
2. An Agreement for Services with the State Water Resources Control Board.
3. A Memorandum of Agreement with the Bay Area Air Pollution Control District.

4. Memorandum of Agreement with the Bay Area Comprehensive Health Planning Council.
5. An Agreement for Services with the East Bay Regional Park District.
6. Pending: A Memorandum of Agreement with the Bay Area Sewage Service Agency.

All of these agreements are based upon recognition of the individual planning responsibilities of the parties (conferred by state or federal designation or statute), and provide for mutually supportive activities and avoidance of duplication of effort. The Agreements serve as the basis for development of joint work programs, joint policy committees, and joint funding.

Much of ABAG's effort to reach regional goals must be realized through participation on other agency boards. Policy-level liaison is maintained by participation by ABAG members on boards of BCDC, the two Coastal Commissions, MTC, BASSA, BAAPCD, as well as two transit operating agencies: BART, GGBHD. An ABAG representative also sits on the Technical Advisory Committee of the Corps of Engineers In-Depth and Triple Studies. ABAG is a member of the State Attorney General's Task Force on Environmental Problems of the Bay Area.

Intra-regional coordination is achieved through A-95 notification and review process and participation of staff in ITAC, liaison between Bay Delta Resource Recovery Demonstration and the Delta Advisory Planning Council (DAPC). An ABAG elected official represents councils of government on the State Council on Intergovernmental Relations.

ABAG must keep abreast of Federal goals, and thus often works closely with the Federal Regional Council and the Federal Executive Board.

To be effective in reaching regional goals and in solving major regional issues, ABAG must therefore, work in concert with Local governments, as well as with Federal, State, and Regional agencies. The Association must provide timely and useful services to member governments and effective coordination of other agency functions. It should serve as an information clearinghouse, continue to exercise review power of major plans and projects; negotiate memoranda as a means of coordination and develop plan and policy guidelines on issues of regional significance.

Finally, ABAG must continue to work untiringly to develop understanding at state and federal administrative and legislative levels of the interrelationships among functional problems at the regional level and recognition of the need for a regional extension of local general-purpose government to deal efficiently and comprehensively with regional problems. Chart 3 demonstrates the framework within which ABAG can seek to influence a region-wide effort toward achieving regional goals.

How Functional Agencies Implement the ABAG Regional Goals

ABAG
Regional Goals

1. Develop and Implement a Rational Growth Policy
2. Develop and Implement a Policy for Conservation and Enhancement of Natural Resources
3. Develop and Implement Plans to Minimize Loss of Life and Physical Damage due to Earthquakes
4. Develop and Implement Community Development Strategies
5. Develop and Implement More Effective Human Services Delivery Strategies
6. Improve Effective Cooperation Among Bay Area Governments
7. Improve the Range and Quality of Services to Member Governments

MTC				Prepares Comprehensive Regional Transportation Plan, reviews grant applications with transportation elements				
BACHPC		Develops health related criteria for environmental analysis		Reviews and approves location of new health facilities	Planning and review functions related to health care services delivery, maintenance, and protection			
BASSA	Determines location and size of facilities	Plans for, reviews grant requests, and may build facilities for water quality management		Plans for, reviews grant requests, and may build facilities for water quality management				
BAAPCD	Its regulations influence land development and growth	Controls air pollution by regulation		Controls air pollution by regulation	Its regulations protect community health			
NCCC	Its regulations influence development and growth	Controls coastal development by zoning and planning		Controls coastal development by zoning and planning				
RWQCB	Its regulations influence development and growth	Writes water quality plans and regulates regional water quality for all purposes			Its regulations protect community health			
BCDC	Its regulations influence development and growth	Regulates filling and dredging of Bay and development on shore		Regulates filling and dredging of Bay and development on shore				

How Functional Agencies Implement the ABAG Regional Goals (continued)

Regional Goals

- | | | | | | | |
|---------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------------|
| 1. Develop and Implement a Rational Growth Policy | 2. Develop and Implement a Policy for Conservation and Enhancement of Natural Resources | 3. Develop and Implement Plans to Minimize Loss of Life and Physical Damage due to Earthquakes | 4. Develop and Implement Community Development Strategies | 5. Develop and Implement More Effective Human Services Delivery Strategies | 6. Improve Effective Cooperation Among Bay Area Governments | 7. Improve the Range and Quality of Services to Member Governments |
|---------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------------|

Transit

Division of Bay Crossings

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County

County

Has planning and operations influence, transportation planning, shapes growth	Reduces use of private need for freeways, air pollution		Prepares transportation planning/ Public transit operations	Provides greater accessibility to homes and jobs	Provides mobility and accessibility		
System influences shape of growth	Reduces use of private auto, demand for freeways, air pollution		Provides transit planning and operation	Provides accessibility to housing and jobs	Could provide mobility, esp. for low-income young, elderly, disabled	Serves a three-county district	
System influences distribution of growth	Reduces use of private auto, demand for freeways, air pollution		Transit operations	Provides accessibility to housing and jobs	Increases mobility, accessibility		
Influences distribution of growth			Bridge planning, construction, operation				
Make policies, plans, and develops controls	Make policies, plans, and develops controls		Participate in Clearing-house	Write a Housing Element		ABAG participation	Support of ABAG
Make policies, plans, and develops controls	Make policies, plans, and develops controls		Participate in Clearing-house	Write a Housing Element		ABAG participation	Support of ABAG
			Transportation responsibilities which include transit, airports, seaports, terminals, and goods movements.				
Influences economic growth	Provides Water Quality Management Regulations for waters of Bay and tributaries		Port and Navigation planning				
Water distribution, sewage facilities influence growth	Provides water quality management		2-county water, sewer planning, construction, and operation				
Parks and open space shape growth	Park development and Open Space preservation		Park and Open Space planning, development and operation, 2-county	Provides recreation			

